MEETING
POLICY AND PERFORMANCE OVERVIEW & SCRUTINY COMMITTEE

DATE AND TIME
WEDNESDAY 6TH APRIL 2011
AT 6:30PM

PLEASE NOTE START TIME

VENUE
HENDON TOWN HALL, THE BURROUGHS, HENDON NW4 4BG

TO: MEMBERS OF THE COMMITTEE (Quorum 8)

Chairman: Councillor Brian Gordon
Vice Chairman: Councillor Tom Davey

Councillors:
Hugh Rayner      Alison Moore      Susette Palmer
Alison Cornelius Barry Rawlings
Rowan Turner     Kath McGuirk
David Longstaff  Geoff Johnson
Andrew Strongolou Agnes Slocombe
Brian Salinger   Charlie OMacauley
Stephen Sowerby  Alex Brodkin
Dean Cohen       Ross Houston
Eva Greenspan    Pauline Coakley Webb
Barry Evangeli   Ansuya Sodha
Joan Scannell    Anne Hutton
Mark Shooter
Daniel Seal
Bridget Perry
Reuben Thompstone
Wendy Prentice

Substitute Members:
Lisa Rutter      Andrew McNeil      Jack Cohen
John Marshall    Zakia Zubairi      Monroe Palmer OBE

You are requested to attend the above meeting for which an agenda is attached.
Aysen Giritli – Democratic Services Manager
CORPORATE GOVERNANCE DIRECTORATE

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FACILITIES FOR PEOPLE WITH DISABILITIES

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Meeting  Policy & Performance Overview & Scrutiny Committee
Date  6 April 2011
Subject  Crime and Disorder Scrutiny
Report of  Scrutiny Office
Summary  This report provides the Committee with a report presented to the Business Management Overview & Scrutiny Sub-Committee on 28 February 2011 on Crime and Disorder Scrutiny and the subsequent comments/representations made by the Sub-Committee to Barnet’s Safer Communities Partnership Board. The Committee are requested to note and endorse the comments.

Officer Contributors  Jeremy Williams, Overview & Scrutiny Team Leader
Andrew Charlwood, Scrutiny Officer

Status (public or exempt)  Public
Wards affected  All
Enclosures  Appendix A, Report to Business Management Overview & Scrutiny Sub-Committee, 28 February 2011
Appendix B, Minute extract from the Business Management Overview & Scrutiny Sub-Committee, 28 February 2011

For decision by  Policy & Performance Overview & Scrutiny Committee

Contact for further information:
Andrew Charlwood, Scrutiny Officer, Corporate Governance Directorate
020 8359 2014, andrew.charlwood@barnet.gov.uk
1. RECOMMENDATIONS

1.1 That the Committee note and endorse the comments, representations and recommendations made by the Business Management Overview & Scrutiny Sub-Committee to Barnet’s Safer Communities Partnership on the Safer Communities Strategy 2011/12 to 2014/15.

2. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

2.1 The Overview and Scrutiny Committees, Sub-Committees, Panels and Task and Finish Groups must ensure that the work of Scrutiny is reflective of the Council’s priorities.

2.2 The three priority outcomes set out in the 2010/13 Corporate Plan are: –
   - Better services with less money
   - Sharing opportunities, sharing responsibilities
   - A successful London suburb

2.3 The following are strategic objectives and performance targets that fall within the remit of the Corporate Governance Directorate and relate to Overview and Scrutiny: 
   - Improve council policy and decision making through greater involvement by non-executive members
   - To improve the effectiveness and transparency of decision-making within the council by ensuring that Overview and Scrutiny in the year 2010/11:
     - Considers three decisions prior to being taken by Cabinet; and
     - Initiates three items of policy development

3. RELEVANT PREVIOUS DECISIONS

3.1 As set out in Appendix A.

4. RISK MANAGEMENT ISSUES

4.1 As set out in Appendix A.
5. EQUALITIES AND DIVERSITY ISSUES
5.1 As set out in Appendix A.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)
6.1 None in the context of this report.

7. LEGAL ISSUES
7.1 As set out in Appendix A.

8. CONSTITUTIONAL POWERS
8.1 As set out in Appendix A.

9. BACKGROUND INFORMATION
9.1 The Policy & Performance Overview & Scrutiny Committee has within its terms of reference responsibility for dealing with all matters (not the responsibility of the Executive) relating to crime, the Crime and Disorder legislation, anti-social behaviour and scrutiny of the Safer Communities Partnership.

9.2 The overall responsibility of the Business Management Overview & Scrutiny Sub-Committee is to support the work of the Policy & Performance Overview & Scrutiny Committee.

9.3 In undertaking this supporting role, the Business Management Overview & Scrutiny Sub-Committee considered the emerging priorities for Barnet’s Safer Communities Strategy 2011/12 to 2014/15 at their meeting on 28 February 2011. The report to the Sub-Committee is set out at Appendix A. Evidence was received at the meeting from the Cabinet Member for Community Safety and Cohesion, the Metropolitan Police and the Director of Environment & Operations.

9.4 Consideration of crime and disorder matters at the meeting of the Business Management Overview & Scrutiny Sub-Committee enabled Scrutiny Members to make timely comments, representations and recommendations on the emerging Safer Communities Strategy to the Safer Communities Partnership Board, the Cabinet and Council prior the Strategy being adopted. A minute extract from the Sub-Committee meeting is set out at Appendix B.

9.5 The emerging priorities for the Safer Communities Strategy were considered by the Safer Communities Partnership Board at their meeting on 7 March 2011. The comments and recommendations made by the Business Management Overview & Scrutiny Sub-Committee were considered at the
meeting and all of these were agreed by the Board. It was acknowledged that the comments/recommendations made by the Sub-Committee were all being implemented at present, but delivery needed to be improved and the relevant tactics and activities would feature in the Safer Communities Strategy Action Plan.

9.6 At their 7 March 2011 meeting, the Safer Communities Partnership Board agreed that final approval of the Safer Communities Strategy should be delayed to enable all of the partners to determine supporting actions and performance targets for delivering the agreed priorities. Consequently, the Safer Communities Strategy will now be considered by Cabinet on 19 May 2011, instead of the 29 March 2011 as originally scheduled.

9.7 The Policy & Performance Overview & Scrutiny Committee are requested to note and endorse the comments, representations and recommendations of the Business Management Overview & Scrutiny Sub-Committee, thereby discharging the Council’s statutory duty in relation to crime and disorder scrutiny.

10. **LIST OF BACKGROUND PAPERS**

10.1 None.

Legal: SL  
Finance: ST
APPENDIX A

Meeting
Business Management Overview & Scrutiny Sub-Committee

Date
28th February 2011

Subject
Crime & Disorder Scrutiny

Report of
Scrutiny Office

Summary
This report provides the Sub-Committee with information on role of Scrutiny Members in the development of priorities for the Safer Communities Strategy for the period 2011/12 to 2014/15.

