



Policy and Resources Committee

20 July 2021

Title	Strategic Community Infrastructure Levy (CIL) Allocations
Report of	Chairman of the Policy and Resources Committee
Wards	All
Status	Public
Urgent	No
Key	Yes
Enclosures	Appendix A – 5 Year Capital Delivery Plan Funding Assumptions
Officer Contact Details	Matthew Waters, Assistant Director of Capital Delivery Matthew.Waters@Barnet.gov.uk

Summary

This report outlines the priorities for the capital programme for the next five years, drawing on the draft Infrastructure Delivery Plan previously approved by the committee; and seeks approval to list of projects to be prioritised for CIL, subject to sign off of individual programmes and projects be relevant theme committees.

Officers Recommendations

1. That the Committee note proposed priority capital projects for the next 5 years.
2. That Committee approve the proposed use of Strategic Community Infrastructure Levy to contribute towards the Council's priority capital projects subject to the production and approval of required Business Cases through appropriate project governance.

1. WHY THIS REPORT IS NEEDED

Projected Growth

- 1.1 The London Plan published in March 2021 sets the housing target for Barnet of 2,364 new homes per annum as a minimum.
- 1.2 In 2018 the Council, in partnership with the West London Alliance, commissioned a Strategic Housing Market Assessment (SHMA) consisting of two reports - a Borough SHMA for Barnet and a sub-regional SHMA for West London. This SHMA establishes the level of housing demand and the scale of housing supply necessary to meet this demand – including backlog demand from households in temporary accommodation, and those on waiting lists with an identified housing need. Barnet’s SHMA identifies the Full Objectively Assessed Need (OAN) for housing in Barnet as 3,060 dwellings per year. This equates to a need of 46,000 new homes over the lifetime of the Local Plan.
- 1.3 In the Regulation 19 Draft Local Plan, The Council proposes to meet the London Plan target of 35,460 new homes over the Plan Period up to 2036, while providing a supply of sites for up to 46,000 new homes.
- 1.4 In addition, the most recent Employment Land Study carried out in 2017 highlighted that the numbers of jobs in Barnet is forecast to increase by 22% over the period 2016 – 2036, suggesting a net additional demand of office floorspace of 67,000 – 106,000 square metres.

	Years 1-5	Years 6-10	Years 11-15	Total to London Plan Target
	2021/22 – 2025/26	2026/27 – 2030/31	2031/32 – 2035/36	
Growth Areas	6,800	7,250	7,250	21,300
District Town centres	2,000	2,350	1,750	6,100
Existing & New Major Transport Infrastructure	450	2,300	700	3,450
Estate renewal & infill	1,300	2,200	500	4,000
Major Thoroughfares	3,550	1,000	350	4,900
Other large sites	1,150	-	-	1,150
Small Sites	1,700	1,700	1,700	5,100
Total	16,950	16,800	12,250	46,000

- 1.5 The growth strategy aims to make Barnet a great place to live, work, do business and visit.
- 1.6 The growth strategy recognises that the projected growth can only be sustainable with the delivery of appropriate supporting infrastructure.
- 1.7 In particular, the growth strategy identifies priority areas of focus including

Transport – a need to invest in enhancements to keep Barnet moving

Digital infrastructure – providing access to high quality digital infrastructure to ensure Barnet’s homes and workspaces keep pace with the changing economy

Town Centres - diversifying the role of town centres so that they become recognised social and community hubs as well as economic centres

Social infrastructure - delivering the schools, leisure, health and community facilities that are needed to support new and existing populations

Green assets – Improving the quality of parks and open spaces and addressing deficiencies to support new homes and ways of living; to maximise the opportunity for improving health and wellbeing

CIL in Barnet

- 1.8 CIL is a planning charge that was introduced by the Planning Act 2008 Part II to help deliver infrastructure to support the development in an area.
- 1.9 Subject to the planned changes to the Council's CIL Charging Schedule being introduced, Officers anticipate the amount of CIL generated over the next 5 years to be in the region of £100m and £500m over the next 15 years. This is based on the projected development over the period as set out in the Local Plan.
- 1.10 The Council splits its use of Community Infrastructure Levy into three categories (CIL Admin, Strategic CIL and neighbourhood CIL).
- 1.11 The Council utilises 80% of CIL generated to contribute towards strategic projects. 15% is utilised for neighbourhood CIL through Area Committees and up to 5% is utilised for CIL Administration including the collection of CIL Payments and tracking of CIL spend.
- 1.12 Section 216(2) of the Planning Act 2008 lists some examples of infrastructure which CIL can be funded through the Levy. i.e. roads and other transport facilities, flood defences, schools and other educational facilities, medical facilities, sporting and recreation facilities and open spaces.
- 1.13 The Council has collected £78m of CIL to date. Spending to date included funding the Network Recovery Programme, new Leisure Centres at new Barnet and Copthall, the Tarling Road Community Centre, enhancements to Parks in Colindale and facilities to provide space for Early Education and Childcare.

