

Qn No	Item Number	Raised By	Question	Answer
1.	10 – Annual Procurement Forward Plan	John Dix	<p>At point 17 in the procurement plan it notes a spend on Libraries construction of £12 million with items 18-25 showing an additional £2.125 million for additional associated costs:</p> <p>What library construction is taking place that costs £12 million and why has this not been disclosed previously as part of the libraries strategy?</p>	<p>In addition to spend on the libraries strategy, the £12m figure also includes potential costs of procurements to provide new purpose built library facilities through the relocation/co-location of some existing Library sites should opportunities arise (similar to the re-provision of Colindale and Church End libraries). For example, exploration to provide new library facilities is underway for Mill Hill, East Barnet and Child's Hill libraries.</p> <p>Any new build of library sites is not yet confirmed, and would require an appropriate business cases and Committee approval.</p> <p>Cost estimates for spend on the libraries strategy are in line with paper presented to CELS committee on 23<sup>rd</sup> March 2016.</p>
2.	10 – Annual Procurement Forward Plan	John Dix	<p>At point 17 in the procurement plan it notes a spend on Libraries construction of £12 million with items 18-25 showing an additional £2.125 million for additional associated costs:</p> <p>Where is the business case for this £14.125 million spend?</p>	<p>See answer to question 1.</p> <p>The business case for the library strategy went to the CELS committee, any additional rebuild or relocation of libraries would be subject to business case and relevant committee approval.</p>
3.	10 – Annual Procurement Forward Plan	John Dix	<p>At point 17 in the procurement plan it notes a spend on Libraries construction of £12 million with items 18-25 showing an</p>	<p>See answer to question 1.</p> <p>The business case for the library strategy went to the</p>

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			<p>additional £2.125 million for additional associated costs:</p> <p>Who authorised this procurement spend?</p>	<p>CELS committee, any additional rebuild or relocation of libraries would be subject to business case and relevant committee approval.</p>
4.	10 – Annual Procurement Forward Plan	John Dix	<p>At point 17 in the procurement plan it notes a spend on Libraries construction of £12 million with items 18-25 showing an additional £2.125 million for additional associated costs:</p> <p>Were the CELS committee members made aware of this £14.125 million spend when determining the business case for the libraries strategy?</p>	<p>See answer to question 1.</p> <p>The business case for the library strategy went to the CELS committee, any additional rebuild or relocation of libraries would be subject to business case and relevant committee approval.</p>
5.	12 – Pentavia Retail Park – Planning Brief	Mike Barker	<p>Can the Chairman state the nature of the investigations will that take place and when this will be done, following the Environment Agency’s comments about the potentially serious pollution on the Pentavia site?</p>	<p>The Environment Agency submitted a consultation response which made reference to potential contamination caused by historic landfill. The Environmental Health department have checked the Council’s contaminated land records and historic maps.</p> <p>Environmental Health have identified that an area of the southern part of the Pentavia site was an inert material landfill site known as” K Garage”. Very low levels of methane were found on site when a spiking survey was done in 1995. Therefore, Pentavia is considered to be a low-medium risk site.</p>

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				<p>The applicant is required to submit a contaminated land survey together with a risk assessment. Given the changes to levels from the construction of the M1 a site investigation should be carried out, including geotechnical/contaminated land intrusive investigation if significant amounts of made ground are found.</p>
6.	12 – Pentavia Retail Park – Planning Brief	Mike Barker	<p>The Mill Hill Neighbourhood Forum has consistently warned on the damaging impact of additional traffic on many local roads within a wide area of a residential development on Pentavia. Can the Chairman state what specific roads and area will be covered by the road impact assessment the Council will undertake?</p>	<p>This level of detail would not be considered as part of the Brief, but would be reviewed as part of a planning application appraisal.</p>
7.	12 – Pentavia Retail Park – Planning Brief	Mike Barker	<p>The Mill Hill Neighbourhood Forum is disappointed that the Council conclude the Pentavia site is in an urban setting. We contend most local residents would disagree. The 675 objections, so far, made to the Meadows Partners planning application attests to the strength of feeling that Mill Hill is a suburban residential area and that any development with this mass, height and density is completely inappropriate.</p> <p>Can the Chairman state how many Council</p>	<p>The London Plan defines the setting of a site. Through applying this policy document this site is considered to have an urban setting. The Consultation Report clearly outlines how Pentavia's character has been assessed against the London Plan.</p> <p>The Council has undertaken the public consultation for both the Brief and submitted application in accordance with its Statement of Community Involvement. The consultation responses received in regards to the submitted planning application will be published and responded to in the</p>

Public Questions (in Order Received) for Policy & Resources Committee on 1 December 2016

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			officials decided that the site was “urban” and how many local residents did they ask?	delegated/committee report for this application.
8.	12 – Pentavia Retail Park – Planning Brief	Mike Barker	Can the Chairman confirm that there will be no further incentivisation provided to any developer, given that the site has a “high existing use value” as a retail site?	The Brief and Consultation Report are very clear in regards to why other uses are considered more appropriate for this site.
9.	7 - Diving Feasibility Study	Wendy Kravetz	Can you tell us what the user numbers look like weighted by water space and time allocated for swimming and Diving? By our calculations we've calculated that diving has a higher user rate.	<p>There are a total of 175.75 programming hours each week for swimming. Over a six month period there was a throughput of 146,361 total attendances – a ratio of 32 visits per hour of programming time.</p> <p>There are a total of 14.25 programming hours each week for diving. Over a six month period there was a throughput of 4131 total attendances – a ratio of 11 visits per hour of programming time.</p>
10.	7 - Diving Feasibility Study	Wendy Kravetz	On what basis back in 2015 when Diving came in at 4th most popular valued sport in your consultation did you decide not to include it?	<p>The core facilities mix for the proposed new Barnet Copthall Leisure Centre was approved unanimously by the Council’s Policy and Resources Committee in December 2015. The approved facilities mix was informed by information from:</p> <ul style="list-style-type: none"> <li>• Two phases of consultations with residents (November 2014 and July-August 2015);</li> <li>• Comprehensive sport and facility needs assessment, the Sport England Facility Planning Model, latent demand and stakeholder consultation;</li> </ul>

