

**Appendix A - Revenue Forecast 2018/19**

**Adults and Communities**

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Integrated Care - LD	28,729	32,019	15,931	32,232	213	(171)	32,062	42	32,062	0	The overspend is 0.1% of the revised budget, mostly due to residential and Day Care Services. The number of LD care packages has remained almost constant ,with an increase of just 1 in month 7.	0.1%
Integrated care - MH	5,331	6,544	3,545	6,659	114	(120)	6,539	(6)	6,889	(350)	The Mental Health service is projecting to overspend by £0.344m (prior to winter pressure allocation) due to activity growth in supported living and nursing care. There have been 40 new care packages for existing clients that have commenced since Period 3 (Q1) and eight new clients in the last month. This is being mitigated through the allocation of £0.350m (monthly movement) Winter Pressure income. At month 8 the budget will be realigned to show the current hospital demand which should be covered by the winter allocation fund. Following the realignment this underspend will disappear	(0.1%)
Integrated Care - OA	29,225	29,584	11,655	29,114	(470)	(270)	28,844	(740)	29,719	(875)	There is an overspend(£135k), relates to ongoing pressure in Older Adults Homecare. There has been a net increase of 27 Home Care clients from the start of the financial year. This is being mitigated by the allocation of Winter Pressure income of £0.875m. At month 8 the budget will be realigned to show the current hospital demand which should be covered by the winter allocation fund. Following the realignment this underspend will disappear	(2.5%)
Integrated Care - PD	7,091	7,369	5,033	8,253	884	(40)	8,213	844	8,388	(175)	Physical Disabilities services are overspending by £1.019m due to activity growth and increased complexity in homecare (£0.416m), nursing care (£0.245m), supported accommodation (£0.124m), residential care (£0.068m) and direct payments(£0.132m). Most of the pressure is due to the full year effect of new clients who entered services during 2017/18. This is being partly mitigated by the allocation of £0.175m Winter Pressures income.	11.5%
Workforce	13,599	14,483	9,464	14,592	108	0	14,592	108	14,672	(80)	The current overspend is due to Mosaic IT staff costs moved from capital to revenue. The overspend from Mosaic project costs (£0.3m) is mitigated by holding 52 posts vacant at month 7 and a number of agency staff transitioning to permanent roles throughout 2018/19. Movement from month 6 of £0.08m, is due additional budget for the 1% increase in the 2018/19 Employer Pensions contributions rate. Associated costs were already included in previous month's forecast. The service is also absorbing pressures from the implementation of unified pay reward and Inflation increase of c£0.5m and holding a 5% vacancy factor.	0.7%
A&C Other	5,144	5,498	3,637	5,146	(352)	0	5,146	(352)	5,001	145	The underspend is due to : Equipment & Adaptations, Telecare and other smaller budgets projecting underspends of £0.370m; these underspends are partially offsetting overspends in Deprivation of Liberty Safeguards (DoLS) assessment costs of £0.148m. The movement from previous month is due to a downward adjustment of efficiencies assumed at month 6.	(6.4%)
<b>Total</b>	<b>89,119</b>	<b>95,497</b>	<b>49,265</b>	<b>95,995</b>	<b>498</b>	<b>(600)</b>	<b>95,395</b>	<b>(102)</b>	<b>96,731</b>	<b>(1,336)</b>		<b>(0.1%)</b>

**Assurance**

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Elections	549	705	813	1,315	611	(613)	702	(2)	552	151	The movement since period 6 is due to the movement of £150k of election expenditure previously covered by a corporate budget . In addition, the elections budget has been increased by the same amount.	(0.3%)
Assurance Management	583	683	405	679	(4)	0	679	(4)	679	0		(0.6%)
Governance	2,168	2,193	1,296	2,229	36	(36)	2,193	0	2,187	6		0.0%

Internal Audit & CAFT	749	676	512	901	225	(230)	671	(5)	671	0	The monthly variance is due to increased legal services demand from service areas and increases in unit costs. The current pressure is £509k more than 17/18 final budget variance which indicates increase in demand and costs. Further work is being done in month 8 to quantify in detail the demand effect. The monthly movement is due to previously declared mitigating actions not materialising.	(0.7%)
HB Law	2,036	2,088	1,339	3,543	1,455	0	3,543	1,455	3,188	355		69.7%
<b>Total</b>	<b>6,085</b>	<b>6,344</b>	<b>4,365</b>	<b>8,668</b>	<b>2,323</b>	<b>(879)</b>	<b>7,789</b>	<b>1,444</b>	<b>7,277</b>	<b>512</b>		<b>22.8%</b>