Officer Contributors
Andrew Charlwood, Scrutiny Officer
Andrew Nathan, Policy & Partnerships Group Manager

Status (public or exempt)
Public

Wards affected
All

Enclosures
None

For decision by
Business Management Overview and Scrutiny Sub-Committee

Contact for further information:
Andrew Charlwood, Scrutiny Officer, Corporate Governance Directorate
020 8359 2014, andrew.charlwood@barnet.gov.uk
1. RECOMMENDATIONS

1.1 That Barnet’s Safer Communities Partnership Board be requested to take into consideration the comments and recommendations of the Business Management Overview & Scrutiny Sub-Committee when developing priorities for the Safer Communities Strategy 2011/12 to 2013/14.

1.2 That the Cabinet take into consideration the comments and recommendations of the Business Management Overview & Scrutiny Sub-Committee on the Safer Communities Strategy 2011/12 to 2013/14 when making recommendations to Council.

1.3 That the comments, representations and recommendations of the Business Management Overview & Scrutiny Sub-Committee be reported to the Policy & Performance Overview & Scrutiny Committee at their meeting 6th April 2011.

2. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

2.1 The Overview and Scrutiny Committees, Sub-Committees, Panels and Task and Finish Groups must ensure that the work of Scrutiny is reflective of the Council’s priorities.

2.2 The three priority outcomes set out in the 2010/13 Corporate Plan are:
- Better services with less money
- Sharing opportunities, sharing responsibilities
- A successful London suburb

2.3 The following are strategic objectives and performance targets that fall within the remit of the Corporate Governance Directorate and relate to Overview and Scrutiny:
- Improve council policy and decision making through greater involvement by non-executive members
- To improve the effectiveness and transparency of decision-making within the council by ensuring that Overview and Scrutiny in the year 2010/11:
  - Considers three decisions prior to being taken by Cabinet; and
  - Initiates three items of policy development

2.4 Under the priority outcome of ‘Sharing opportunities, sharing responsibilities’, a top improvement initiative is to “work with the Metropolitan Police and engage residents to achieve successful outcomes around shared objectives and community issues.”

2.5 Under the priority outcome of ‘A successful London suburb’, a strategic objective is to “work with the police to keep Barnet a safe place.”
3. **RELEVANT PREVIOUS DECISIONS**


3.2 Policy & Performance Overview & Scrutiny Committee, 13 April 2010, Decision 6, Police Strategic Assessment

4. **RISK MANAGEMENT ISSUES**

4.1 Failure to hold an overview and scrutiny committee meeting at least once during the municipal year to consider crime and disorder matters will result in the council not being compliant with the provisions of the Police and Justice Act 2006.

5. **EQUALITIES AND DIVERSITY ISSUES**

5.1 In addition to the Terms of Reference of the Sub-Committee, and in so far as relating to matters within its remit, the role of the Sub-Committee is to perform the Overview and Scrutiny role in relation to:

- The Council’s leadership role in relation to diversity and inclusiveness; and
- The fulfilment of the Council’s duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.

5.2 All responsible authorities that comprise Barnet’s Safer Communities Partnership Board have their own equalities duties.

6. **USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)**

6.1 The statutory powers in relation to scrutiny of crime and disorder matters place additional obligations on the work of the Members and Officers. Any financial implications will be contained within the Service Directorate budgets.

7. **LEGAL ISSUES**

7.1 The crime and disorder powers in relation to overview and scrutiny are set out in the following legislation:

- Police and Justice Act 2006 (Section 19)
- Local Government and Public Involvement in Health Act 2007 (Section 119)
- Crime and Disorder (Overview and Scrutiny) Regulations 2009 (Statutory Instrument 942)
8. CONSTITUTIONAL POWERS

8.1 The scope of Overview and Scrutiny Committees is contained within Part 2, Article 6 of the Constitution; the Terms of Reference of the Overview and Scrutiny Committees are set out in the Overview and Scrutiny Procedure Rules (Part 4 of the Constitution).

8.2 The Policy and Performance Overview and Scrutiny Committee has within its terms of reference responsibility for crime and disorder matters as follows:-

- To deal with all matters, not the responsibility of the Executive, relating to crime, the Crime and Disorder legislation, anti-social behaviour and scrutiny of the Safer Communities Partnership
- To make recommendations to Council on the appointment of representatives to serve on the body to replace the Police Consultative Group and to receive regular reports as necessary from those representatives

8.3 The overall responsibility of the Business Management Overview and Scrutiny Sub-Committee is "to support the work of the Policy and Performance Overview and Scrutiny Committee".

8.4 The Sub-Committee has within its remit scope "to carry out such tasks and responsibilities delegated by the Policy & Performance Overview & Scrutiny Committee." In order for overview and scrutiny to assist in developing priorities for the Safer Communities Strategy in a timely manner, the Sub-Committee will, in its role of supporting the work of the Policy and Performance Overview and Scrutiny Committee, fulfil the Council’s statutory obligations in relation to crime and disorder insofar as is possible. The Policy and Performance Overview and Scrutiny Committee will receive the comments, representations and recommendations of the Sub-Committee at their meeting 6th April 2011.

8.5 Under Section 22 of the Overview & Scrutiny Procedure Rules, any member of the Council is able to refer a crime and disorder matter which affects their ward to a meeting of the Business Management Overview and Scrutiny Sub-Committee.

9. BACKGROUND INFORMATION

9.1 Crime and Disorder Scrutiny 2010/11

9.2 In 2009/10, the Policy and Performance Overview and Scrutiny Committee fulfilled their statutory duty (under the Police and Justice Act 2006) in relation to crime and disorder at their meeting on 13th April 2010. At the meeting, the Committee received a presentation from the Metropolitan Police Borough Commander (Barnet) on the Police Strategic Assessment.

9.3 For the 2010/11 municipal year, the Business Management Overview and Scrutiny Sub-Committee are requested to make comments and
recommendations to Barnet’s Safer Communities Partnership Board (BSCPB) and the Council’s Cabinet on the emerging priorities for the Safer Communities Strategy for 2011/12 to 2014/15 to enable the BSCPB and Cabinet to take into account the views of overview and scrutiny when agreeing priorities.

9.4 A meeting of the BSCPB took place on 24th January 2011 where partners received an outline the latest Strategic Assessment of Crime and Disorder. Partners were requested to consider their top three priorities and possible targets to deliver priorities for the forthcoming three year period. The Chief Executive’s Service has recorded the discussions and these will form the basis of a presentation to the Sub-Committee.

9.5 The Sub-Committee are requested to give consideration to the emerging community safety priorities as set out in the presentation and make representations to BSCPB and the Council’s Cabinet as appropriate.

9.6 The Sub-Committee are requested to note that the priorities are in development and will be subject to refinement in the light of Police Strategic Assessment and further discussion by the responsible authorities at the next meeting of BSCPB. Detailed priorities and associated key performance indicators are scheduled to go before the BSCPB on 7th March 2011. The Safer Communities Strategy will go before Cabinet on 29th March 2011, with a recommendation that the Strategy be referred to full Council for approval. The Policy & Performance Overview & Scrutiny Committee will receive the comments, representations and recommendations of the Sub-Committee at their meeting 6th April 2011.