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				<ul style="list-style-type: none"> <li>• Health Impact Assessments</li> <li>• Equalities Impact Assessment</li> <li>• Indicative capital scheme costs and revenue projections.</li> </ul> <p>The approved facilities mix was selected on the basis of the assessment of the above information, and on the council's strategic goal to improve the health of residents through increased participation in sport and physical activity. Any scheme must also be financially viable.</p> <p>During the 2015 consultation, diving was not part of the core facilities mix presented for public consultation and was presented as an option. The following other options presented in this consultation were also not taken forward: climbing wall, spa, splash zone, and crèche.</p>
11.	7 - Diving Feasibility Study	Wendy Kravetz	How many objections did you receive in total to removing the facility? Why is this being hidden?	Pre-planning engagement for the designs for both proposed new centres was held in March and July 2016. This included drop-in sessions. The sessions provided informal opportunities to review the designs for the new centres. During this engagement, 33 comments raised via the informal questionnaire related to diving provision. In addition 51 objections were received via email or letter. Three FOIs were subsequently received.

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				Formal planning objections are received once submitted to the planning authority.
12.	7 - Diving Feasibility Study	Wendy Kravetz	Why have the freedom of information requests never ever released any details due to objections?	One FOI was received which asked for the “Amount of objections to the proposals and planning”. This was submitted prior to the submission of a formal planning application for the proposed new Barnet Copthall Leisure Centre and so it was not possible to state the number of objections to the planning application.
13.	7 - Diving Feasibility Study	Wendy Kravetz	Why did you have plans drawn up prior to the end of the consultation? Why have you caused the extra costs in the feasibility study?	<p>There were two rounds of resident consultation, one in 2014 and one in 2015. The 2015 consultation went out with ‘Adjacency Diagrams’ to consult on the facilities mix. These are not building plans and no building plans were drawn up during consultation. Any diagrams in the initial feasibility study were indicative and used to assess different location options for the new buildings.</p> <p>Construction costs for both centres have increased as the designs have progressed from the original feasibility study through the RIBA design process and the costs for diving have also increased.</p>
14.	7 - Diving Feasibility Study	Wendy Kravetz	Why are you building five new pools when swimming figures are in decline year on year?	The Sport England national Active People Survey demonstrates that swimming is the second most popular participation sport in Barnet (11.6%) behind gym sessions (11.8%) and ahead of fitness classes (7.8%).

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				<p>The Sport and Physical Activity Needs Assessment Report (2012), Sport England Facility Planning Model (2014) and demand analysis indicated that there was a need, as a minimum, to maintain the current level of swimming provision, including at Barnet Copthall Leisure Centre, particularly given the projected population growth. The assessments showed that the pools at the current Barnet Copthall Leisure Centre are already uncomfortably busy. The re-provision of Church Farm swimming pool (in addition to the inclusion of a second pool) at New Barnet will enhance participation, enabling residents who currently access pools outside of the borough to swim within the borough. The aim for the future leisure centre designs is to maximise and increase participation in swimming, as analysis has demonstrated that demand is increasing.</p> <p>Participation in sport and physical activity and reducing inactivity among Barnet residents is a key priority for the Council, as agreed in the Adults and Safeguarding Committee's commissioning plan and Council corporate priorities. Sport England's Active People Data shows that 50.1% of the Barnet population do not currently participate in sport weekly (APS 9). Maintaining and increasing swimming provision provides a key opportunity for all residents to participate in physical activity, across the spectrum of age and abilities.</p>

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15.	7 - Diving Feasibility Study	Wendy Kravetz	<p>Why are you deeming our petition irrelevant? If you say the nearest diving is Luton &amp; Stratford surely this attracts people OUTSIDE of the Borough? What postcodes are you using? Why are you ignoring 9000 signatures?</p>	<p>Policy and Resources Committee considered the initial petition on 1 September 2016 (submitted in August 2016 with 2,161 signatures). In response to this, the Policy and Resources Committee resolved to review the feasibility of including diving within the core facilities mix of the proposed new Barnet Copthall Leisure Centre.</p> <p>Any reference to postcodes within the Committee report refer to the 2,161 signatures submitted in August, which have been analysed according to whether they are: in Barnet, Hertfordshire, other London boroughs or elsewhere in England.</p> <p>The petition with 9,000 signatures was presented to the council on 28 November 2016. This will now be considered by Full Council on 13 December 2016.</p>
16.	7 - Diving Feasibility Study	Wendy Kravetz	<p>If you are comparing diving and swimming figures why does diving have one hour a week public diving versus 75 hours per week for swimming? Even then the head swim coach CLOSES the diving pool without diving.</p>	<p>The aquatics programme at Barnet Copthall Leisure Centre aims to balance demand, variety and viability of the centre overall. The demand for general swimming is far higher than the demand for public diving.</p> <p>The closure of the diving pool during swimming galas is a long standing arrangement due to the requirement for competitive swimmers to warm up before competing. It is recognised that improvements could be made to these arrangements, for example identifying alternative times to providing public diving sessions when they are cancelled.</p>



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17.	7 - Diving Feasibility Study	Wendy Kravetz	How can you use the numbers in the feasibility study when GLL, The Chairman and Head Coach have been openly opposed to diving and have run the facility into the ground?	The diving feasibility study has reviewed figures that have been provided by GLL as the operator of the Copthall Centre, Barnet Copthall Swimming Club which runs the diving section, and the Save Barnet Diving Petition Group. In addition, users of public diving sessions were manually counted for a 6 week period. All figures were reviewed and cross-checked. All are shown in the feasibility report.
18.	7 - Diving Feasibility Study	Wendy Kravetz	Can we not keep the existing diving pool and link it to the other building? £6 million saved!!!! Why are you not replacing like for like?	<p>The new centre has been developed to ensure that the old centre remains operational throughout the construction period. It should be noted that the current facility does not meet current diving standards. In addition, the new centre has been positioned in response to existing site constraints, tree belts, and water trunk main, while also maintaining adequate car parking facilities on site during building programme.</p> <p>The design and construction of the existing Copthall centre would not support the retention of the diving pool in isolation from the remainder of the building. This would have significant effect on the structural integrity of the building, all plant and filtration would need renewal and new changing facilities would be required. There would be a distance of approximately 70m between the location of the proposed sports hall on the eastern side of the new facility and the</p>