### Central Expenses

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Capital Financing	16,280	16,336	386	13,534	(2,802)	0	13,534	(2,802)	13,534	0	The underspend is due to lower borrowing interest payable and MRP.	(17.2%)
Central Contingency	14,473	5,095	0	5,095	0	0	5,095	0	5,189	(94)	The movement since period 6 is due to higher demand on corporate contingency budget.	0.0%
Corporate Fees and Charges	234	234	76	200	(34)	0	200	(34)	200	0	The current underspend is due to external audit contractual savings.	(14.5%)
Corporate Subscriptions	194	227	162	195	(32)	0	195	(32)	228	(33)	The underspend (£32k) is due to reduction in corporate subscriptions cost. The £33k monthly movement is due to North London Waste Plan contribution moved to Environment's budget in Month 7.	(14.1%)
Early Retirement	3,577	3,577	3,090	4,499	922	0	4,499	922	4,499	0	variance is due to historic pension costs.	25.8%
Local Area Agreement	105	105	35	105	0	0	105	0	105	0		0.0%
Levies	17,788	18,048	9,369	17,858	(190)	0	17,858	(190)	17,858	0	The monthly underspend is due to reduced demand on the levies budget . Further work will be done in month 8 to analyse the levies breakdown.	(1.1%)
Miscellaneous Finance	740	502	1,983	502	0	0	502	0	720	(218)	The movement since period 6 is due to transfer of Apprentice levies and Local Election's reserve to respectively, levies and elections budgets.	0.0%
<b>Total</b>	<b>53,392</b>	<b>44,125</b>	<b>15,101</b>	<b>41,989</b>	<b>(2,136)</b>	<b>0</b>	<b>41,989</b>	<b>(2,136)</b>	<b>42,334</b>	<b>(345)</b>		<b>(4.8%)</b>

### Commissioning Group

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Strategic Commissioning Board	567	580	460	547	(33)	0	547	(33)	644	(97)	The current variance is due to staffing cost underspend. The movement since period 6 is due to incorrectly forecasted contingency virement due to this budget.	(5.8%)
Resources	389	486	(1,644)	1,333	846	(930)	403	(84)	273	130	The underspend is due to a favourable difference between projected revenue and benefits payments and subsidy received. The monthly forecast movement is due to the net effect of £200k increased expenditure to fund the call volumes pressure in CSG, offset by £70k favourable increase in benefits payments and subsidy received.	(17.2%)
Information Management	988	1,392	702	1,399	7	0	1,399	7	1,415	(15)	The forecast movement is due to consultant fees being met by Adults' budget.	0.5%
Commercial	1,757	1,798	1,047	1,798	(0)	0	1,798	(0)	1,788	10	The monthly forecast increase is due to forecasted legal costs being met by this budget.	(0.0%)
Communications	646	703	518	904	201	(204)	700	(3)	700	0		(0.5%)
Commissioning Strategy	663	416	167	434	18	0	434	18	425	9	Current overspend is due : to £66k overspend in Voluntary Community budget offset by 47k underspend in policy team staffing costs. Monthly movement is due to increases in staffing costs.	4.3%
Customer Service	0	257	152	413	157	(157)	256	(0)	257	(1)	The monthly movement is due to reduction in reserve drawdown to match the current budget pressure.	
Human Resources	33	235	349	528	293	0	528	293	951	(423)	Current overspend is due to £57k staff costs in Trade Unions, £235k due to HR staff costs. The monthly forecast reduction is due to over forecasted staff costs.	124.9%
Adults and Health	1,286	1,305	1,071	1,355	50	(73)	1,282	(22)	1,282	0	Variance due to underspend in Joint Commissioning unit from part year vacancies	(1.7%)
Children and Young people										0		
Growth and Development	224	435	353	570	136	0	570	136	602	(32)		31.2%
Registrar Service (Births, Deaths and	(160)	(157)	4	(157)	0	0	(157)	0	(160)	3		(0.1%)
Mortuaries	99	99	(8)	99	0	0	99	0	99	0		0.0%
Public Health	17,156	17,160	7,871	17,022	(138)	0	17,022	(138)	17,156	(134)	Public Health is reporting a net underspend of £138k. Sexual Health and Drugs & Alcohol budgets are reporting and underspend of £531k, this is a historically underspent area and is mitigating overspend in other managed budgets. Children's managed budgets for Health Visiting and School Nursing is reporting an overspend of £393k due to re-negotiated contracts, forecast includes amounts relating to 17/18.	(0.8%)
<b>Environment, Parking and Infrastructure</b>										0		
- Environment	14,620	14,791	9,239	14,501	(291)	0	14,501	(291)	14,497	3	£285k underspend against NLWA levy to offset pressures against other areas within the environment portfolio - in year virement to be agreed at December P&R.	(2.0%)
- Greenspaces	1,353	1,391	476	1,391	(0)	0	1,391	(0)	1,374	17		
- Highway Inspection/Maintenance	260	273	328	273	0	0	273	0	269	4		0.0%
- Parking	(538)	(558)	(325)	(558)	0	0	(558)	0	(558)	0		0.0%
- Special Parking Account	(10,850)	(10,846)	(1,310)	(12,223)	(1,377)	0	(12,223)	(1,377)	(12,223)	0	Variance due to the overachievement in income targets.	(12.7%)
- Street Lighting	6,339	6,669	3,234	6,669	0	0	6,669	0	6,668	1		0.0%
<b>Total</b>	<b>34,834</b>	<b>36,429</b>	<b>22,684</b>	<b>36,298</b>	<b>(131)</b>	<b>(1,364)</b>	<b>34,934</b>	<b>(1,495)</b>	<b>35,460</b>	<b>(525)</b>		<b>(4.1%)</b>