Infrastructure Requirements

- 1.14 In planning for the expected future growth within the Borough, the Council has produced a new Infrastructure Delivery Plan (IDP) with a view of understanding what specific infrastructure needs the expected growth will put upon the Borough.
- 1.15 The IDP looks at expected infrastructure needs over the next 15 years in line with the project growth over the same period.
- 1.16 The IDP identifies requirements that are both well advanced in project planning and approval as well as projects that evidence suggests are expected to be needed in the future but are yet to be decided upon at the relevant theme committee.
- 1.17 The IDP is a live document that is kept under constant review. With further assessment, the number and value of projects identified within the IDP will increase. The Draft IDP was noted by Policy and Resources Committee on 08 February 2021 as part of the Charging Schedule Review for Barnet Community Infrastructure Levy.
- 1.18 The IDP has identified a potential need for more than £1.2b of investment in infrastructure across the Borough over the next 15 years. £657m has been identified to be required within the first 5 years.

Infrastructure type	Sum of Cost	Sum of First 5 Years Requirement
Air Quality	237,000	97,000
Childrens' Care	15,840,000	15,840,000
Education	105,523,000	56,723,000
Family Services	1,766,000	1,766,000
Flooding and Drainage	26,000,000	8,666,667
Health	60,230,000	2,000,000
Leisure	102,000,000	102,000,000
Libraries	7,340,500	7,340,500
Parks and open space	135,950,000	66,450,000
Strategic Site Infrastructure at Brent Cross	77,120,000	77,120,000
Town Centres	119,250,000	59,625,000
Transport	598,194,750	225,828,083
Adult services	16,975,000	16,975,000
Streetscene	16,450,000	16,450,000
Compliance & Assurance	50,000	50,000
Enforcement	730,000	730,000
Grand Total	1,283,656,250	657,661,250

- 1.19 Based on CIL income projections, the CIL generated from growth within the borough will only be able to contribute towards the full value of infrastructure needs other sources of funding would also be required to deliver all identified requirements.
- 1.20 In 2019/20 the Council collected c.£13m of CIL payments. The expected growth within the borough and the proposed changes to the CIL charging schedule mean that the annual value of CIL collections is expected to increase in future years.
- 1.21 Over the next 5 years c.£80m of strategic CIL is expected to be available to be prioritised.

Funding Priority Projects

- 1.22 The Council does have other means for delivering infrastructure requirements for priority projects. Therefore, while this report sets out the projects that CIL is intended to contribute towards the delivery, there remains opportunity to deliver other priority projects to support the Barnet Plan.
- 1.23 Officers will continue to explore opportunities to deliver beyond those funded through CIL. Many projects will offer financial benefits that may support a justification for funding through borrowing or may be entirely self-funding. The Council also expects to be able to obtain grant and Appropriate S106 funding for delivery of projects. For some projects that are listed, because spend falls partly in the next five years, such as Brent Cross, where grant funding has already been secured.
- 1.24 With the benefit of producing an up to date Infrastructure Delivery Plan, the Council is now in a stronger position to discuss S106 requirements with developers within the borough and will be better placed to pursue opportunities for grant funding as there is a clearer understanding of what needs to be negotiated with an existing evidence base.
- 1.25 In addition to CIL funded projects, it is currently assumed that a further £234m of project funding could be achieved through a mixture of grant funding and S106 contributions. It is also assumed that subject to the development of robust business cases, £78m of project

spend may be supported through financial benefits that individual projects are able to achieve.