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				existing diving pool, making it very difficult to attempt to link the two centres over this distance.
19.	7 - Diving Feasibility Study	Wendy Kravetz	How can you commission an independent feasibility study by the same people that wrote the original report? Who is the governing body that regulate being honest open and fair in SPort? Can this be investigated as a serious complaint?	The Sports Consultancy are an independent organisation with no links to the council, the current operator or the procurement. As a consultancy, they are commissioned by a range of organisations to carry out pieces of work.They have been commissioned by the council to carry out 2 studies. The initial feasibility had a broad focus on a range of activities that could be centred on the council's leisure estate. The report was wide ranging, covering all the council's facilities and looked at their condition, location as well as their running costs and income. The work the council commissioned them to do in response to the diving petition was specific and focused on this particular sport.
20.	7 - Diving Feasibility Study	Wendy Kravetz	What stage is the RIBA stage for Church Farm? Why Church Farm has not been considered for diving facilities.	The proposed new Leisure Centre at Victoria Recreation Ground is at the same RIBA Stage as Barnet Copthall, with a planning application submitted. The site at Victoria Recreation Ground is constrained by mature trees, a residential boundary and playing pitches. The requirements for a greater height clearance over the diving pool, along with the space available in Victoria Recreation Ground, would be prohibitive to including diving in a building in this setting.

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21.	7 - Diving Feasibility Study	Wendy Kravetz	How many pitches are there In Barnet?	<p>The Barnet Playing Pitch Strategy (currently in draft) has identified the following pitches in Barnet which are in either LBB or private ownership and have varying degrees of community access;</p> <ul style="list-style-type: none"> <li>- Football = 141</li> <li>- Artificial Grass Pitch = 43</li> <li>- Gaelic Football = 1</li> <li>- Cricket (squares) = 40</li> <li>- Rugby = 18</li> </ul>
22.	7 - Diving Feasibility Study	Wendy Kravetz	Why are diving sessions put through as swimming at GLL?	<p>This refers to the 1 hour of weekly public diving only. Participants of diving lessons (GLL Tom Daley Academy) and synchronised swimming lessons and members of the BCSC Diving and Synchronised Swimming Clubs are registered on the GLL booking system as such. However, at the time of the public diving session, members of the public arriving and pay to attend either the public swimming session, the public diving session or utilise both. They may utilise one or both of the pools throughout the session and are logged on to the booking system as 'casual swimming'.</p> <p>To ensure accuracy of the participation numbers, the council ensured that additional manual counts of participants at public diving sessions took place and this is contained within the Committee report. Participation numbers from GLL and the campaign group were also compared (on p20 of the feasibility report).</p>

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23.	7 - Diving Feasibility Study	Wendy Kravetz	Why does everything included in the new build have to make a profit? Swimming has supported diving across the country for years. Not unique to Barnet. GLL is not for profit. Why does Barnet council have to be? Leave the diving pool in and let the other facilities support it.	Under prudential borrowing rules, an overall income from the leisure contract will required in order to pay back the borrowing costs for the capital funding required to build the two new leisure centres. Without the income set out in the report, the Council will not be able to build the two centres.
24.	7 - Diving Feasibility Study	Wendy Kravetz	How many swimming pools are there is Barnet? How many gyms? How many sports halls? Can FPM clarify why we need five new pools? We believe 94% of demand for swimming can be met by the current provision. Yet if we lose the diving pool we will meet 0% of demand for diving.	<p>The Sport England Facility Planning Model (2014) identified;</p> <ul style="list-style-type: none"> <li>- Swimming Pools (available for community use) = 18 across 13 sites</li> <li>- Sports Halls = 26 across 18 sites</li> </ul> <p>Sport England's Active Places identifies that the borough has 42 Health and Fitness Suites and 42 Studios (across 47 sites which are a mix of education establishments, private and local authority owned facilities).</p> <p>The Sport and Physical Activity Needs Assessment Report (2012), Sport England Facility Planning Model (2014) and demand analysis indicated that there was a need, as a minimum, to maintain the current level of swimming provision including at Barnet Copthall Leisure Centre, particularly given the projected population growth. It was noted that the pools at the current Barnet Copthall Leisure Centre are already uncomfortably busy. In addition to maintaining levels of 'satisfied demand', the re-provision of Church Farm swimming pool (in addition to the inclusion of a</p>

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				<p>second pool) at New Barnet will enhance participation, enabling residents who currently access pools outside of the borough to swim within the borough.</p>
25.	7 - Diving Feasibility Study	Wendy Kravetz	<p>FPM planning model suggest using school and local education sites for hall facilities. Why do we need to build five new ones? The Borough can provide additional capacity without building five new ones?</p>	<p>There are currently 26 sports halls in the borough (equating to 65 publically available courts) across 18 sites. The Sport England Facilities Planning Model (2015) identified that sports hall provision operates at 100% capacity. The modelling also concludes that the current resident population of Barnet generates a demand for 113 courts, compared to a supply of 65. This therefore presents a shortfall of 48 courts in the borough. This calculation does not factor in the significant population growth expected in the borough, which necessitates the need for increased provision. Findings of the draft Barnet Playing Pitch Strategy has also identified a shortfall in training facilities for sports clubs, which indoor sports halls will help alleviate.</p> <p>The proposed sports hall at Barnet Copthall will help meet this shortfall in courts. The council's draft Fit &amp; Active Barnet Framework (2016-2021) also aims to maximise access to education and private facilities, to further address the shortfall.</p>
26.	7 - Diving Feasibility Study	Wendy Kravetz	<p>Are the reason of the escalated costs due to GLL not managing the existing contract and not providing value for money?</p>	<p>The increase in capital costs does not relate to operational or contractual issues. The additional costs for the construction relate to the materials, plant and equipment that would be required to</p>