9.7 The Sub-Committee are requested to note that the Safer Communities Strategy is a policy framework document and there is a legal requirement for the Strategy to be adopted by the Council. It is envisaged that any comments and recommendations made by the Sub-Committee on the Strategy which are accepted by the BSCPB and the Council’s Cabinet will be incorporated into the final version of the Strategy which is presented to the Council for adoption on 12th April 2011.

Legal: SL
Finance: JH
9. CRIME AND DISORDER SCRUTINY (Agenda Item 8):

The Chairman welcomed the Cabinet Member for Community Safety and Cohesion, Councillor Joanna Tambourides, the Metropolitan Police Deputy Borough Commander, Neil Seabridge, the Metropolitan Police Operations Superintendent, Ben Bennett, the Acting Director of Environment & Operations, Pam Wharfe, and the Policy & Partnerships Group Manager, Andrew Nathan, to the meeting.

The Sub-Committee received a presentation on the development of the Safer Communities Strategy for the period 2011/12 to 2014/15 detailing: the principles behind the development of the Strategy; long-term crime trends; an analysis of crime types; strategic challenges; outline priority objectives; priority crimes; work areas identified to achieve objectives over the Strategy period; and the next steps in the development of the Strategy.

The Sub-Committee noted that all public agencies responsible for delivering crime and disorder services would be experiencing an average 20% reduction in funding over the next three years. However, resident expectations would remain the same and achieving the same level of service would be a challenge.

Responding to a question regarding the involvement of young people in community groups which considered crime and disorder issues, the Metropolitan Police advised that young people were appointed to advisory groups and the safeguarding board. Members noted that there were currently three officers dedicated to Barnet schools.

The Sub-Committee questioned what the contributing factors were behind the increased burglary rate. The Metropolitan Police informed Members that increasingly criminals had been coming from neighbouring boroughs into Barnet to target specific areas. Crime prevention advice had been provided in the targeted areas and surveillance and cross-border intelligence sharing was ongoing, but this was resource intensive.

Members welcomed the increased emphasis on domestic violence in the emerging strategy and hoped to see a resultant increase in reporting levels.

RESOLVED that

(1) the following comments/representations be relayed to Barnet’s Safer Communities Partnership to be taken into
account in the development of the Safer Communities Strategy 2011/12–2014/15 –

(i) Active promotion and engagement with young people and ethnic minorities to encourage participation and representation on resident community groups/panels.

(ii) Increased activity around crime prevention advice to address increased burglary in the borough.

(iii) Greater cross-border and cross-ward liaison to share intelligence.

(iv) Increased use of e-mail to raise awareness of crime prevention initiatives and neighbourhood services available.

(v) Police, Adult Social Services and Children’s Services to work collaboratively to promote increased engagement with ethnic groups to increase domestic violence reporting.

(2) the Chief Executives Service be requested to provide a six-monthly update to the responsible overview & scrutiny committee on the implementation of the Safer Communities Strategy 2011/12 to 2014/15 and associated action plan.
## Meeting
Policy and Performance Overview & Scrutiny Committee

## Date
6th April 2011

## Subject
Overview & Scrutiny Review

## Report of
Overview & Scrutiny Office

## Summary
This report presents Business Management Overview & Scrutiny sub-Committee’s findings of the Overview & Scrutiny Review for endorsement prior to consideration by Special Committee (Constitution Review).

## Officer Contributors
Jeremy Williams, Acting Overview & Scrutiny Team Leader
Andrew Charlwood, Overview & Scrutiny Officer

## Status (public or exempt)
Public

## Wards Affected
All

## Enclosures
Enclosure 1 – ‘Overview & Scrutiny Review’ – report to Special Committee (Constitution Review), 6th April 2011

## Contact for Further Information:
Jeremy Williams, Overview & Scrutiny office
020 8359 2042
jeremy.williams@barnet.gov.uk
1. RECOMMENDATIONS

1.1 That Policy and Performance Overview & Scrutiny Committee endorse:

- the findings of the Overview & Scrutiny Review, and;
- the preferred option for change as recommended by Business Management Overview & Scrutiny sub-Committee,

for consideration by Special Committee (Constitution Review).

2. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

2.1 The Overview and Scrutiny Committees, Sub-Committees, Panels and Task and Finish Groups must ensure that the work of Scrutiny is reflective of the Council’s priorities.

2.2 The three priority outcomes set out in the 2010/13 Corporate Plan are: –

- Better services with less money
- Sharing opportunities, sharing responsibilities
- A successful London suburb

2.3 The following are strategic objectives and performance targets that fall within the remit of the Corporate Governance Directorate and relate to Overview and Scrutiny:

- Improve council policy and decision making through greater involvement by non-executive members
- To improve the effectiveness and transparency of decision-making within the council by ensuring that Overview and Scrutiny in the year 2010/11:
  - Considers three decisions prior to being taken by Cabinet; and
  - Initiates three items of policy development

3. RELEVANT PREVIOUS DECISIONS


3.2 Policy and Performance Overview & Scrutiny Committee, 13th April 2010, ‘Scrutiny Review of Effectiveness’

3.3 Special Committee (Constitution Review), 13th October 2010, ‘Constitution Review: 2010/11’

3.4 Business Management Overview & Scrutiny sub-Committee, 16th December 2010, ‘Overview & Scrutiny Review’
3.5 Special Committee (Constitution Review), 9th February 2011, ‘Overview & Scrutiny Review’

3.6 Business Management Overview & Scrutiny sub-Committee, 21st March 2011, ‘Overview & Scrutiny Review’

4. RISK MANAGEMENT ISSUES

4.1 None

5. EQUALITIES AND DIVERSITY ISSUES

5.1 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the role of the Committee is to perform the Overview and Scrutiny role in relation to:

- The Council’s leadership role in relation to diversity and inclusiveness; and
- The fulfilment of the Council’s duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

6.1 The options set out in this report propose retention of existing staffing resources within the Scrutiny Office.

7. LEGAL ISSUES

7.1 Under Section 21 of the Local Government Act 2000, the Council’s executive arrangements are required to include provision for appointment of an Overview and Scrutiny Committee with specified powers.

7.2 Legislation applicable to Overview and Scrutiny Committees is as follows:

- Health and Social Care Act 2001
- Crime and Disorder Act 2006
- Local Government and Public Involvement in Health Act 2007

8. CONSTITUTIONAL POWERS

8.1 The scope of Scrutiny committees is contained within Part 2, Article 6 of the constitution; the Terms of Reference of the Scrutiny Committees are in the Overview and Scrutiny Procedure Rules (Part 4 of the constitution).
9. BACKGROUND INFORMATION

9.1 In accordance with the recommendation agreed when the revised Scrutiny arrangements were adopted at the Council meeting of 19th May 2009, the effectiveness of the Scrutiny function has been reviewed following one year of operation.

9.2 The review has been conducted through a questionnaire sent to all Members and two sets of focus group meetings which discussed the effectiveness of the current arrangements, and potential options for change. The review has also reported its progress to meetings of both Business Management Overview & Scrutiny sub-Committee and the Special Committee (Constitution Review).

