

**Appendix C - Revenue Monitoring**

**Adults and Communities**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Performance & Improvement	992	1,317	1,325	8		0.6%
Safeguarding	604	667	1,146	479	Deprivation of Liberty Safeguards (DOLS) service continues to have significant pressures in 2016/17, as a result of Supreme Court judgements in 2014/15 and a loss of grant funding since 2015/16.	71.8%
Care Quality	4,736	4,438	4,372	(66)	Contract underspends within Housing related support.	-1.5%
Community Well-being	733	535	293	(242)	The non-placements budget areas continue to be closely monitored and managed as savings reduced some of these areas significantly in 2016/17. These areas are projecting a slight underspend position which is offsetting placements pressures at this point.	-45.2%
Customer Care	334	254	259	5		2.0%
Customer Finance	719	845	861	16		1.9%
Dir Adult Soc Serv & Health	187	795	164	(631)	The non-placements budget areas continue to be closely monitored and managed as savings reduced some of these areas significantly in 2016/17. These areas are projecting a slight underspend position which is offsetting placements pressures at this point.	-79.4%
Integrated care - LD & MH	40,587	39,575	42,185	2,610	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. The main pressure for learning disabilities also continues to be in relation to clients complex needs increasing and individuals transitioning from children's services into adult services.	6.6%
Integrated care - OP & DP	35,609	38,382	41,040	2,658	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. In 2016/17, demand continues to grow for older adults placements with a particular growth in clients with dementia requiring complex packages of care.	6.9%
Prevention & Well Being	653	657	654	(3)		-0.5%
Social Care Management	412	1,442	1,375	(67)	Underspend on staffing offsetting other pressures.	-4.6%
<b>Total</b>	<b>85,566</b>	<b>88,907</b>	<b>93,674</b>	<b>4,767</b>		<b>5.4%</b>

Assurance						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Elections	348	356	356	-		0.0%
Assurance Management	565	579	579	-		0.0%
Governance	2,144	2,171	2,171	-		0.0%
Internal Audit & CAFT	736	756	756	-		0.0%
<b>Total</b>	<b>3,793</b>	<b>3,862</b>	<b>3,862</b>	<b>-</b>		<b>0.0%</b>
Registrars Service						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Births Deaths & Marriages	(160)	(160)	25	185	Legislative changes since the budget was set has resulted in the demand for ceremonies decreasing significantly. Work is being continued within the service to maximise existing resources and overcome financial constraints.	115.6%
<b>Total</b>	<b>(160)</b>	<b>(160)</b>	<b>25</b>	<b>185</b>		<b>115.6%</b>
Central Expenses						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Capital Financing	19,260	19,260	19,260	-		0.0%
Car Leasing	2	-	-	-		0.0%
Central Contingency	7,877	428	428	-		0.0%
Corporate Fees & Charges	264	264	202	(62)	Underspend on Audit Fees.	-23.5%
Corporate Subscriptions	314	314	149	(165)	Underspend on Subscriptions.	-52.5%
Early Retirement	3,577	3,577	3,577	-		0.0%
Local Area Agreement	105	105	105	-		0.0%
Levies	19,242	19,242	19,242	-		0.0%
Miscellaneous Finance	740	742	742	-		0.0%
<b>Total</b>	<b>51,381</b>	<b>43,932</b>	<b>43,705</b>	<b>(227)</b>		<b>-0.5%</b>