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				<p>construct the larger facility and equipment required in each option, such as pool surrounds, moveable floors, sub and superstructure of the buildings.</p> <p>Revenue impact estimates have been developed using The Sports Consultancy's (TSC) business planning model with all revenue projections benchmarked against TSC's Operational Database, which contains over 1,000 financial year records from over 350 public leisure facilities across the UK. These figures take into account historical participation figures for the existing Barnet Copthall Leisure Centre but also look at the local population, the proposed facilities mix and an assessment of local demand.</p>
27.	7 - Diving Feasibility Study	Wendy Kravetz	<p>Why are you removing the ONLY diving pool in North London. This is unique to Barnet. All other sports are replicated and readily available but NOT diving.</p>	<p>The Council initiated work to redevelop Barnet's Leisure Centres in order to replace leisure facilities, where these required significant maintenance and remedial work, and to increase participation in sport and physical activity.</p> <p>The facility mix for the two centres is based on the information set out in the response to question 10 above.</p> <p>The proposals have been developed to promote mass participation, which will enable as many residents as possible benefit from the proposed investment. In developing the facilities mix. The Council has liaised with the national governing bodies for swimming, diving and gymnastics. The</p>

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				<p>report to Policy and Resources Committee (December 2015) set out the rationale for the facilities mix at Copthall. This report included specific consideration of diving, and includes a specific paragraph on the limitations of Copthall in respect of diving.</p> <p>The feasibility study to be considered at the Policy and Resources Committee meeting has established that incorporating diving at the proposed new Barnet Copthall Leisure Centre is not financially viable.</p>
28.	7 - Diving Feasibility Study	Wendy Kravetz	What is the commercial analysis presented that has suggested that the financial viability of diving can not be operationally/ materially improved? Where is and what is the data for this?	Revenue estimates have been developed using The Sports Consultancy's (TSC) business planning model with all revenue projections benchmarked against TSC's Operational Database, which contains over 1,000 financial year records from over 350 public leisure facilities across the UK. These figures take into account historical participation figures for the existing Barnet Copthall Leisure Centre and also consider the local population, the proposed facilities mix and an assessment of local demand. Projections for Option 2 allow for some increase in diving participation figures however, increased operational costs outweigh this.
29.	7 - Diving Feasibility Study	Wendy Kravetz	Why can other places build whole centres including diving for 11 million such as Merton?	Detail on Merton's scheme can be found in section 6 of the main Policy and Resources report. Differences in project requirements, brief and construction will contribute to final scheme totals.

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30.	7 - Diving Feasibility Study	Wendy Kravetz	Why have you not considered workable pools such as Putney with an L shaped pool that have numerous recreational diving sessions that do NOT impact on swimmers.	The feasibility study has considered how designs developed at RIBA Stage 3 could be adapted to enable diving to be incorporated into the proposed new development. Also considered is the possible loss of playing pitches adjacent to the proposed new centre. To consider an L shaped pool, without affecting the adjacent playing pitch, would require a wholesale redesign of the scheme. The pool tanks layout, size and shape have been developed to ASA and Sport England typical configurations, as recognised as best practice by the governing bodies.
31.	7 - Diving Feasibility Study	Wendy Kravetz	Have you considered when voting on the feasibility study your children and grandchildren not having deep water sport in North London?	In deciding on the core facilities mix, the council must balance the views of residents, both those for and against the proposals, participation levels, prudential borrowing rules and the need to rebuild or close the centres in the longer term.
32.	7 - Diving Feasibility Study	Angela Winters	Why is feasibility report comparing swimming to diving? These are two different sports.	The recommendation from the Policy and Resources Committee in September was for officers to assess both diving and swimming, as can be seen in the record of the meeting. The feasibility study reviewed the aquatics programme at the current Barnet Copthall Leisure Centre and considered potential future revenue at the proposed new Centre as well as the two options for including diving facilities. Provision of diving facilities, including programming hours, must be balanced with the subsequent impact on the wider aquatics programme.
33.	7 - Diving Feasibility Study	Angela Winters	Why spend £6 million to £10 million on knocking an existing facility? Keep the diving facility we already have at Barnet	Maintaining the current Barnet Copthall Leisure Centre is not viable. The age and condition of the centre mean it is not financially viable to maintain as



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			Cophall.	the revenue no longer covers the costs of operation. In the longer term, the centre would have to close as the building reached the limit of its operational life. Hence to continue to provide a leisure centre in this part of the borough, a new building is needed. It should also be noted that the current facility does not have the correct sized pool as required by current sports guidance.
34.	7 - Diving Feasibility Study	Angela Winters	Where have you got the stated £6.03 million or £10.01 million figures for including diving from? The whole of the new Merton leisure centre cost £11 million including swimming, diving, gym and other facilities.	<p>These figures represent the capital and revenue cost of including diving (Options 1 and 2 respectively) over a 30 years. This includes;</p> <ul style="list-style-type: none"> <li>• The upfront capital cost required to incorporate diving into the proposed new Barnet Cophall Leisure Centre (£2.5m for Option 1, £4.5m for Option 2)</li> <li>• The loss in revenue over a 30 year period (£3.6m for Option 1, £5.5m for Option 2).</li> </ul> <p>A 30 year period is used as this will be the period over which prudential borrowing is required.</p>
35.	7 - Diving Feasibility Study	Angela Winters	Why have the new proposals for church farm not considered including diving?	See response to question 20. The site at Victoria Recreation Ground is constrained by mature trees, a residential boundary and playing pitches. There is not sufficient space to include a diving facility.
36.	7 - Diving Feasibility Study	Angela Winters	Why have you only looked at two options for diving?	<p>Two other options were also considered but not progressed in detail for technical and practical reasons, as set out in the report and feasibility study. These options are:</p> <p>1. The inclusion of a diving facility within the 'learner pool' and</p>

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				2. The inclusion of diving in the 'competition pool' . Details on why these were not progressed in detail are contained in the committee report and feasibility study.
37.	7 - Diving Feasibility Study	Angela Winters	Why have you not considered an L shaped pool where swimmers would not be displaced ?	See also earlier question 30 above on the same subject. The feasibility study has considered how designs developed at RIBA Stage 3 could be adapted to enable diving to be incorporated into the proposed new development. Also considered is the possible loss of playing pitches adjacent to the proposed new centre. To consider an L shaped pool, without affecting the adjacent playing pitch, would require a wholesale redesign of the scheme. The pool tanks layout, size and shape have been developed to ASA and Sport England typical configurations, as recognised as best practice by the governing bodies.
38.	7 - Diving Feasibility Study	Angela Winters	Why is the report extremely one sided against diving? Is it because you originally made the mistake of excluding diving from your redevelopment plans and now you feel it's too late to admit this error?	The report uses data and evidence to assess the capital and revenue cost of including diving, the participation levels for diving and swimming, and the planning considerations, as requested by the Policy and Resources Committee.
39.	7 - Diving Feasibility Study	Angela Winters	Why are you taking away one unique sport from this borough?	See also response to question 27. The Council initiated work to redevelop Barnet's Leisure Centres in order to increase participation in sport and physical activity for Barnet residents and to replace leisure facilities where these required significant maintenance and work.