#### Customer Support Group and Council Managed Budgets

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CSG Managed Budget	835	3,173	2,371	4,152	979	0	4,152	979	4,152	0	The overspend is due to pressures on the estates maintenance and repairs budget.	30.9%
CSG Management Fee	28,017	30,134	10,475	29,694	(440)	0	29,694	(440)	29,147	547	The monthly underspend is due gain share payment usually offset by agency rebate. When the new Agency contract is in place the same level of rebate will need to be maintained. The monthly forecast increase is due to the application of the latest contract indexation.	(1.5%)
Retained Income	(7,516)	(8,355)	(977)	(7,483)	872		(7,483)	872	(7,483)	0	The overspend is in relation to the retained income lines. This consists of historical unachievable income targets of £1.3m, partially offset by recovery of court costs being higher than budgeted by £0.5m.	10.4%
<b>Total</b>	<b>21,336</b>	<b>24,952</b>	<b>11,869</b>	<b>26,363</b>	<b>1,411</b>	<b>0</b>	<b>26,363</b>	<b>1,411</b>	<b>25,816</b>	<b>547</b>		<b>5.7%</b>

#### Children's Services

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Family Services Management	3,039	4,482	809	344	(4,138)	(600)	(256)	(4,738)	(320)	64	<b>Commentary below refers to the overall service</b>  Forecast pressures are being offset in the main by additional resources of £2.333m from the Performance and Resources Committee of February and June 2018 and additional one-off grant funding.  The main pressure area continues to relate to external high cost specialist placements and associated services, as well as staffing pressures.  Budgets are in the process of being realigned.	(105.7%)
Education Skills	6,460	6,579	5,515	6,257	(322)	0	6,257	(322)	6,440	(183)		43.5%
Social Care Management	1,597	631	506	906	275	0	906	275	937	(31)		4.5%
CSC 0-25	8,147	8,185	4,018	8,554	368	0	8,554	368	8,462	91		15.1%
Permanence Trns & CorParenting Placements	4,124	4,089	3,811	4,708	619	0	4,708	619	4,373	335		15.0%
Assessmnt,Intervntion & Planning	17,535	18,144	11,147	20,872	2,728	0	20,872	2,728	19,667	1,205		32.1%
Clinical Services	7,110	7,818	5,458	10,323	2,506	0	10,323	2,506	10,623	(300)		0.0%
Early Help 0-19	980	987	460	988	0	0	988	0	988	0		0.4%
Risk & Vulnerability	4,764	4,908	2,981	5,245	337	(318)	4,927	19	4,928	(0)		(22.3%)
Safeguarding,QA & Workforce Deve	727	737	536	573	(164)	0	573	(164)	563	10		7.2%
Commissioning	1,136	2,674	1,472	2,867	193	0	2,867	193	2,864	2		3.4%
Comm,Complaint & BusinessSuppor	1,083	1,116	464	1,154	38	0	1,154	38	1,169	(15)		19.3%
Libraries & Comm.Engagement	1,063	1,080	717	1,288	208	0	1,288	208	1,286	2		(0.0%)
Performance Imporvement & Custor	3,429	3,474	2,270	3,474	(0)	0	3,474	(0)	3,474	(0)		(3.3%)
Partnership and VofChild	1,181	1,337	490	1,293	(45)	0	1,293	(45)	1,166	127		0.0%
Central Education (Commissioni	299	390	208	390	0	0	390	0	390	0	(1450.8%)	
Total	136	26	44	(356)	(383)	0	(356)	(383)	(356)	0	2.0%	
<b>Total</b>	<b>62,808</b>	<b>66,657</b>	<b>40,905</b>	<b>68,879</b>	<b>2,222</b>	<b>(918)</b>	<b>67,961</b>	<b>1,304</b>	<b>66,654</b>	<b>1,308</b>		