Commissioning Group						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Finance & Resources	740	973	579	(394)	TBC	-40.5%
Commercial	1,049	903	981	78	Overspend on out of hours service (GDIT) and agency staff costs. In addition, some running costs have also not been budgeted for.	8.6%
Adults and Health	1,258	1,292	1,267	(25)	Overspend on the GLL contract offset by savings on vacant posts.	-1.9%
Communications	674	639	816	177	No budget exists for projects such as Citizen's Panel, Engage Barnet, Survey Monkey.	27.7%
Commissioning Strategy	441	510	619	109	Base budget shortfall on staffing costs.	21.4%
Children & Young people	444	560	556	(4)		-0.7%
Environment	12,049	12,861	12,849	(12)	Underspends on supplies and services	-0.1%
Growth & Development	175	171	181	10	Overspend is due to increased staffing costs	5.8%
Information Management	880	933	965	32	Overspend due to backfilling of staff on secondment.	3.4%
Programme & Resources	810	814	843	29	Forecast overspend due to agency staff covering vacant post.	3.6%
Strategic Commissioning Board	768	560	560	-		0.0%
<b>Total</b>	<b>19,288</b>	<b>20,216</b>	<b>20,216</b>	<b>0</b>		<b>0.0%</b>
Customer Support Group						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
CSG Managed Budget	4,118	1,195	1,695	500	Additional security costs and reduced income	41.9%
CSG Management Fee	18,002	20,896	20,896	0		0.0%
<b>Total</b>	<b>22,120</b>	<b>22,091</b>	<b>22,591</b>	<b>500</b>		<b>2.3%</b>
Education and Skills						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Education & Skills Management	6,940	7,082	7,157	75	The overspend is due to the Customer Support Group (CSG) rebate of services that Cambridge Education are undertaking.	1.1%
Edu Partnership & Commercial	-	-	-	-		0.0%
Post 16 Education & Skills	-	-	-	-		0.0%
School Improvement	-	-	-	-		0.0%
SEND & Inclusion	-	-	-	-		0.0%
<b>Total (excluding SDM)</b>	<b>6,940</b>	<b>7,082</b>	<b>7,157</b>	<b>75</b>		<b>1.1%</b>

Family Service						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Family Services Management	1,097	348	171	(177)	Relates to the growth and inflation monies from 2015/16. The budget is held here to offset against social care pressures.	-50.8%
Social Care Management	1,175	1,744	1362	(382)	There is and overspend on legal and translation costs and there is further pressure from a head of service role being covered by agency. This is offset against the £500k agency staff budget that is being held here.	-21.9%
CSC 0-25	2,212	2,262	2155	(107)	Underspends in personal budgets, respite, home support, short breaks and direct payments budgets offset by S17 and S18 overspends.	-4.8%
Intake and Assessment	2,284	2,810	3321	511	Family service have been working with Capita to reduce the cost of agency staff. The service has seen a 10% reduction in the number of agency staff. The overspend relates to the ongoing cost of these changes.	18.2%
Intervention and Planning	2,832	3,490	4124	634	Family service have been working with Capita to reduce the cost on agency staff. The service has seen a 10% reduction in the number of agency staff. The overspend relates to the ongoing cost of these changes.	18.2%
Permanence Trns & CorParenting Placements	3,184	3,442	3788	346	As above per as well as an increase in asylum seekers.	10.0%
	17,468	17,616	17417	(199)	Overspend on demand led budgets such as special guardianships, residence orders, preparation for independence, family assessments and remand service. This is partly offset by income from joint funded placements in residential care.	-1.1%
Safeguarding & Quality Commissioning & Business Imp.	1,790	2,125	2041	(84)	Mainly due to vacant posts being filled later in the year.	-4.0%
Early Years	3,025	3,678	3662	(16)	Underspend from early MTFS savings achieved.	-0.4%
Libraries & Comm.Engagemnt	2,765	3,822	3941	119	Overspend mainly from an income shortfall within the childcare function.	3.1%
Youth & Family Support	5,426	5,654	5632	(22)		-0.4%
	3,223	3,559	3444	(115)	Part-year vacancies due to delayed recruitment.	-3.2%
<b>Total</b>	<b>46,481</b>	<b>50,550</b>	<b>51,057</b>	<b>507</b>		<b>1.0%</b>
HB Public Law						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
HB Law	2,011	2,011	2,070	59	Planned purchase of additional hours.	2.9%
<b>Total</b>	<b>2,011</b>	<b>2,011</b>	<b>2,070</b>	<b>59</b>		<b>2.9%</b>
Housing Needs and Resources						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Housing Needs Resources	4,976	5,560	5,854	294	Increase in temporary accommodation costs due to rental income not fully covering the costs where a limit on the Local housing allowance rates that can be received is set.	5.3%
<b>Total</b>	<b>4,976</b>	<b>5,560</b>	<b>5,854</b>	<b>294</b>		<b>5.3%</b>