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				<p>The proposals have been developed to promote mass participation, which will enable as many residents as possible benefit from the proposed investment. In developing the facilities mix, the Council has liaised with the national governing bodies for swimming, diving and gymnastics. The report to Policy and Resources Committee (December 2015) which set out the rationale for the facilities mix at Copthall. This report included specific consideration of diving, and includes a specific paragraph on the limitations of Copthall in respect of diving.</p>
40.	7 - Diving Feasibility Study	Angela Winters	How many, swimming pools, gymnasiums ,sports halls and cafes have we got in the borough of Barnet?	<p>Sport England Facility Planning Model (2014) identified;</p> <ul style="list-style-type: none"> <li>- Swimming Pools (available for community use) = 18 across 13 sites</li> <li>- Sports Halls = 26 across 18 sites</li> </ul> <p>Sport England's Active Places tool identifies that the borough has 42 Health and Fitness Suites and 42 Studios (across 47 sites which are a mix of education establishments, private and local authority owned facilities). Six of the 47 sites have a designated and publically accessible café.</p>

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41.	7 - Diving Feasibility Study	Angela Winters	How many diving pools have we got in Barnet?	Barnet Copthall Leisure Centre is the only diving pool in Barnet.
42.	7 - Diving Feasibility Study	Angela Winters	Were GLL originally planning on running this diving facility into the ground so that it would get knocked down which is what you're planning on doing?	The current Barnet Copthall Leisure Centre is being redeveloped as it is reaching the end of its operational life. This is due to the age of the facility and is not linked to the leisure provider.
43.	7 - Diving Feasibility Study	Angela Winters	GLL have a system up and running in Stratford which promotes diving on the front page of its website, with one click you can book casual diving and lessons. Why is this ready made technology not been used at Barnet Copthall?	Operational improvements which relate to both the promotion and booking system for diving lessons have been raised with GLL and will be reviewed as part of the contract management process.
44.	7 - Diving Feasibility Study	Angela Winters	To what extent is the reported perceived lack of demand a product of GLL s poor operation management of diving in Barnet Copthall?	Operational improvements which relate to both the promotion and booking system for diving lessons have been raised with GLL and will be reviewed as part of the contract management process. However commercial analysis shows that this would not materially impact the financial viability of diving and or generate the wide reach of swimming and other programmed activity.
45.	7 - Diving Feasibility Study	Gillian West	In appendix 1 section 12 of the report into feasibility of diving at Barnet Copthall Key Risks: risk 1 states that if diving is not included within the facilities mix there will be a negative impact on those residents who participate in diving and synchronised swimming. The appendix claims that this	Other diving facilities within the region include Waltham Forest's Feel Good Centre (Walthamstow) and Haringey's Park Road Leisure Centre in Crouch End, N8.  The nearest facilities with 5m boards are the London Aquatics Centre (Olympic Park), Crystal Palace

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			<p>risk will be mitigated by the council and operator working with BCSC and lesson participants to identify opportunities to sign post individuals to other facilities in the region.</p> <p>a) What is the definition of region here? There are no other diving facilities in north London or within an hour's drive in rush hour, which is when lessons occur.</p>	National Sports Centre and Luton Sports Village.
46.	7 - Diving Feasibility Study	Gillian West	b) The report then considers this mitigation to fully address the risk and marks it as "green". How is this risk considered green?	The current facility will remain operational until 2019 which provides a significant period of time to work with BCSC and current users.
47.	7 - Diving Feasibility Study	Mark Winters	Why is the feasibility report continuously comparing money generated from swimming to diving?	The feasibility study reviewed the potential revenue from diving and swimming because a certain level of revenue income is required in order to afford the capital borrowing required to construct the new centre under prudential borrowing rules.
48.	7 - Diving Feasibility Study	Mark Winters	Why are there 75 hours per week of public swimming yet only 1 hour per week for public diving?	The aquatics programme at Barnet Copthall Leisure Centre aims to balance demand, variety and viability of the centre overall. The demand for general swimming is far higher than the demand for public

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				diving.
49.	7 - Diving Feasibility Study	Mark Winters	Why is there no mention of all the other activities that use the diving/ activity pool which also generate money? Sub aqua club, water polo club, water aerobics, tots swimming groups to mention a few	Water aerobics and tots swimming groups will be possible within the agreed core facilities mix (December 2015) for the proposed new Barnet Copthall Leisure Centre and do not require a diving facility. Waterpolo has very recently been piloted at Barnet Copthall (September 2016) and is in its infancy, sub-aqua takes place one hour per week.
50.	7 - Diving Feasibility Study	Mary O'Connor	At the 17th February 2015 P&R meeting the estimated cost, which would have included a dive pool for Copthall was: Capital Cost (est) £12,436,515, Professional Fees £1,865,477 giving a total of £14,301,992. Then on 16th December 2015 the diving provision was removed because it would be a capital cost of £675,920 to include diving. The latest cost for Copthall Leisure Centre without diving is £22,540,000, an increased cost of £8,238,000, and an extra £4,517,000 to include a diving pool. With such varying amounts how accurate are these figures?	<p>The costs at the December 2015 period were high level feasibility costs, based on generic £ per square metre rates benchmarked from similar projects.</p> <p>Costs for the schemes overall have increased as they have progressed through the RIBA design stages. This is usual as the designs become more detailed and factor in the constraints of a specific site. Cost certainty is achieved at the end of RIBA stage 4.</p> <p>Costs included in the Diving Feasibility report for the Policy and Resources Committee have been based on the RIBA stage 3 designs and are based on the specific site and design requirements from this stage. They have utilised more specific elemental costs for the predicted upgrade of plant, foundations, building structure etc. However, assumptions have had to be made in the costing, which, if fully designed, may result in a cost differential.</p>