9.3 On 21st March 2011, the Business Management Overview & Scrutiny sub-Committee received the findings of the review, and on the basis of these findings agreed a preferred option for change for endorsement by Policy and Performance Overview & Scrutiny Committee, and for recommendation by Special Committee (Constitution Review) on April 6th 2011.

9.4 Further details of the findings of the review are contained within the attached report to Special Committee (Constitution Review) at Enclosure 1.

9.5 The Committee is asked to endorse the findings of the review, and of Business Management Overview & Scrutiny sub-Committee’s proposed option for change, prior to consideration by Special Committee (Constitution Review) on April 6th 2011.

10. LIST OF BACKGROUND PAPERS

10.1 None.

Legal: JEL
Finance: ST
Meeting Special Committee (Constitution Review)
Date 6th April 2011
Subject Overview & Scrutiny Review
Report of Overview & Scrutiny Office
Summary This report summarises the findings of the Member review and focus groups on the Overview & Scrutiny arrangements in place since May 2009, and presents to the Committee Business Management Overview & Scrutiny sub-Committee’s recommended option for reform of the Scrutiny structure for recommendation to Council.

Officer Contributors
Aysen Giritli, Democratic Services Manager
Jeremy Williams, Acting Overview & Scrutiny Team Leader
Andrew Charlwood, Overview & Scrutiny Officer
Melissa James, Overview & Scrutiny Officer
John Murphy, Democratic Service Officer

Status (public or exempt) Public
Wards Affected All
Enclosures Appendix A – Recommendations from Business Management Overview & Scrutiny sub-Committee, March 21st 2011
Appendix B – alternative options for change considered by Business Management Overview & Scrutiny sub-Committee

For decision by Council
Function of Council
Reason for urgency Not applicable
1. **RECOMMENDATIONS**

1.1 That the Committee note the findings of the review of the Overview & Scrutiny arrangements

1.2 That the Committee endorse the recommendations of Business Management Overview & Scrutiny sub-Committee, included as Appendix A and subject to any amendment by Policy and Performance Overview & Scrutiny Committee, for proposed changes to the Overview & Scrutiny arrangements as formal recommendations to Council.

1.3 That the Democratic Services Manager be instructed to make the appropriate amendments to the Council’s Constitution if approved by Council.

2. **RELEVANT PREVIOUS DECISIONS**


2.2 Policy and Performance Overview & Scrutiny Committee, 13th April 2010, ‘Scrutiny Review of Effectiveness’

2.3 Special Committee (Constitution Review), 13th October 2010, ‘Constitution Review: 2010/11’

2.4 Business Management Overview & Scrutiny sub-Committee, 16th December 2010, ‘Overview & Scrutiny Review’

2.5 Special Committee (Constitution Review), 9th February 2011, ‘Overview & Scrutiny Review’

2.6 Business Management Overview & Scrutiny sub-Committee, 21st March 2011, ‘Overview & Scrutiny Review’

3. **CORPORATE PRIORITIES AND POLICY CONSIDERATIONS**

3.1 The Overview and Scrutiny Committees, Sub-Committees, Panels and Task and Finish Groups must ensure that the work of Scrutiny is reflective of the Council’s priorities.

3.2 The three priority outcomes set out in the 2010/13 Corporate Plan are: –

- Better services with less money
- Sharing opportunities, sharing responsibilities
- A successful London suburb
3.3 The following are strategic objectives and performance targets that fall within the remit of the Corporate Governance Directorate and relate to Overview and Scrutiny:
  - Improve council policy and decision making through greater involvement by non-executive members
  - To improve the effectiveness and transparency of decision-making within the council by ensuring that Overview and Scrutiny in the year 2010/11:
    - Considers three decisions prior to being taken by Cabinet; and
    - Initiates three items of policy development

4. RISK MANAGEMENT ISSUES
4.1 None.

5. EQUALITIES AND DIVERSITY ISSUES
5.1 The decision making processes of the Council, as enshrined within the Constitution, need to be transparent and accessible to all sectors of the community. The regular review of the Constitution will help ensure that this is the case and ensure the Council is meeting its equality obligations.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)
6.1 The options set out in this report propose retention of existing staffing resources within the Scrutiny Office.

7. LEGAL ISSUES
7.1 Under Section 21 of the Local Government Act 2000, the Council’s executive arrangements are required to include provision for appointment of an Overview and Scrutiny Committee with specified powers.

7.2 Legislation applicable to Overview and Scrutiny Committees is as follows:
   - Health and Social Care Act 2001
   - Crime and Disorder Act 2006
   - Local Government and Public Involvement in Health Act 2007

8 CONSTITUTIONAL POWERS
8.1 The scope of Overview and Scrutiny committees/sub-committees is contained within Part 2, Article 6 of the Constitution
8.2 The Terms of Reference of the Overview and Scrutiny committees/sub-committees are in the Overview and Scrutiny Procedure Rules (Part 4 of the Constitution).

9. BACKGROUND INFORMATION

9.1 The Overview & Scrutiny Review 2011

9.1.1 In accordance with the recommendation agreed when the revised Scrutiny arrangements were adopted at the Council meeting of 19th May 2009, the effectiveness of the Scrutiny function has been reviewed following one year of operation.

9.1.2 The review has been conducted through a questionnaire sent to all Members and two sets of focus group meetings which discussed the effectiveness of the current arrangements, and potential options for change.

9.1.3 On 21st March 2011, the Business Management Overview & Scrutiny sub-Committee agreed a preferred option for change for endorsement by Policy and Performance Overview & Scrutiny Committee, and for consideration by Special Committee (Constitution Review) on April 6th 2011. Subject to endorsement by Policy and Performance Overview & Scrutiny Committee on April 6th 2011, Special Committee (Constitution Review) are requested to agree the proposed changes to the Overview & Scrutiny arrangements for decision by Council.

9.1.4 Members are asked to consider the Review in the context of the Centre for Public Scrutiny’s four principles of good scrutiny, these being to ensure that the function:

- provides ‘critical friend’ challenge to executive policy-makers and decision-makers
- enables the voice and concerns of the public and its communities
- is carried out by ‘independent minded governors’ who lead and own the scrutiny process
- drives improvement in public services

9.2 The Current Structure

9.2.1 The current Overview & Scrutiny arrangements have been in place since May 2009. These comprise three Overview & Scrutiny Committees and three Overview & Scrutiny sub-Committees, together with scope for the establishment of Panels and Task and Finish Groups. A diagram setting out the current Committee structure of Scrutiny is set out below.
9.2.2 Although responsibility for Task and Finish Groups sits with the Policy & Performance Overview & Scrutiny Committee, due to the infrequency of meetings of this body (two scheduled meetings per year), the function is carried out by the Business Management Overview & Scrutiny sub-Committee, which has overall responsibility of supporting the work of the Policy & Performance Overview & Scrutiny Committee.

9.3 Survey and Focus Groups – Key Findings

9.3.1 Members were highly supportive of Task and Finish Groups. These were largely seen as effective, time-limited pieces of Scrutiny work whose recommendations in the main added value and were accepted and supported by the Cabinet.