Parking and Infrastructure						
Description	Variations				Comments	% Variation of revised budget
	Original Budget £000	Budget V1 £000	Q2 Forecast £000	Variation £000		
Highway Inspection/Maintenance	354	366	337	(29)		-7.9%
Parking	(458)	(458)	(466)	(8)		-1.7%
Special Parking Account	(8,052)	(8,032)	(8,032)	-		0.0%
Street Lighting	6,224	6,228	6,173	(55)	Amendment for carbon emissions.	-0.9%
<b>Total</b>	<b>(1,932)</b>	<b>(1,896)</b>	<b>(1,988)</b>	<b>(92)</b>		<b>-4.9%</b>
Public Health						
Description	Variations				Comments	% Variation of revised budget
	Original Budget £000	Budget V1 £000	Q2 Forecast £000	Variation £000		
Public Health	18,544	18,055	18,055	-		0.0%
<b>Total</b>	<b>18,544</b>	<b>18,055</b>	<b>18,055</b>	<b>-</b>		<b>0.0%</b>
Regional Enterprise						
Description	Variations				Comments	% Variation of revised budget
	Original Budget £000	Budget V1 £000	Q2 Forecast £000	Variation £000		
RE Management Fee	77	(11)	306	317	Overspend due to additional payments required to ensure the completion of work outside the scope of original contract.	2881.8%
Re Managed Budgets	1,057	1,145	925	(220)	Realisation of income from the Local Implementation Plan (LiP) has been reduced following decisions to reduce charge out rates to TfL. The reduction in fees has been offset by potential savings on reactive maintenance works. The 2016/17 Managed Budgets are currently under review.	-19.2%
<b>Total</b>	<b>1,134</b>	<b>1,134</b>	<b>1,231</b>	<b>97</b>		<b>8.6%</b>
Street Scene						
Description	Variations				Comments	% Variation of revised budget
	Original Budget £000	Budget V1 £000	Q2 Forecast £000	Variation £000		
Business Improvement	264	341	368	27	Overtime payments required to ensure business continuity.	7.9%
Green Spaces	4,330	4,386	4,433	47	Bowling Green savings delayed – expected in 2017/18.	1.1%
Mortuary	99	99	99	-		0.0%
Waste & Recycling	7,281	6,368	6,870	502	Higher staffing costs to ensure continued service delivery to a high standard.	7.9%
Street Cleansing	3,527	3,625	3,606	(19)	Reduction in weed spraying costs.	-0.5%
Street Scene Management	652	592	726	134	One off management costs to ensure increased capacity to deliver services.	22.6%
Trade Waste	(1,930)	(1,743)	(2,037)	(294)	Increased income and tight controls on supplies expenditure	-16.9%
Transport	(328)	(44)	(44)	-		0.0%
<b>Total</b>	<b>13,895</b>	<b>13,624</b>	<b>14,021</b>	<b>397</b>		<b>2.9%</b>

Dedicated Schools' Grant						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
Education DSG	(6,623)	(13,446)	(13,255)	191	Overspend relates to school budget shares due to 6th form places not fully funded by the EFA, top up funding and the Growth fund which is due to more bulge classes required than forecasted at the beginning of the year.	1.4%
Schools Funding	342	211	211	-		-100.0%
Childrens Social Care DSG	153	403	403	-		0.0%
Early Interven & Preven DSG	6,128	12,832	12,641	(191)		-1.5%
<b>Total</b>	-	-	-	-		<b>-100.0%</b>
Housing Revenue Account						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q2 Forecast	Variation		
	£000	£000	£000	£000		
HRA Other Income & Expenditure	(2,167)	(1,706)	(2,314)	(608)	Higher than expected income for rents and service charges, combined with savings due to efficiencies being delivered in the new management agreement.	-35.6%
HRA Regeneration	1,068	607	244	(363)		-59.8%
HRA Surplus/Deficit for the ye	1,246	1,246	1,246	-		0.0%
Interest on Balances	(147)	(147)	(147)	-		0.0%
<b>Total</b>	-	-	(971)	(971)		<b>-100.0%</b>