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51.	7 - Diving Feasibility Study	Mary O'Connor	If there is to be a separate deep water dive pool, why is it not 20m long so that it is long enough for water polo? Why did your feasibility study not investigate other uses of a possible deep water pool?	<p>Following consideration of the Save Barnet Diving petition on 1 September 2016, Policy and Resources committee resolved to review the feasibility of including diving within the core facilities mix at the proposed new Barnet Copthall Leisure Centre. Officers were asked to identify:</p> <ul style="list-style-type: none"> <li>• The additional capital costs of including diving.</li> <li>• The impact of including diving on revenue costs and income.</li> <li>• The participation numbers for diving and swimming.</li> <li>• Planning implications of the inclusion of diving.</li> </ul> <p>Facilities for water polo have never been identified as part of the core facilities mix throughout the project. The core facilities mix was developed to prioritise a varied mix of facilities which would encourage as many people as possible to take part in sport and physical activity.</p>
52.	7 - Diving Feasibility Study	Mary O'Connor	The Sport and Physical Activity Review presented at the 17th February 2015 P&R meeting, stated that non-financial benefits would be a "15% increase in participation in sport and physical activity" over the duration of the new leisure centre contract. How do you propose to achieve this with reduced facilities?	The projected increase in participation takes into account the proposed new Barnet Copthall Leisure Centre as well as the proposed new centre at Victoria Recreation Ground (New Barnet Leisure Centre). Participation is expected to increase significantly at both centres (when compared to the current Barnet Copthall and Church Farm Leisure Centres). There is a significant increase in facilities in the replacement for the Church Farm Leisure Centre, of the popular sports in Barnet based on the Sport England survey (swimming, gym sessions and fitness classes) and the proposed sports hall at

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				<p>Barnet Copthall will enable increased participation in a wide range of activities, addressing the significant shortfall of 48 sports courts. Increasing participation will be a key element of a future leisure management contract (commencing 2018).</p>
53.	7 - Diving Feasibility Study	Mary O'Connor	<p>In the area inside the rough triangle shape formed by the M4, M25 and M11 is about 4.1 million people. Yet if you remove diving from Copthall Leisure Centre there will be only two other public diving facilities within this area, according to the Great Britain Diving Federation. Neither of these offer the variety of diving boards currently available at Copthall. What is Sport England's opinion of removing a deep water pool with potentially many activities including diving provision available to such a large population?</p>	<p>Sport England have been consulted &amp; engaged as a key stakeholder throughout this work and will continue to be engaged. They are members of the project board and design team working on the new leisure centres and contract. Their planning team will also formally comment on the planning application, which will be considered as part of the decision on planning applications for both proposed new leisure centres.</p>
54.	7 - Diving Feasibility Study	Mary O'Connor	<p>As Barnet Council has Sports Halls in Hendon and Burnt Oak, plus many others in Barnet schools, what would be the reduced capital cost of not building the sports hall? It is not in the current provision at Copthall, so why is it needed in the new leisure centre when sports halls are available elsewhere in the borough?</p>	<p>The capital cost of a sports hall (RIBA Stage 3) was approximately £1,890,000. There are currently 26 sports halls in the borough (equating to 65 publically available courts) across 18 sites, two of which are overseen by the Council (Hendon Leisure Centre &amp; Burnt Oak Leisure Centre).</p> <p>The Sport England Facilities Planning Model (2014) identified that the current available sports hall provision operates at 100% capacity. The modelling also concludes that the resident population of Barnet</p>



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				<p>(present) generates a demand for 113 courts, compared to a supply of 65. This therefore presents a shortfall of 48 courts in the borough. This calculation has not factored in the significant population increase expected across the borough, which necessitates the need for increased provision. Findings of the draft Barnet Playing Pitch Strategy has also identified a shortfall in training facilities for sports clubs, which indoor sports halls could help alleviate.</p>
55.	7 - Diving Feasibility Study	Mary O'Connor	Can you give a breakdown of the financial yearly impact of option 2 giving increased premises cost and increased staffing cost (including staff hours required)?	The estimated annual impact of Option 2 is an overall loss in revenue to the Council of £183,000.
56.	7 - Diving Feasibility Study	Mary O'Connor	Where can the public access the Sports Consultancy Report?	The key findings of the Sports Consultancy Report are contained in Appendix 1. The full report has not been published due to legal advice in relation to the current OJEU procurement process.
57.	7 - Diving Feasibility Study	Mary O'Connor	In the plan documents for the planning application - General Arrangement, Pond and Swale System, External Lighting Treatment - how would option 2 impact on the ability to re-site the Mill Hill Rugby Club pitches, when it is an area between the proposed building and the trees where there is marked a proposed path and no rugby pitch?	Option 2 would require an increase in the pond and swale system capacity due to the increased building area and surface water run off / loss of green space. This increase in swale size would potentially impact on the pitches and also lead to a loss of area at the back of the centre. This would lead to intensification of use of the pitches,