5 Year Key Capital Projects

- 1.26 The table below outlines the key capital projects identified within the IDP that support the Barnet Plan for the next 5 years which have potential funding streams (including SCIL) identified. The tables include current funding assumptions for delivery of the projects. Further detail is available in Appendix A.
- 1.27 The table identifies £69,650,000 of potential project spend where opportunity for funding streams remains to be identified. This is an area where it is expected that prioritisation would need to take place.
- 1.28 Investment in Transport falls across both the Thriving and Clean Safe Well Run themes. Transport spend identified within the Thriving theme typically relates to new transport initiatives such as investments to improve active travel or access to areas of the Borough, whereas spend identified with Clean Safe Well Run theme typically relates to road safety and maintenance.

Theme	Infrastructure type	Sum of First 5 Years Requirement	Sum of Proposed SCIL	Sum of Proposed S106 or Grant	Sum of Business Case / Borrowing	Sum of TBC
Thriving	Strategic Site Infrastructure at Brent Cross	77,120,000		77,120,000		0
	Town Centres	38,500,000	23,500,000			15,000,000
	Transport	58,708,000	2,000,000	15,708,000	28,000,000	13,000,000
CSWR	Air Quality	27,000	27,000			0
	Parks and open space	64,450,000	26,617,000	36,833,000		0
	Transport	65,316,667	20,000,000		11,666,667	33,650,000
	Streetscene	16,000,000			16,000,000	0
	Enforcement	730,000	730,000			
Family Friendly	Childrens' Care	15,840,000	3,000,000	9,000,000	3,840,000	0
	Education	55,723,000		45,573,000	2,150,000	8,000,000
	Family Services	1,766,000			1,766,000	0
	Libraries	1,000,000	1,000,000			0
Healthy	Leisure	50,000,000		50,000,000		0
	Adult services	16,975,000	1,975,000		15,000,000	0
Grand Total		462,155,667	78,849,000	234,234,000	78,422,667	69,650,000

Projects proposed to be delivered through CIL contributions

- 1.29 From the table above £78,849,000 is proposed to be delivered through contributions from CIL.
- 1.30 The tables below set out the specific projects or funds that SCIL is proposed to contribute towards. There are some projects where there is an assumption that external funding may be achieved in addition to SCIL to deliver the requirements.
- 1.31 As outlined above, there is a limited amount of SCIL available to allocate. There remains a large quantity of projects that the council will intend on delivering, although these projects will not appear in the tables below the intent to deliver key schemes through other means remains a priority.
- 1.32 It should also be noted that the proposed allocations below remain subject to the production robust business cases and for approval through appropriate channels such as a relevant theme committee.
- 1.33 Clean Safe Well Run
- 1.34 Proposed investment in the Clean Safe Well Run theme includes projects to improve Air Quality, Parks and Open Spaces, Transport and Enforcement within the Borough.
- 1.35 Proposals for funding in Parks include investments in some named parks typically towards the West of the Borough as this is an area that has seen the most significant development to date and is an area where most future growth is expected.

- 1.36 Proposals for West Hendon Playing Fields make up a large proportion of investment in parks. This project may be able to produce some revenue income which may mean that some CIL funding could be utilised for further improvements to other park infrastructure.
- 1.37 A general allowance has been included for wider parks infrastructure investments this line item recognises that investment will be required in additional locations and is proposed to be a budget that looks at those parks that are seen to be low quality but potentially high value in terms of achievable outcomes. This budget would therefore look to improve facilities in those parks to have more high value high quality places to visit.
- 1.38 A general allowance has been included as a contribution towards identified projects within the transport strategy. The Transport Strategy has the highest call on expenditure identified over the next 15 years and the CIL allocation will only be able to offer a relatively small contribution towards the projects within the strategy. Specific schemes will be identified and delivered transparently rather than this remaining as a £20m line in the budget.
- 1.39 Proposals also include investment in the CCTV Infrastructure within the Borough including the relocation of the CCTV Control room to Colindale to provide greater resilience and improved working with partners in the area.

Infrastructure type	Detail	Sum of First 5 Years Requirement	Sum of Proposed SCIL	Sum of Proposed \$106 or Grant	Sum of Business Case / Borrowing	Sum of TBC
Air Quality	Two PM2.5 monitoring stations	27,000	27,000			0
Parks and open space	Heybourne Park,	3,500,000	1,500,000	2,000,000		0
	West Hendon Playing Fields – Sports Hub Masterplan	18,800,000	16,800,000	2,000,000		0
	Copthall Playing Fields and Mill Hill Open Spaces	5,000,000	2,000,000	2,000,000		
	Colindale & Rushgrove Park Masterplans	3,400,000	2,567,000	833,000		0
	Parks Infrastructure – Improving Quality for Valued Parks	3,750,000	3,750,000			0
Transport	Costed projects approximation	53,650,000	20,000,000			33,650,000
Enforcement	Relocation of CCTV control room to Bristol Avenue	400,000	400,000			
	Review / increase CCTV infrastructure and coverage + technical expert	300,000	300,000			
	Pilot outcomes - increase mobile deployable reactive CCTV (Wi-Fi mobile units plus 2nd vehicle)	30,000	30,000			
		88,857,000	47,374,000	6,833,000		33,650,000