#### Housing Needs and Resources

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Housing Needs and Resources	6,860	6,926	6,190	6,950	24	0	6,950	24	6,957	(7)	The overspend reflects the ongoing cost pressures associated with the rising cost of temporary accommodation in the borough set against restrictions on rents that can be charged and remain eligible for housing benefit in addition to (i) an increase in the number of households in emergency accommodation (ii) increased costs relating to refurbishing buy back properties and financing costs of acquisitions and (iii) increases in demand following post homelessness reduction activity.	0.3%
<b>Total</b>	<b>6,860</b>	<b>6,926</b>	<b>6,190</b>	<b>6,950</b>	<b>24</b>	<b>0</b>	<b>6,950</b>	<b>24</b>	<b>6,957</b>	<b>(7)</b>		<b>0.3%</b>

#### Regional Enterprise

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Guaranteed Income	(16,249)	(16,549)	(6,875)	(15,311)	1,238	0	(15,311)	1,238	(15,311)	0	There is a projected £1.160m income shortfall because of PDA income accounted for in the HRA. The accountancy treatment is subject to further discussion. An additional one-off pressure of £78k arises from the settlement of an outstanding GI shortfall from 17/18.	7.5%
Re Managed Budgets	(63)	(63)	140	122	185	-	122	185	222	(100)	LIP pressure due to negotiated fees.	291.7%
RE Projects	-	-	(6,351)	-	-	-	-	-	-	-		0.0%
Management Fee	16,639	17,301	11,642	17,359	58	(130)	17,229	(72)	17,229	0	£350k Brent cross rebate negated by LBB client costs of £278k which is mainly in relation to Legal fees plus additional bad provision	(0.4%)
<b>Total</b>	<b>326</b>	<b>689</b>	<b>(1,445)</b>	<b>2,170</b>	<b>1,481</b>	<b>(130)</b>	<b>2,040</b>	<b>1,351</b>	<b>2,140</b>	<b>(100)</b>		<b>196.2%</b>