9.3.2 Systematic Task and Finish Group recommendation-tracking, co-ordinated by the Scrutiny Office and reported to the Business Management Overview & Scrutiny sub-Committee was supported by the Focus Groups, enabling the outcomes and value-added by Scrutiny to Council policy making to be quantified and monitored. The Business Management Overview & Scrutiny sub-Committee have proposed that these monitoring arrangements be extended to recommendations made by Scrutiny committees and sub-committees.

9.3.3 Members were also supportive of timely and responsive pieces of work such as the Ad Hoc Scrutiny on East Barnet, and the ongoing Scrutiny of the One Barnet programme through the One Barnet Overview & Scrutiny Panel. Members were broadly, if not universally, receptive to rebalancing some resource away from formal Committees in favour of more outcome-focused, time-limited individual pieces of Scrutiny work.

9.3.4 Scrutiny carried out at formal meetings was seen to have made a number of valuable contributions to policy development, particularly through pre-decision Scrutiny. However, the current committee structure monopolises a significant amount of Member and Officer Scrutiny resource. A number of issues with overlap and effectiveness in the current structure were also identified and are outlined at 9.4 below.
9.3.5 Since the implementation of the new arrangements in 2009, Members were broadly supportive of the institution of pre-decision Scrutiny through regular scrutiny of the Cabinet Forward Plan and efforts to embed this in the organisation as best practice. Members were supportive of using the review as an opportunity to formalise routine pre-decision Scrutiny in an agreed manner.

9.4 Issues arising

9.4.1 The current Scrutiny committee structure lacks clarity as to the appropriate body for reports to be received by. For example, whilst the Budget and Performance Overview & Scrutiny Committee carries out the Scrutiny function for those areas, dedicated Adult Social Services and Children’s Overview & Scrutiny sub-Committees also regularly meet. To avoid the duplication of Scrutiny work, these Committees do not, as a matter of course, receive the regular budget or performance information for the services they have the responsibility to scrutinise.

9.4.2 Likewise, the co-ordinating role of Business Management Overview & Scrutiny sub-Committee in establishing Task and Finish Groups (in strict terms a function of Policy and Performance Overview & Scrutiny Committee) means that the Adult Social Services and Children’s Overview & Scrutiny sub-Committees lack formal oversight of TFGs being conducted in areas of their consideration, relying instead on ad hoc updates on the progress of TFGs work and the implementation of accepted recommendations.

9.4.3 There is wide Member agreement that Policy & Performance Overview & Scrutiny Committee is too large and meets too infrequently to be an effective over-arching and co-ordinating Scrutiny committee, and it therefore fails to fulfil its terms of reference.

9.4.4 The increase in pre-decision Scrutiny has allowed Scrutiny to exercise a more meaningful input into the decision-making process. However, the lack of a co-ordinating Scrutiny body means that the there is a lack of awareness and clarity as to which is the appropriate body to pre-Scrutinise emerging policies, and a lack of formal co-ordination at a Member-level of ongoing pre-decision Scrutiny. It is therefore desirable that proposals for changes to the operation of Scrutiny include the development of an appropriate protocol for the co-ordination of Scrutiny work at a Committee level, together with formalisation of pre-decision Scrutiny arrangements.

9.4.5 There was widespread Member agreement that there was little value to be added from Scrutiny Committees and sub-Committees receiving reports for noting.

9.4.6 Members were supportive of an Overview & Scrutiny-specific Member Development programme being established for municipal year 2011/12 onwards.
9.5 **Proposal for Change**

9.5.1 The current structure concentrates Scrutiny resource in a number of formal Committee meetings, some of which are not producing clearly demonstrable outcomes. The option recommended for approval by the Business Management Overview & Scrutiny sub-Committee (Option Two) rebalances the Scrutiny function to pursue more outcome-focussed streams of work such as Task and Finish Groups, Ad-Hoc Committees and Panels.

9.5.2 The proposed new structure is outlined below:

```
COUNCIL

BUSINESS MANAGEMENT
OSC

HEALTH SCRUTINY SUB-COMMITTEE

TASK AND FINISH GROUPS

ONE BARNET SCRUTINY SUB-COMMITTEE
```

9.5.3 The proposed new structure merges the Policy & Performance Overview & Scrutiny Committee and Budget and Performance Overview & Scrutiny Committee into a 10-Member Business Management Overview & Scrutiny Committee, to meet co-terminus with the Cabinet cycle. It is envisaged that this Committee would also take on the functions currently carried out by the Children’s Service Overview & Scrutiny sub-Committee. This Committee would have the ability to establish bodies (Panels, Ad-Hoc sub-Committees and Task and Finish Groups) below it as it saw fit.

9.5.4 In reflecting the profile of ongoing changes in Health provision, the proposal maintains a dedicated Health Scrutiny function by establishing a Health Overview & Scrutiny sub-Committee. Reflecting the outwardly focussed remit of this committee, this sub-Committee would also take on statutory responsibility for the scrutiny of crime and disorder matters.

9.5.5 The Health Overview & Scrutiny sub-Committee would also take on the current functions of the Adult Social Services Overview & Scrutiny sub-Committee, reflecting the increased integration of these two services.

9.5.6 The current One Barnet Overview & Scrutiny Panel would be formalised into a one Barnet Overview & Scrutiny sub-Committee, reflecting the importance, profile and significance of the One Barnet transformation programme for the authority and wider public sector in Barnet.
9.5.7 The proposal reduces the number of formal Scrutiny Committee meetings, allowing a greater amount of Member and officer resource to be directed at outcome-focussed Scrutiny projects such as Task and Finish Groups.

9.5.8 This proposal also addresses some of the issues of Committee remit overlap, whilst establishing a formal structure of Committees as the basis of Scrutiny work. The establishment of sub-Committees allows their work to be fed into the Scrutiny work programme which can be managed by the parent committee.

9.5.9 This Business Management Overview & Scrutiny Committee is intended to meet on a regular basis co-terminus with the Cabinet cycle, allowing it to modify membership of Overview & Scrutiny sub-Committees as required.

9.5.10 The proposed structure can also be modified to establish additional formal Overview & Scrutiny sub-Committees as required.

9.5.11 It is envisaged that provision be made for sub-Committees to report directly to Cabinet or Council as necessary.

9.5.12 The proposal also allows Chairmen of sub-Committees to also sit on the Business Management Overview & Scrutiny Committee to ensure these sub-Committees directly fed into the overall Scrutiny work programme.

9.5.13 The Business Management Overview & Scrutiny sub-Committee suggested that current call-in arrangements be maintained. The call-in function would transfer to the Business Management Overview & Scrutiny Committee under the new structure.

9.5.14 The sub-Committee also recommended that a Member/Officer working group be established to enable Cabinet, Non-Executive Members and Officers to work collaboratively to develop protocols and procedures around pre-decision scrutiny and scrutiny policy development for implementation early in the 2011/12 municipal year. It is intended that this be added to the Matrix for consideration by Special Committee (Constitution Review) in 2011/12.

9.5.15 The Committee is asked to recommend the above option to Council, and to note that the existing call-in arrangements be maintained. The relevant extract of the decisions of the Business Management Overview & Scrutiny sub-Committee are included at Appendix A.