1.40 Thriving

1.41 Proposed investment in the Thriving theme includes projects orientated around Town Centres and some transport initiatives providing healthier routes to schools and active transport.

1.42 Linked to the transport strategy, the active transport initiatives would fund new walking routes around the borough and looks to join up various existing routes to enable a circuit of safe active travel.

1.43 Providing destinations that allow people to access jobs, leisure and cultural facilities and enjoy attractive public realm, re-invigorated town centres can generate increased footfall and further contribute to local economic prosperity. The table below includes an indicative split of investment in Town Centres which will be refined as a programme develops.

Infrastructure type	Detail	Sum of First 5 Years Requirement	Sum of Proposed SCIL	Sum of Proposed \$106 or Grant	Sum of Business Case / Borrowing	Sum of TBC
---------------------	--------	----------------------------------	----------------------	--------------------------------	----------------------------------	------------

Town Centres	North Finchley - Town Centre Vision for Barnet	15,000,000	5,000,000	10,000,000
	Finchley Central - Town Centre Vision for Barnet	5,000,000	5,000,000	0
	Edgware - Town Centre Vision for Barnet (District TC Strategy)	10,000,000	5,000,000	5,000,000
	Colindale - Town Centre Vision for Barnet (District TC Strategy)	2,000,000	2,000,000	0
	West Hendon Broadway - Town Centre Vision for Barnet (District TC Strategy)	2,000,000	2,000,000	0
	Chipping Barnet - Town Centre Vision for Barnet (District TC Strategy)	2,500,000	2,500,000	0
	Burnt Oak - Town Centre Vision for Barnet (District TC Strategy)	2,000,000	2,000,000	0
Transport	Healthier Routes to schools	2,000,000	1,000,000	1,000,000
	Active Route - the Barnet Loop	1,000,000	1,000,000	0
		41,500,000	25,500,000	16,000,000

1.44 Family Friendly

1.45 Proposed CIL investment in the Family Friendly theme includes projects relating to ensuring appropriate facilities are available to support Children's Care and providing a new fit for purpose facility for the Schools Learning Resource Service.

1.46 While the IDP identifies £81.6m of infrastructure need over the next 5 years. It is assumed that a large extent of the required investment would be achieved through grant funding and S106 agreements.

Infrastructure type	Detail	Sum of First 5 Years Requirement	Sum of Proposed SCIL	Sum of Proposed S106 or Grant	Sum of Business Case / Borrowing	Sum of TBC
Childrens' Care	Accommodation for Care Leavers	12,000,000	3,000,000	9,000,000		0
Libraries	Schools Library Service	1,000,000	1,000,000			0
		13,000,000	4,000,000	9,000,000		0

1.47 Healthy

1.48 Proposed CIL investment in the Healthy theme includes the ongoing fund for Assistive Technology which is already allocated within the Capital Programme.

1.49 The Council has recently invested in the delivery of two new leisure centres within the borough. Significant investment in leisure provision is also expected to be delivered through the Brent Cross programme and would not require a CIL allocation.

Infrastructure type	Detail	Sum of First 5 Years Requirement	Sum of Proposed SCIL	Sum of Proposed S106 or Grant	Sum of Business Case / Borrowing	Sum of TBC
Adult services	Assistive Technology	1,975,000	1,975,000			0
		1,975,000	1,975,000			0

2. REASONS FOR RECOMMENDATIONS

- 2.1 The Council needs to prioritise the delivery of infrastructure across the borough in order to support the growth expected over the next 15 years.
- 2.2 The infrastructure requirements have been analysed by officers with a focus on the projects that are expected to be required within the next 5 years.
- 2.3 The total requirement for projects over the 5 year period is £657m.
- 2.4 The Council expects to generate £80m of Strategic CIL over the next 5 years to support the infrastructure requirement. The shortfall presents a need to identify other sources of funding as well as a need to prioritise the projects that SCIL should contribute towards.
- 2.5 Officers have considered those projects that align with the Barnet Plan and Growth Strategy. Consideration has also been given to projects that have already been included within a published service strategy and approved by a relevant theme committee. It is considered that key projects that do not have opportunity to be delivered through other means should be considered in the first instance.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 The Council could allocate SCIL on a first come first serve basis, however, there is a risk that without considering the opportunity cost of projects that would have no alternative

means of funding, the Council may reduce the possible outcomes it is able to achieve with the use of its resources.