#### Street Scene

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		

Commercial Services Streetscene	(2,258)	(1,786)	(2,456)	(1,787)	(1)	0	(1,787)	(1)	(1,787)	0	The service is projecting to achieve its income target. In 2018/19 the service will operate as a trading account, where all income and expenditure will be accounted for separately.	0.0%
Fleet and Transport	281	560	1,819	559	(1)	0	559	(1)	536	23	Projecting to budget as all costs for provision to Cambridge Education will be recharged under the SLA and are currently projecting no pressure.	(0.1%)
Ground Maintenance(Front line)	2,533	2,343	1,586	2,197	(145)	0	2,197	(145)	2,234	(37)	Projecting an underspend currently. Significant changes have been made to the services, including savings in staffing costs and vehicle running costs. Situation will be monitored closely through peak season.	(6.2%)
Management and Service Support	0	763	528	735	(28)	0	735	(28)	606	129	The underspend is due to a planned delay in staff recruitment, and a freeze on some post to enable an off set to recycling which is experiencing budget pressures (see Waste Front Line section).	(3.7%)
Street Cleansing (Front Line)	0	2,533	1,726	2,527	(6)	0	2,527	(6)	2,521	7		(0.2%)
Waste (Front Line)	0	6,024	4,836	6,581	556	0	6,581	556	6,690	(110)	The forecast overspend is mainly staffing costs due to the delay in withdrawing the separate food waste collection, but also due to an in-year pressure on current agency use. Saturday staffing costs will be reduced now that the recycling and waste rounds have been reorganised.	9.2%
Street Scene Management	10,335	1,275	583	1,172	(103)	0	1,172	(103)	1,248	(76)	Reporting an underspend, due to savings in staffing costs within the Street Scene Service Delivery.	(8.1%)
<b>Total</b>	<b>10,891</b>	<b>11,711</b>	<b>8,622</b>	<b>11,984</b>	<b>272</b>	<b>0</b>	<b>11,984</b>	<b>272</b>	<b>12,047</b>	<b>(64)</b>	The forecast overspend is mainly staffing costs within the Waste (Front Line) services due to the delay in withdrawing the separate food waste collection, but also due to an in-year pressure on current agency use. Saturday staffing costs will be reduced now that the recycling and waste rounds have been reorganised.	<b>2.3%</b>

**TOTAL BEFORE DSG AND HRA**    **285,650**    **293,330**    **157,556**    **299,295**    **5,965**    **(3,891)**    **295,404**    **2,074**    **295,414**    **(10)**

**Dedicated Schools' Grant**

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
<b>Schools</b>												
- Individual Schools Budget	141,056	141,056		141,056	0	0	141,056	0	141,056	0		0.0%
- Growth Fund	984	984		984	0	0	984	0	984	0		0.0%
- Central schools expenditure	1,268	1,268		1,268	0	0	1,268	0	1,268	0		0.0%
- ESG retained funding	852	852		852	0	0	852	0	852	0		0.0%
<b>Sub-total</b>	<b>144,160</b>	<b>144,160</b>		<b>144,160</b>	<b>0</b>	<b>0</b>	<b>144,160</b>	<b>0</b>	<b>144,160</b>	<b>0</b>		<b>0.0%</b>
Early Years Block	28,392	28,392		28,392	0	0	28,392	0	28,392	0		0.0%
High Needs Block	44,309	44,309		45,311	1,002	(1,002)	44,309	0	44,309	0	0 The pressure relates to increases in Post 16 places, additional higher banded special school pupils and higher mainstream top ups for primary and secondary school pupils.	0.0%
<b>Sub-total</b>	<b>216,861</b>	<b>216,861</b>		<b>217,863</b>	<b>1,002</b>	<b>(1,002)</b>	<b>216,861</b>	<b>0</b>	<b>216,861</b>	<b>0</b>		<b>0.0%</b>
DSG Income	(216,360)	(216,360)		(216,360)	0	0	(216,360)	0	(216,360)	0		0.0%
DSG c/f	(501)	(501)		(501)	0	0	(501)	0	(501)	0		0.0%
<b>Total</b>	<b>0</b>	<b>0</b>	<b>32,937</b>	<b>1,002</b>	<b>1,002</b>	<b>(1,002)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0.0%</b>

**Housing Revenue Account**

	Original Budget	Revised Budget	Actuals to 31/10/2018	Period 7 Forecast	Variation to revised budget	Reserve Movements	Period 7 Forecast after reserve movements	Variation to revised budget	Period 6/Quarter 2 forecast	Variation to Period 6/Quarter 2 forecast	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
HRA Other Income and Expenditure	11	11	(14,676)	276	265	0	276	265	(151)	427	The net position relates to additional rental income due to lower than expected stock loss to date, reduced housing management costs offset by a reduction in income from garage rentals and service charges.	2320.3%
HRA Regeneration	837	837	1,406	664	(173)	0	664	(173)	664	0	Relates to income expected to be recovered from developer partners.	(20.7%)
HRA Surplus/Deficit for the year	(754)	(754)	0	(821)	(67)	0	(821)	(67)	(394)	(427)	Contribution from balances	9.0%
Interest on Balances	(95)	(95)	(4)	(119)	(24)	0	(119)	(24)	(119)	0	Income from interest on HRA balances	(25.6%)
<b>Total</b>	<b>0</b>	<b>0</b>	<b>(13,273)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(394)</b>	<b>0</b>		<b>0.0%</b>