9.5.16 Alternate options considered by the Business Management Overview & Scrutiny sub-Committee can be found at Appendix B.

10. LIST OF BACKGROUND PAPERS

APPENDIX A:

Recommendations to Special Committee (Constitution Review) of Business Management Overview & Scrutiny sub-Committee, 21st March 2011

Note: option 2 referred to in the below recommendations is the recommended option contained the main body of the report at 9.5.

RESOLVED -

(2) the Sub-Committee recommend Option 2 as their preferred option for presentation to the Special Committee (Constitution Review) and Policy & Performance Overview & Scrutiny Committee (with six Members voting in favour of Option 2, one Member voting for an amended version of Option 2 (to allow Sub-Committees to establish Task and Finish Groups) and one Member abstaining).

(3) the Sub-Committee recommend to the Special Committee (Constitution Review) and Policy & Performance Overview & Scrutiny Committee that the current call-in arrangements should be retained.
APPENDIX B

Alternate options for Scrutiny arrangements considered by Business Management Overview & Scrutiny sub-Committee

Business Management Overview & Scrutiny sub-Committee recommended the option for change (‘option two’) as set out in 9.5 in the main body of the report. Outlined below for information are three other options considered by the sub-Committee as part of the Overview & Scrutiny Review.

Option One: a commissioning-based approach to Overview & Scrutiny

This option consolidates formal Scrutiny arrangements into a single, overarching Committee. This Committee would have the ability to establish bodies below it as it saw fit and commission all Scrutiny work.

This option is intended to strengthen Scrutiny’s profile and effectiveness by allowing one body to control a unified Scrutiny function. The Committee would be empowered to establish Panels, Ad-Hoc sub-Committees and Task and Finish Groups and would allow the progress of all Scrutiny work to be monitored as part of a single work programme.

This option is also intended to strengthen pre-decision Scrutiny by meeting regularly as part of each Cabinet meeting cycle.

A recurring theme of Member focus groups was that much of the most worthwhile Scrutiny work was carried out in an outcome-focussed or subject specific environment such as Task and Finish Groups or Ad-Hoc Committees. This option allows Member and Officer resources to be devoted to these forms of Scrutiny, whilst allowing the flexibility for the parent Committee to establish formal or informal bodies beneath it to scrutinise specifically identified topics as it saw fit. This structure would also strengthen the function through the profile of the position of Chairman of Overview & Scrutiny.
Option Three: free-standing Overview & Scrutiny Committees

This option simplifies the Scrutiny Committee structure, reducing the number of formal Committees to four, and allowing all Committees to report directly to Council.

This option applies some rebalancing of resource away from formal Committee work, to allow outcome-focused Scrutiny to be pursued through Task and Finish Groups, reporting into the Business Management Overview & Scrutiny Committee. However, this option lacks a co-ordinating Committee to commission all Scrutiny work.

Reflecting the increasing profile and importance of the One Barnet programme, the current One Barnet Overview & Scrutiny Panel would be merged into the formal Budget & Performance Overview & Scrutiny Committee.

Reflecting its importance corporately, this option also establishes an Overview & Scrutiny Committee for Safeguarding. This Committee would fulfil the functions currently carried out by the Adult Social Services Overview & Scrutiny sub-Committee, and the Children’s Service Overview & Scrutiny sub-Committee.
Option Four: continuation of the current structure with reformation of the Policy and Performance Overview & Scrutiny Committee

This option consolidates the current Scrutiny arrangements and continues to focus Scrutiny resources through the formal Committee system.

The current size and frequency of meeting of the Policy & Performance Overview & Scrutiny Committee makes it largely ineffective in fulfilling its role as a commissioning and co-ordinating body for Scrutiny work.

The majority of its functions such as the establishment and monitoring of Task and Finish Groups and Panels, are currently undertaken by the Business Management Overview & Scrutiny sub-Committee. Although this is an effective tool in terms of monitoring Task and Finish Groups, it is unable to effectively undertake this role for other committees and sub-Committees.

This option proposes deleting the Business Management Overview & Scrutiny sub-Committee, and transferring its functions (including call-in) to the Policy and Performance Overview & Scrutiny Committee. This option would also recommend the reduction in the size of Membership of the Policy and Performance Overview & Scrutiny Committee to ten Members, and increasing its frequency of meetings to run coterminous with the Cabinet meeting cycle (6 – 8 meetings/year).
Meeting Policy and Performance Overview & Scrutiny Committee

Date 6th April 2011

Subject Cabinet Forward Plan

Report of Scrutiny Office

Summary This report provides Members with the current published Cabinet Forward Plan. The Committee is asked to comment on and consider the Cabinet Forward Plan when identifying future areas of scrutiny work.

Officer Contributors None

Status (public or exempt) Public

Wards Affected All

Enclosures Appendix A – Cabinet Forward Plan of Key Decisions

Contact for Further Information: Jeremy Williams
Scrubtiny Office
☎ 020-8359-2042
jeremy.williams@barnet.gov.uk
1. **RECOMMENDATIONS**

1.1 That the Committee comment on and consider the most recent Cabinet Forward Plan when identifying areas of future Scrutiny work.

2. **CORPORATE PRIORITIES AND POLICY CONSIDERATIONS**

2.1 The Overview and Scrutiny Committees, Sub-Committees, Panels and Task and Finish Groups must ensure that the work of Scrutiny is reflective of the Council’s priorities.

2.2 The three priority outcomes set out in the 2010/13 Corporate Plan are: –

- Better services with less money
- Sharing opportunities, sharing responsibilities
- A successful London suburb

2.3 The following are strategic objectives and performance targets that fall within the remit of the Corporate Governance Directorate and relate to Overview and Scrutiny:

- Improve council policy and decision making through greater involvement by non-executive members
- To improve the effectiveness and transparency of decision-making within the council by ensuring that Overview and Scrutiny in the year 2010/11:
  - Considers three decisions prior to being taken by Cabinet; and
  - Initiates three items of policy development

3. **RELEVANT PREVIOUS DECISIONS**

3.1 None.

4. **RISK MANAGEMENT ISSUES**

4.1 None in the context of this report.

5. **EQUALITIES AND DIVERSITY ISSUES**

5.1 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the role of the Committee is to perform the Overview and Scrutiny role in relation to:

- The Council’s leadership role in relation to diversity and inclusiveness; and
- The fulfilment of the Council’s duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.
6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

6.1 None.

7. LEGAL ISSUES

7.1 None.

8 CONSTITUTIONAL POWERS

8.1 The scope of the Overview and Scrutiny Committees/Sub-Committees is contained within Part 2, Article 6 of the Council’s Constitution; the Terms of Reference of the Scrutiny Committees/Sub-Committees are included in the Overview and Scrutiny Procedure Rules (Part 4 of the Council’s Constitution).

9. BACKGROUND INFORMATION

9.1 Under the current overview and scrutiny arrangements, the Policy and Performance Overview & Scrutiny Committee will ensure that the work of Scrutiny is reflective of Council priorities, as evidenced by the Corporate Plan and the programme being followed by the Executive.