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58.	10 – Annual Procurement Forward Plan	Mary O'Connor	What are you planning to spend £5 million on in the "Delivery of Parks and Open Spaces Strategy - Parks Construction and infrastructure"? Can you please give a breakdown of what and where this is planned to be spent, given that there is also individual monies set aside for specific parks as well? Will some of it be spent on eradicating invasive fauna and if so how much?	The Procurement Forward Plan is published to inform the market of procurement activity which may arise during a financial period. It is a "living" resource tool during the financial period for procurement. The spend in these areas will be subject to the approval of Capital funding bid as set out in the Environment Committee Report in November. If the funding all or in part is agreed then a detailed delivery programme will be developed, and will sit alongside current projects such as the regeneration of Montrose and Silk Stream Park. No specific funds have been allocated for invasive fauna
59.	10 – Annual Procurement Forward Plan	Mary O'Connor	Number 103 and 104 have for Victoria Park "Consultancy and professional services" and "Development". What are you planning to spend £625,000 on in my local park and why does it cost £25,000 for "Consultancy and Professional Services"?	The Procurement Forward Plan is published to inform the market of procurement activity which may arise during a financial period. It is a "living" resource tool during the financial period for procurement. The plans for Victoria Park will be developed in 2017-18 following public and stakeholder engagement. At this time areas of spend are only indicative
60.	10 – Annual Procurement Forward Plan	Mary O'Connor	Number 101, 103, 105 and 107 have spending of £225,000 on "Consultancy and Professional Services" for four parks. What does this cover and does it not appear an excessive cost?	The Procurement Forward Plan is published to inform the market of procurement activity which may arise during a financial period. It is a "living" resource tool during the financial period for procurement. The spend in these areas will be subject to the approval of Capital funding bid as set out in the Environment Committee Report in

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				<p>November. If the funding all or in part is agreed then a detailed delivery programme will be developed, and will sit alongside current projects such as the regeneration of Montrose and Silk Stream Park. Consultancy and Professional services can involve a number of areas including, landscape architecture, master planning and designing, geotech surveys, quantity surveying, project management and park usage surveys.</p>
61.	10 – Annual Procurement Forward Plan	Mary O'Connor	What does "FF & E" abbreviation stand for?	Furniture, fittings and equipment.
62.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	Why did no one either on the commissioning side of the council undertake such a review when Capita asked for £100,000 to 'renew' passes which did not need renewing, and wrongly removing them, with consequent distress caused to disabled residents?	<p>In 2010, when responsibility for administration passed to the Council 4,768 Disabled Persons Freedom Passes were issued to Barnet residents by the Authority, which were due to be renewed in 2015.</p> <p>During the transfer of services from the Council to the newly formed Customer Support Group (CSG) in 2013, the Freedom Pass renewals process, which was previously covered 'in house', was not initially incorporated within the contract between the Council and CSG. When the 2010 passes came up for renewal, in order to guard against passes expiring without a renewal process being in place, an agreement was reached between the London Borough of Barnet and London Councils that passes due for renewal in 2015 would be automatically renewed. It was also agreed that our delivery partner,</p>

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				<p>CSG, would retrospectively check eligibility of individual cases against the eligibility criteria.</p> <p>This work involved retrospectively checking eligibility for the 4,768 customers whose passes were automatically renewed. Unfortunately, residents were not informed that their eligibility would be retrospectively checked when their passes were originally issued in 2015. They were also not informed, at the point of issue, that their passes could be deactivated if they did not meet the eligibility criteria.</p> <p>The Council recognises that the retrospective checking process resulted in 230 Disabled Persons Freedom Passes being withdrawn from residents in Barnet without appropriate guidance being provided. This situation understandably caused distress to a number of Freedom Pass holders for which the Council has apologised unreservedly. As an immediate measure, deactivated passes were reactivated and returned to 194 residents whilst a full review was instigated to examine Barnet's current Disabled Persons Freedom Pass processes and eligibility criteria.</p>
63.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	The majority of freedom pass renewals are due in 2020. Can we be assured that Capita will not be paid £100k every year for carrying out renewals as for most years there are very few renewals to process?	CAPITA will not be paid £100k every year for carrying out renewals

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64.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	Should the renewal process not be put out to competitive tender?	We currently have a partnership with the Customer Support Group. We are confident that Customer Support Group will be able to deliver all requirements related to DPFP renewals/new applications.
65.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	Is there a policy of approving all such requests for further fee based work from Capita, under the terms of the contract, without proper review of the proposal in question?	Any work which incurs an additional fee has a formal process to follow. This is called a 'Change Request'. This process involves Council Officers to scope the work which is followed by a quote which is agreed/ disagreed.
66.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	What special measures were put in place during this consultation to ensure that residents with learning disabilities or autism fully understood the implications of the 'review'?	<p>Two Council Officers met with the following voluntary organisations and explained in detail the proposed changes:-                      Community Barnet, Barnet African Caribbean Association, Barnet Older Asian Association, Barnet Voice for Mental Health, Barnet People's Choice, Age UK, Mencap, Met Police, Inclusion Barnet, Barnet Asian Elders Association, Space 2 B, Barnet Voice for Mental Health AGM, Volunteering Matters, Learning Disability Parliament</p> <p>Council Officers held twelve face to face sessions across the Borough answering any concerns that any individuals had.</p> <p>Easy Read and large print documents were also made available to residents.</p>

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67.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	<p>Your report states you have “<i>highlighted a potential minimal negative impact for people with autism and mental health conditions if they are unable to demonstrate that they meet the new eligibility criteria ...</i>”</p> <p>What percentage of those now holding passes are estimated to be at risk of losing them under the new proposals?</p>	<p>We cannot estimate how many individuals will keep/lose their pass as each case is treated on its own merit. The Council are confident that if the proposals are accepted, individuals are able to provide evidence as described in Appendix 2 of the Policy &amp; Resource committee report which widens the types of evidence that the Council would accept as per Department for Transport guidance and Section 240 of the Transport Act.</p>
68.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	<p>You claim to be promoting the Care Act 2014. Please can you tell me how cancelling the freedom pass of someone with mental health problem promote their wellbeing? Similarly how does it prevent or delay a greater need developing?</p>	<p>The Disabled Persons Freedom Pass is a concessionary scheme which has criteria that applicants need to meet in order to have a pass. Where an individual does not meet the criteria, a pass would be cancelled. Whilst the Council fully accepts that disabled persons Freedom Pass does promote independence, it also has a duty to ensure that passes are issued to only those that legitimately qualify.</p> <p>If any person needs any additional support, the Council operates a Customer Advocacy Service where by an individual can obtain a level of support including over the phone or face to face.</p>
69.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	<p>The report states:</p> <p>‘Everyone will be reassessed when the new proposals are implemented and advised on the evidence required for continuing eligibility. Where people no longer meet the eligibility criteria they will be advised of the</p>	<p>Residency checks will be carried out against all 230 passes that were reissued to ensure pass holders still reside within the Borough.</p>

