

## Appendix E: Transformation Monitor Month 12 2015/16

Projects	Portfolio	Total Budget agreed	PRIOR YEAR SPEND	2015/16 Actual	Total Spend to end of 2015/16	Future Years budget agreed (excludes £4.3m approved additions)	Comments On 2015/16 end of year position.
Independence of Young People with Learning Difficulties 0-25	Adults	350,000	-	266,384	266,384	83,616	The 2015/16 outturn position for the 0-25 project is in line with project and transformation team plans and expectations.
Sports and Physical Activities	Adults	1,903,400	583,480	533,091	1,116,571	786,829	Original estimated spend for 2015/16 was £608.8k. Project is on track to deliver within budget; extra costs were incurred (budgeted for) due to commissioning of specialist leisure procurement advice and transfer of costs for strategic internal resource. Allowances for the SPA Strategy will be lower than expected due to internalised delivery.
Adults transformation	Adults	1,599,000	-	933,409	933,409	665,591	Slippage due to the majority of which is the result of projects/resources slipping, e.g. case reviews team funding, and has been re-profiled into 16/17. This project has had additional funding of £113k from the Care Act.
Health & Social Care Integration	Adults	100,000	98,451	-	98,451	1,549	Project has ended
Adults and Communities transformation programme	Adults	995,710	995,710	-	995,710	0	Funding of 125k transferred from the care act to project
CCTV	Adults	70,000	-	16,120	16,120	53,880	Work on the CCTV transformation project was delayed due to the network, infrastructure and control room upgrade taking longer than expected. As the upgrade work has been completed it is expected the CCTV transformation project will be derived in 2016/17. The CCTV Transformation project will Scope the feasibility of transforming the current separate CCTV provision into a single council CCTV service and approach.
Early Years – Children’s Centres	Children's	442,395	198,580	99,859	298,439	143,956	Project support still ongoing. This is directly linked with MTFs savings
Family Services - Back Office Efficiencies *	Children's	250,000	-	-	-	250,000	Project to be rolled forward to 2016/17
Education and Skills Adm	Children's	1,480,000	321,755	1,078,398	1,400,153	79,847	Project support to complete at the end of April 2016.
Education and Skills Transf	Children's		-	-	-	-	Project support to complete at the end of April 2016.

Projects	Portfolio	Total Budget agreed	PRIOR YEAR SPEND	2015/16 Actual	Total Spend to end of 2015/16	Future Years budget agreed (excludes £4.3m approved additions)	Comments On 2015/16 end of year position.
Nurseries	Children's	70,000	13,993	21,393	35,386	34,614	Project complete.
Libraries	Children's	500,000	26,085	349,453	375,538	124,462	Spend on Project support. Project ongoing.
PM to support CELS project	Children's	224,000	-	5,000	5,000	219,000	Spend on Mutual Ventures. Project ongoing
Family Services Transformation Programme	Children's	1,800,099	1,682,005	63,808	1,745,813	54,286	Monies to be rolled forward for Fostering recruitment strategy
Street Scene Transformation	Environment	3,213,102	852,531	567,781	1,420,312	1,792,790	2015/16 spend on staffing and projects supporting transformation. Most expenditure expected in future years related to Alternative delivery models for service.
Parking	Environment	485,912	334,263	152,416	486,679	- 767	Budget spent in full on permit and parking transformation work.
Review of the Mortuary Service	Environment	70,000	64,147	3,827	67,974	2,026	Project complete, benefits to be monitored.
Entrepreneurial Barnet WLA (x3)	Growth & Development	436,978	-	140,053	140,053	296,925	First year of project - remaining spend expected in future years.
Housing improvements and efficiency	Growth & Development	150,000	4,079	149,422	153,501	- 3,501	Work developing the new management agreement with the council's ALMO Barnet Homes. Now complete.
Unified Reward	Central	450,000	398,173	327,520	725,692	- 275,692	Implementation budget to be set via GFC.
Smarter working	Central	360,000	231,645	245,943	477,588	- 117,588	Overspend relates to increased costs of Smarter Working Indexing
Central Support (BAU)	Central	100,000			-	100,000	

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Workforce changes	Central	1,362,000	-	984,891	984,891	377,109	Expenditure front loaded to support major service reorganisations and L&D activities
Community Participation	Central	100,000	-	29,822	29,822	70,178	The budget has primarily focused on resource costing. As the strategy develops and workstream action plans are developed, a budget will be allocated to specific deliverables and the forward projection to September 2016 updated. To move into PMO funding in 2016/17
Connecting with Barnet	Central	271,000	235,073	13,204	248,277	22,723	
Programme support	Central	3,428,692	1,340,563	671,714	2,012,278	1,416,414	
Customer Transformation Prog	Central	-	-	73,000	73,000	- 73,000	Funded from contingency budget below
Contingency - Programmes	Central	1,000,000	250,000	-	250,000	750,000	offsetting expenditure elsewhere
Legal support	Central	1,500,000	150,000	-	150,000	1,350,000	Legal costs for Aggregated Procurement
<b>Total</b>		<b>22,712,288</b>	<b>7,780,534</b>	<b>6,726,510</b>	<b>14,507,044</b>	<b>8,205,244</b>	

147,514 Unallocated amount in reserve opening balance 15/16.

4,300,000 Agreed additions from 16/17

12,652,758 Opening transformation reserve budget 16/17.