9.2 The Cabinet Forward Plan will be included on the agenda at each meeting of the Policy and Performance Overview & Scrutiny Committee as a standing item.

9.3 The Committee is encouraged to comment on the Forward Plan.

9.4 The Committee is asked to consider items contained within the Forward Plan to assist in identifying areas of future scrutiny work, particularly focusing on areas where scrutiny can add value in the decision making process (pre-decision scrutiny).

10. LIST OF BACKGROUND PAPERS

10.1 None.
London Borough of Barnet
Forward Plan of Key Decisions
15 March 2011

Contact: Nick Musgrove, Democratic Services, 020 8359 2024
nick.musgrove@barnet.gov.uk
<table>
<thead>
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<th>Last date for reps</th>
<th>Documents to be considered</th>
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<td>Athletics Stadium, Greenlands Avenue, Copthall, London NW7 4RL</td>
<td>Approval, in principle, of the proposed occupation and lease to Saracens' Rugby Football Club to include refurbishment of Barnet Copthall Stadium. Agree arrangements that allow Saracens to use the stadium for home games and also to carry out the refurbishment and enhancement of the site whilst ensuring continued sports and community use.</td>
<td>Resources and Performance</td>
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<td>Full report</td>
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<td>GAF (Growth Area Funding) 3</td>
<td>GAF3 funding update.</td>
<td>Housing, Planning and Regeneration</td>
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<td>Full report</td>
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<td>Corporate Grants, 2011/12 – (i) Community Advice; (ii) Local Infrastructure Support for the Voluntary Sector &amp; Civil Society; and (iii) Arts Preventive Funding</td>
<td>(a) Approval of grant funding in line with Third Sector Commissioning Framework (b) Renewal of previous authority to tender a new community advice service in 2011/12.</td>
<td>Customer Access and Partnerships</td>
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<td>Full report</td>
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<td>Write off of debts over £5000</td>
<td>To report on write off of debts over £5000.</td>
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<td>Watling Boys Club, Dryfield Road</td>
<td>To approve the disposal of premises</td>
<td>Resources and Performance</td>
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<td>Richard Malinowski</td>
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<td>Internal Audit Service – re-extension of a contract</td>
<td>Extend a contract for a 6 month period, with three month review period, to cover period of procurement for future internal audit services.</td>
<td>Resources and Performance</td>
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<td>Andrew Travers</td>
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<td>Estates Strategy</td>
<td>Approval to the strategic principles, action plan and objectives for the long term management of the Council’s estate.</td>
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<td>Mark Armstrong</td>
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<td>Development and Regulatory Services</td>
<td>To approve the business case.</td>
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<td>Linda Spiers</td>
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<td>Land at Trott Road, Finchley</td>
<td>Transfer of park to allotment.</td>
<td>Resources and Performance</td>
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<td>Judith Ellis</td>
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**Cabinet 29 March 2011**

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<td>Strategic Review of Libraries</td>
<td>Receive results of consultation authorised by Cabinet in September 2010</td>
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<td>Local Development Framework</td>
<td>Approve pre-submission changes for public consultation</td>
<td>Housing, Planning and Regeneration</td>
<td>Please see <a href="http://www.barnet.gov.uk/index/council-democracy/consultations/planning-consultations/ldf-core-strategy-publication-stage-consultation.htm">http://www.barnet.gov.uk/index/council-democracy/consultations/planning-consultations/ldf-core-strategy-publication-stage-consultation.htm</a></td>
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<td>1. Core Strategy</td>
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<td>Nick Lynch</td>
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<td>2. Management Policies</td>
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<td>3. North London Waste Plan</td>
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<td>Mike Carless</td>
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<td><strong>Cabinet Resources Committee</strong></td>
<td><strong>21 April 2011</strong></td>
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<td>Hendon Football Club Ground, Claremont Road, Hendon</td>
<td>To consider the options for the future of this asset including a possible disposal.</td>
<td>Resources and Performance Philip Stanbridge</td>
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<td>Full report</td>
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<td>Land at East Road, Burnt Oak</td>
<td>To approve the disposal of land at East Road.</td>
<td>Resources and Performance Simon Shaer</td>
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<td>Adults In House Services</td>
<td>To approve the business case.</td>
<td>Customer Access and Partnerships</td>
<td>Richard Harrison</td>
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<td>Grahame Park Regeneration Project</td>
<td>Deferral of historic costs owed to the Council in relation to the regeneration and redevelopment of the Grahame Park Estate.</td>
<td>Housing, Planning and Regeneration</td>
<td>Noreen Twomey</td>
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<td>Passenger Transport</td>
<td>To approve the business case.</td>
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<td>Tahir Mahmood</td>
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<td>Future of the parking service</td>
<td>To approve the business case.</td>
<td>Customer Access and Partnerships</td>
<td>Tahir Mahmood</td>
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<td>Provisional Outturn Report 2010/11</td>
<td>To consider the current monitoring report.</td>
<td>Resources and Performance</td>
<td>Maria Christofi</td>
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<td>Full report</td>
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<td>Treasury Management Activity</td>
<td>To consider the current Treasury Management activity.</td>
<td>Resources and Performance</td>
<td>Karen Bannister</td>
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<td>West Hendon Regeneration – Phase 2a – Release of Restrictive Covenants</td>
<td>To approve the release of the restrictive covenants on the following properties: 1-7, 10,12 Rosemead 1-10 Warner Close</td>
<td>Resources and Performance</td>
<td>Siobhan O'Donoghue</td>
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<td>Stonegrove and Spur Road Estates Regeneration.</td>
<td>To seek approval for additional expenditure in support of the successful regeneration of Stonegrove estate.</td>
<td>Housing, Planning and Regeneration</td>
<td>Susan Botcherby</td>
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<td>The Procurement Plan</td>
<td>Authorisation to enter into contractual negotiations and award for a range of 2011/12 procurement opportunities</td>
<td>Resources and Performance</td>
<td>Chris Malyon</td>
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<td>Capital Investment in Hendon Cemetery &amp; Crematorium and the Disabled Facilities Grant Programme</td>
<td>To report on the Environmental Health Capital Investment in Hendon Cemetery &amp; Crematorium and the Disabled Facilities Grant Programme.</td>
<td>Housing, Planning and Regeneration</td>
<td>Rick Mason</td>
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<td>Tax Increment Financing (TIF)</td>
<td>To consider TIF options.</td>
<td>Housing, Planning and Regeneration</td>
<td>Colin Ross</td>
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<td>Mental Health and Carers procurement</td>
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<td>Adults</td>
<td>Kate Kennally</td>
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**Cabinet 19 May 2011 (provisional date)**