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			<p>appeals process and all action will notified to them in an appropriate manner. Any change in eligibility will be discussed on a one-to-one basis with existing pass holders’.</p> <p>Enormous distress has already been caused to many disabled residents, and their carers, as a result of the so called renewal scheme by Capita. Many have disabilities which are unchangeable, profound and clearly defined in law as meeting the requirements, and this new process will only cause more anxiety for them. Why on earth are you so intent on subjecting these vulnerable residents to further test of eligibility?</p>	
70.	13 – Disabled Persons Freedom Pass Review	Theresa Musgrove	Can we expect to see the same amount of stringency that will be applied to the issue and renewal of Freedom Passes to disabled residents to the issue and renewal of free parking permits issued to Conservative councillors?	All renewals and new applications for disabled persons Freedom Passes will be processed with the necessary diligence required under strict governance to ensure compliance with Department for Transport guidance and legislation.
71.	10 – Annual Procurement Forward Plan	Theresa Musgrove	Please give a full explanation for the ‘activity’ listed at points 17-25 in regard to Library expenditure.	Items 17-25 include both the costs of implementing the library strategy, and the potential costs of reproviding library sites.
72.	10 – Annual Procurement Forward Plan	Theresa Musgrove	Why has this proposed expenditure not been discussed at CELS?	As potential reprovision of library sites is not yet confirmed, any expenditure connected to this would require appropriate Committee approval, if plans

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				were to go ahead.
73.	10 – Annual Procurement Forward Plan	Theresa Musgrove	What could justify the expenditure of £25,000 on ‘communication’, and £250,000 on consultants and surveys?	<p>The £25,000 item is included to allow for the potential requirement for additional consultation with residents, for example, connected to reprovision of library sites.</p> <p>The £250,000 figure relates to design and technical surveys required to deliver the construction/ reconfiguration components of the Libraries strategy, as approved by Children’s Education Libraries and Safeguarding Committee.</p>
74.	10 – Annual Procurement Forward Plan	Theresa Musgrove	How can you justify this massive level of expenditure when half of the current library staff are about to lose their jobs and our library service destroyed on the pretext of making cuts of around £2 million?	The shape of the new library service was agreed by the council in 2016, following a detailed review of the options and extensive public consultation with residents.
75.	10 – Annual Procurement Forward Plan	Theresa Musgrove	Please explain activity number 104, £600,000 on Victoria Park development?	The Procurement Forward Plan is published to inform the market of procurement activity which may arise during a financial period. It is a “living” resource tool during the financial period for procurement. The plans for Victoria Park will be developed in 2017-18 following public and stakeholder engagement.
76.	7 - Diving Feasibility Study	Vanessa Bradley	Table 2.1 in the feasibility study states there would be lost revenue of 3.6m and 5.5m under diving option 1 and 2. How has this been calculated?	Option 1 is estimated to lead to a loss in revenue of £120,000 per year; Option 2 a loss in revenue of £183,000. Over the 30 year financial modelling period this equates to £3.6m and £5.5m respectively.



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				<p>A 30 year period is used as this will be the period over which prudential borrowing is required.</p> <p>In the case of Option 1, this is largely because the inclusion of diving and synchronised swimming in the training pool reduces the swimming lesson programme and hence income. In the case of Option 2, overall income increases with the provision of a fourth pool; however, the significantly larger building brings with it increased premises costs as well as the need for increased staffing (lifeguards) for the new pool.</p>
77.	7 - Diving Feasibility Study	Vanessa Bradley	<p>Why would revenue be lost if diving was properly promoted and managed? Something that currently does not take place at Barnet Copthall</p>	<p>Costs estimates have been developed using The Sports Consultancy's (TSC) business planning model with all revenue projections benchmarked against TSC's Operational Database, which contains over 1,000 financial year records from over 350 public leisure facilities across the UK. These figures take into account historical participation figures for the existing Barnet Copthall Leisure Centre but also look at the local population, the proposed facilities mix and an assessment of local demand. Projections for Option 2 allow for increase in diving participation figures however this revenue is offset by the increased operational costs.</p>
78.	7 - Diving Feasibility Study	Vanessa Bradley	<p>Also - the original report by the Sports Consultancy recommended that diving not be included - calling it a "peripheral element of the swimming club". Having first</p>	<p>The Sports Consultancy are an independent organisation with no links to the council, the current operator or the design and build process. The initial</p>

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			<p>recommended that diving not be included the same consultancy have produced the feasibility study - outlining the cost of reversing the original recommendation - how can this be an unbiased process? And why are costs of fixing or righting the original dismissal of diving, now strengthening the argument that diving is not financially viable. How is this considered to be a fair and balanced independent study?</p>	<p>feasibility had a broad focus on a range of activities that could be centred on the council's leisure estate. The report was wide ranging covering all the council's facilities and looked at their condition, location as well as their running costs and income. The work the council commissioned them to do in response to the diving petition was specific to this sport.</p>
79.	7 - Diving Feasibility Study	Neil Bradley	<p>Page 88 of the Barnet Spa Phase 4 Final Report shows that diving was ranked 4th important by those consulted. How was the decision then made to remove the diving facilities in the plans? How is this acknowledging the results of the consultation process?</p>	<p>The core facilities mix for the proposed new Barnet Copthall Leisure Centre was approved unanimously by the Council's Policy and Resources Committee in December 2015. The approved facilities mix was informed by information from:</p> <ul style="list-style-type: none"> <li>• Two phases of consultations with residents (November 2014 and July-August 2015);</li> <li>• Comprehensive sport and facility needs assessment, the Sport England Facility Planning Model, latent demand and stakeholder consultation;</li> <li>• Health Impact Assessments</li> <li>• Equalities Impact Assessment</li> <li>• Indicative capital scheme costs and revenue projections.</li> </ul> <p>The approved facilities mix was selected on the basis</p>

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				<p>of the assessment of the above information, and on the council's strategic goal to improve the health of residents through increased participation in sport and physical activity. Any scheme must also be financially viable.</p> <p>During the 2015 consultation, diving was not part of the core facilities mix presented for public consultation and was presented as an option. The following other options presented in this consultation were also not taken forward: climbing wall, spa, splash zone, and crèche.</p>