4. POST DECISION IMPLEMENTATION

- 4.1 Post decision, the proposed Strategic CIL allocations will be added to the Capital Programme.
- 4.2 Projects will develop appropriate business cases to be approved through the relevant governance channels such as a theme committee.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

- 5.1.1 The Community Infrastructure Levy funding supports the delivery of the Barnet Plan 2021 – 2025 objectives:

A pleasant, well maintained borough that we protect and invest in

Getting the best out of our parks and improving air quality by looking after and investing in our greenspaces

Investing in community facilities to support a growing population, such as schools and leisure centres

- 5.1.2 The 15% neighbourhood proportion of The Community Infrastructure Levy enables greater engagement and partnership with residents in the improvement of their local areas and see the benefit of development and growth. Communities themselves are often best placed to suggest what the local priorities should be, and the council's forthcoming Community Participation Strategy will seek to strengthen the routes by which residents can have a say on how local funding is spent. This will include boosting engagement with Resident Forums and building stronger links with other place-based networks such as Town Centre groups.

5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

- 5.2.1 As set out in section 1, the council currently expects to generate c.£100m of CIL over the next 5 years through new developments.
- 5.2.2 A proportion of the Council's CIL income (15%) is allocated to Area Committees to spend on local priorities.
- 5.2.3 A proportion (80%) is allocated to strategic CIL and utilised to contribute towards some of the Council's larger strategic capital projects that are required to support growth.
- 5.2.4 Up to 5% of the Council's CIL income is allocated to fund the administration of Community Infrastructure Levy including the collection of due levy fees from developments.
- 5.2.5 Use of CIL is published as part of the annual Infrastructure Funding Statement.

5.3 Legal and Constitutional References

- 5.3.1 CIL is a planning charge that was introduced by the Planning Act 2008 Part II to help deliver infrastructure to support the development in an area. It came into force on 6 April

2010 through the Community Infrastructure Levy Regulations 2010 as amended (“the Regulations”). Section 216(2) of the Planning Act 2008 lists some examples of infrastructure which CIL can fund. i.e. roads and other transport facilities, flood defences, schools and other educational facilities, medical facilities, sporting and recreation facilities and open spaces.

5.3.2 Additionally, Regulation 59 (1) of the Community Infrastructure Levy Regulations 2010 as amended requires the Council, as the Charging Authority to use the CIL to support the development of the relevant area by funding the provision, improvement, replacement, operation or maintenance of infrastructure to support the development of its area.

5.3.3 Under the Council’s Constitution Article 7, the terms of reference of the Policy & Resources Committee includes responsibility for: “Strategic policy, finance and corporate risk management including recommending: Capital and Revenue Budget (including all fees and charges); Medium Term Financial Strategy; and Corporate Plan to Full Council.”

5.4 Insight

5.4.1 In reaching the recommendations with this report, Council officers have considered the expected areas for growth within the borough over the next 15 years.

5.4.2 The IDP has identified projects that would be required to support the expected growth over this period.

5.4.3 Insight data has been utilised to consider whether the allocation of SCIL and the development of the future capital programme of work is appropriately balanced when considering themes within the Barnet Plan.

5.4.4 The projects identified for use of SCIL align with areas of expected growth over the next 5 years.

5.5 Social Value

5.5.1 Clarification of the usage of CIL funding will support future requests for CIL funding. This provides an avenue for Members to consider funding requests which may have added social value.

5.5.2 CIL is itself a mechanism for providing social value from private sector investment. Improvements to the way CIL is used will be developed in line with the council’s new Social Value Policy which looks at how social value contributions can be claimed through the council’s procurement process.

5.6 Risk Management

5.6.1 Projected project costs are at a pre feasibility stage. Project Costings are based on high level assessment and would require complete feasibility work and the usual business cases

5.6.2 The CIL Income Profile is based upon the assumption that the Council’s proposed new CL Charging schedule is introduced in 2022 and that expected growth is delivered over the next 5 years as outlined earlier in the report. Should either of these assumptions fall short, then the amount of available CIL will be reduced.