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<td>One Barnet Partnership Plan (formerly Corporate Plan)</td>
<td>Approve latest version of Plan</td>
<td>Leader</td>
<td>Julie Pal</td>
<td>Full report</td>
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<td>One Barnet Strategic Partnership Governance</td>
<td>Address position of LSP in One Barnet Governance</td>
<td>Customer Access &amp; Partnerships</td>
<td>Andrew Nathan</td>
<td>Full report</td>
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<tr>
<td>Safer Communities Strategy</td>
<td>Recommend Council to approve Strategy</td>
<td>Customer Access &amp; Partnerships</td>
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<td>Full report</td>
</tr>
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<td></td>
<td></td>
<td>Andrew Nathan</td>
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<td>Housing Service</td>
<td>Consider future of Service and Barnet Homes</td>
<td>Housing, Planning &amp; Regeneration</td>
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<td>Full report</td>
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<td></td>
<td></td>
<td>Paul Shipway</td>
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**Future Cabinet Meetings**

<table>
<thead>
<tr>
<th>Subject</th>
<th>Decision requested</th>
<th>Cabinet Member/ author</th>
<th>Consultation</th>
<th>Last date for reps</th>
<th>Documents to be considered</th>
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<tbody>
<tr>
<td>Finchley Church End Town Centre Strategy</td>
<td>Approve Strategy</td>
<td>Hsg, Planning &amp; Regeneration</td>
<td>Consultation carried out February/March 2010</td>
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<td>Full report</td>
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<tr>
<td>Chipping Barnet Town Centre Strategy</td>
<td>Approve Strategy</td>
<td>Hsg, Plg &amp; Regen</td>
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<td>Full report</td>
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<tr>
<td></td>
<td></td>
<td>Lucy Shomali</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Edgware Town Centre Strategy</td>
<td>Approve Strategy</td>
<td>Hsg, Planning &amp; Regeneration</td>
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<td>Full report</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Lucy Shomali</td>
<td></td>
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<tr>
<td>Regeneration &amp; Enterprise Strategy</td>
<td>Approve Strategy</td>
<td>Housing, Planning &amp; Regeneration</td>
<td></td>
<td></td>
<td>Full report</td>
</tr>
<tr>
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<td>Colin Ross, Jodie Yandall</td>
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</table>
AGENDA ITEM: 9

Policy and Performance Overview & Scrutiny Committee

Date
6 April 2011

Subject
Policy and Performance Overview & Scrutiny Work Programme

Report of
Scrutiny Office

Summary
This report outlines the Committee’s work programme during 2010/11, and seeks agreement for items to be taken forward for the 2011/12 work programme.

Officer Contributors
None

Status (public or exempt)
Public

Wards Affected
All

Enclosures
Appendix A – Policy and Performance Overview & Scrutiny Committee Work Programme
Appendix B – Items for Overview & Scrutiny work programme from Overview & Scrutiny sub-Committees (To Follow)
Appendix C – Overview & Scrutiny work 2010/11 (To Follow)

Contact for Further Information:
Jeremy Williams
Scrutiny Office
☎ 020-8359-2042
jeremy.williams@barnet.gov.uk
1. RECOMMENDATIONS

1.1 That the Committee note the items included in the 2010/11 work programme of the Policy and Performance Overview & Scrutiny Committee, and agree that these standing items be taken forward to the 2011/12 Overview & Scrutiny Work Programme (Appendix A).

1.2 That the Committee agree the items to be taken forward from Overview & Scrutiny sub-Committees for the 2011/12 Overview & Scrutiny work programme as included in Appendix B (to follow).

1.3 That the committee note the summary of Overview & Scrutiny work 2010/11 as included as Appendix C (to follow), and that this form the basis of the Annual Report to Council.

2 CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

2.1 The Overview and Scrutiny Committees/Sub-Committees must ensure that the work of Scrutiny is reflective of the Council’s priorities.

2.2 The three priority outcomes set out in the 2010/13 Corporate Plan are: –

- Better services with less money
- Sharing opportunities, sharing responsibilities
- A successful London suburb

2.3 The Corporate Plan 2010/13 contains the following strategic objectives and performance targets that fall within the remit of the Corporate Governance Directorate and relate to Overview and Scrutiny:

- Improve council policy and decision making through greater involvement by non-executive members
- To improve the effectiveness and transparency of decision-making within the council by ensuring that Overview and Scrutiny in the year 2010/11:
  - Considers three decisions prior to being taken by Cabinet; and
  - Initiates three items of policy development.

3. RELEVANT PREVIOUS DECISIONS

3.1 None.

4. RISK MANAGEMENT ISSUES

4.1 None in the context of this report.

5. EQUALITIES AND DIVERSITY ISSUES

5.1 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the role of the Committee is to perform the Overview and Scrutiny role in relation to:
• The Council’s leadership role in relation to diversity and inclusiveness; and
• The fulfilment of the Council’s duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

6.1 None in the context of this report.

7. LEGAL ISSUES

7.1 None in the context of this report.

8. CONSTITUTIONAL POWERS

8.1 The scope of the Overview and Scrutiny Committees/Sub-Committees is contained within Part 2, Article 6 of the Council’s Constitution; the Terms of Reference of the Scrutiny Committees / Sub-Committees are included in the Overview and Scrutiny Procedure Rules (Part 4 of the Council’s Constitution).

9. BACKGROUND INFORMATION

9.1 The Policy and Performance Overview & Scrutiny Committee’s Work Programme 2010/11 indicates items of business considered by the Committee (Appendix A). The Committee is also asked to agree these standing items to be taken forward to the Overview & Scrutiny work programme for the 2011/12 municipal year.

9.2 The Committee is also asked to agree items to be taken forward for the 2011/12 municipal year from the Overview & Scrutiny sub-Committees at Appendix B (to follow).

9.3 A summary of the various strands of Scrutiny work which have taken place in 2010/11 is included at Appendix C (to follow). This summary will form the basis of the Annual Report to Council on the Overview & Scrutiny process.

10. LIST OF BACKGROUND PAPERS

10.1 None.
## APPENDIX A

### Policy & Performance Overview and Scrutiny Committee Work Programme 2010/11: standing items to be taken forward to 2011/12 Overview & Scrutiny Work Programme

<table>
<thead>
<tr>
<th>ITEMS CONSIDERED</th>
<th>INFORMATION</th>
<th>REPORT ORIGIN</th>
<th>LINK TO CABINET/ CORPORATE PLAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overview &amp; Scrutiny Appointments</td>
<td>To make Overview &amp; Scrutiny appointments, including Task and Finish Groups, as necessary throughout the municipal year.</td>
<td>Scrutiny office</td>
<td>Overview and Scrutiny committees/sub-Committees must ensure that the work of Scrutiny is reflective of Council priorities and highlight, where appropriate, policy development and pre-decision scrutiny.</td>
</tr>
<tr>
<td>Crime and Disorder Scrutiny</td>
<td>To exercise the statutory function in relation to Scrutiny of crime and disorder matters.</td>
<td>Scrutiny office</td>
<td></td>
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<tr>
<td>Overview &amp; Scrutiny Review of Effectiveness</td>
<td>To review the effectiveness of Scrutiny in 2010/11.</td>
<td>Scrutiny office</td>
<td>Overview and Scrutiny committees/sub-Committees must ensure that the work of Scrutiny is reflective of Council priorities and highlight, where appropriate, policy development and pre-decision scrutiny.</td>
</tr>
</tbody>
</table>

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