5.6.3 Projects to be delivered through other sources of funding - £234m of Grant Funding and S106 assumed to support projects over next 5 years (e.g. Education, Brent X infrastructure, parks Contributions). Should this external funding not be achieved, the Council may need to

reconsider its allocations of SCIL.

5.6.4 The paper identifies £78m of projects proposed to be funded through borrowing based on the assumption that business cases can identify appropriate justification (e.g. Depot, Care Leavers, Care Homes). Should this assumption be incorrect, the projects may not be able to proceed or, the Council may need to reconsider its allocations of SCIL.

5.6.5 The Government has recently consulted on changes to CIL. At present the full implications of this proposal and when it would come into effect are not known. Any replacement levy would take some time to establish and feed through into receipts. Any impacts on the Council's funding plans would need to be considered and accommodated in due course

5.7 Equalities and Diversity

5.7.1 The Equality Act 2010 outlines the provisions of the Public Sector Equalities Duty which requires Public Bodies to have due regard to the need to:

- a. Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010.
- b. Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it.
- c. Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

5.7.2 Relevant protected characteristics are: age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation.

5.7.3 The broad purpose of this duty is to integrate considerations of equality into day to day business and keep them under review in decision making, the design policies and the delivery of services.

5.7.4 Although funding allocations may be identified for future projects. Projects would still need to produce robust business cases and seek approval through appropriate channels such as a relevant theme committee. Equalities impact assessments will be considered in relation to individual schemes as they come forward for approval.

5.8 Corporate Parenting

5.8.1 Not applicable in the context of this report.

5.9 Consultation and Engagement

5.9.1 The recommendations within this report and projects identified for CIL funding align with the following Council plans, strategies and surveys (those marked with * have been subject to separate consultation):

Barnet Plan*
Draft Local Plan (Reg 19)*
Barnet Resident's Perception Survey*
Growth Strategy*
Infrastructure Delivery Plan (IDP)
Greenspaces and Leisure strategies*
Health and Wellbeing Strategy*
Parks and Open Spaces Strategy*
Fit and Active Barnet Framework*

The Playing Pitch Strategy
Arts and Culture Strategy
Adult Social Care Market Position Statement
Children and Young People's Plan

6. BACKGROUND PAPERS

- 6.1 Policy & Resources Committee, 10 June 2014, Area Sub-Committees – Budget Arrangements, Item 9:
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=692&MId=7856&Ver=4>
- 6.2 Policy & Resources Committee, 10 June 2014, Area Sub-Committees – Budget Arrangements, Item 9:
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=692&MId=7856&Ver=4>
- 6.3 Community Leadership Committee, 25 June 2014, Area Sub-Committees – Budget Allocation Draft Framework, Item 7:
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=694&MId=7874&Ver=4>
- 6.4 Community Leadership Committee, 24 June 2015, 'Review of Area Committees – operations and delegated budgets'
<https://barnet.moderngov.co.uk/documents/s24009/Area%20Committees%20%20Community%20Leadership%20Committee%2025%20June%202015%20-%20FINAL.pdf>
- 6.5 Policy & Resources Committee, 9 July 2015, 'Delegating a proportion of Community Infrastructure Levy (CIL) income to the Council's Area Committees'
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=692&MId=8346&Ver=4>
- 6.6 Council, 7 March 2017, Report of the Policy & Resources Committee – Business Planning 2017 to 2020:
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=162&MId=8819&Ver=4>
- 6.7 Community Leadership Committee, 8 March 2017, Area Committee Funding – Savings from Non-Community Infrastructure Levy (CIL) Budgets
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=694&MId=8721&Ver=4>
- 6.8 Policy & Resources Committee, 8 February 2021, Review of Community Infrastructure Levy (CIL) Eligibility Criteria and Guidance
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=692&MId=10200&Ver=4>
- 6.9 Policy & Resources Committee, 24 May 2021, Barnet Community Infrastructure Levy Charging Schedule Review – submission for examination
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=692&MId=10201&Ver=4>
- 6.10 Policy & Resources Committee, 24 May 2021, Review of Community Infrastructure Levy (CIL) Allocation, Eligibility Criteria and Guidance
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=692&MId=10201&Ver=4>