

**AGENDA ITEM: 9**

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Meeting	Cabinet Resources Committee
Date	14 December 2011
<b>Subject</b>	<b>Quarter 2 Monitoring 2011/12</b>
Report of	Cabinet Member for Resources and Performance
Summary	To consider the Quarter 2 Monitoring 2011/12 report and instruct officers to take appropriate action.

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Officer Contributors	Maria G. Christofi – Assistant Director, Financial Services Catherine Peters – Head of Finance, Closing & Monitoring
Status (public or exempt)	Public
Wards affected	Not applicable
Enclosures	Appendix A – Performance Report Appendix B – Revenue Monitoring Directorate Appendix C – Capital Programme Adjustments Appendix D – Capital Monitoring Analysis Appendix E – Virements
For decision by	Cabinet Resources Committee
Function of	Executive
Reason for urgency / exemption from call-in	Not applicable

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## **1. RECOMMENDATIONS**

- 1.1 That Directors take appropriate action to ensure costs are kept within budget and income targets are met. (Paragraph 9.1.2)**
- 1.2 That Directors take appropriate action to improve performance against those corporate performance, Human Resources (HR), project, and risk measures where quarter two performance remains a challenge (Paragraphs 9.3, 9.11, and Appendix A).**
- 1.3 That the following on-going virements be approved:**
  - £1.139m is requested within the Commercial Directorate for service budget realignments, in order to merge cost centres within Property and Building Services. There is a nil impact on the service budgets. (Paragraph 9.4.2)**
  - £0.952m is requested within the Deputy Chief Executive Directorate in order to realign the Pension fund recharges to reflect changes resulting from the separation of the pension fund account. The virement also corrects support service budgets being charged to the pension fund with £0.054m IS support costs being included. (Paragraph 9.4.2)**
  - £0.119m is requested against the recharges budgets following the Finance Directorate restructure. The virement also reduces income by £0.019m. (Paragraph 9.4.2)**
  - £0.654m is requested to re-align employee insurance budgets within the Environment Planning and Regeneration Directorate to reflect current staffing structures. There is a nil impact on the service budgets. (Paragraph 9.4.2)**
- 1.4 That the following one off transfer from contingency for this financial year only be approved:**
  - One-off transfer for 2011/12 of £0.500m is requested from Contingency to fund pressures on planning, building control and land charges income. (Paragraph 9.5.2)**
- 1.5 That the following transfer from contingency for this financial year and ongoing be approved:**
  - On-going transfer for 2011/12 and future years of £1.750m is requested from Contingency to temporary accommodation rents to correct a shortfall in rental income. (Paragraph 9.5.3)**
- 1.6 That the Agency Costs for the second quarter be noted. (Paragraph 9.6.1)**
- 1.7 That Directors ensure that those capital projects in their services are managed closely to ensure they are delivered within budget and in accordance with the agreed timeframe. (Paragraph 9.7.1)**
- 1.8 That the proposed Capital additions/deletions totalling £0.555m and slippage of £11.214m as set out in Appendix C and the related funding implications summarised in table 5 be approved.**
- 1.9 That the proposed HRA Capital restructure be approved (Paragraph 9.10)**

## **2. RELEVANT PREVIOUS DECISIONS**

- 2.1 Council, 1 March 2011 (Decision item 8) – approved item 5.1.2 of the report of Cabinet 14 February 2011 - Council Budget and Council Tax 2011/12.
- 2.2 Cabinet Resources Committee, 29 June 2011 (Decision item 5) – approved the Outturn 2010/11.
- 2.3 Cabinet Resources Committee 28 July 2011 (Decision item 5) – approved Month 2 Monitoring 2011/12.
- 2.4 Cabinet Resources Committee 27 September 2011 (Decision item 9) – approved Quarter 1 Monitoring 2011/12.

## **3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS**

- 3.1 Robust budget and performance monitoring are essential to ensuring that there are adequate and appropriately directed resources to support delivery and achievement of Council priorities and targets as set out in the Corporate Plan. In addition, adherence to the Prudential Framework ensures capital expenditure plans remain affordable in the longer term and that capital resources are maximised.
- 3.2 'Ensure our support services effectively serve the organisation through high quality, high value services and 'Manage resources and assets effectively and sustainably' represent two of the seven key objectives underlying the corporate priority 'Better services with less money' and the strategic objectives.
- 3.3 Relevant Council strategies and policies include the following:
  - Corporate Plan 2011-13;
  - Medium Term Financial Strategy;
  - Treasury Management Strategy;
  - Debt Management Strategy;
  - Insurance Strategy;
  - Risk Management Strategy; and
  - Capital, Assets and Property Strategy.

## **4. RISK MANAGEMENT ISSUES**

- 4.1 The revised forecast level of balances needs to be considered in light of the risks identified in 4.2 below.
- 4.2 Various projects within the Council's revenue budget and capital programme are supported by time-limited grants. Where there are delays to the implementation of these projects, there is the risk the associated grants will be lost. If this occurs either the projects will be aborted or a decision to divert resources from other Council priorities will be required.

## **5. EQUALITIES AND DIVERSITY ISSUES**

- 5.1 Financial monitoring is important in ensuring resources are used to deliver equitable services to all members of the community.
- 5.2 The following performance indicators raise equalities concerns because people accepted

as homeless are recognised as a marginalised group, and a disproportionate number are from black and minority ethnic backgrounds or are households led by women:

- CPI 1004 – Short-term nightly purchased temporary accommodation kept below 250 units.
- CPI 1009 - Number of households accepted as homeless

## **6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance and Value for Money, Staffing, ICT, Property, Sustainability)**

- 6.1 Robust budget and performance monitoring plays an essential part in enabling an organisation to deliver its objectives efficiently and effectively.
- 6.2 Use of Resources implications are covered within Section 9 of the body of the report and in the attached appendices.
- 6.3 The projected overspend of £0.991m is forecast to reduce General Fund balances from £15,780m to £14,789m. This would take the General Fund balances below the recommended target level of £15m.

## **7. LEGAL ISSUES**

- 7.1 Section 151 of the Local Government Act 1972 states that “every local authority shall make arrangements for the proper administration of their financial affairs and shall secure that one of their officers has responsibility for the administration of those affairs”.
- 7.2 Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its income and expenditure against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such action as it considers necessary to deal with the situation.

## **8. CONSTITUTIONAL POWERS**

- 8.1 The Council’s Constitution, in Part 3, Responsibility for Functions, states in paragraph 3.6 the functions of the Cabinet Resources Committee including:
- (a) Monitor the trading position of appropriate Council services, carry out debt analysis and look at income sources and charging policies;
  - (b) To write off debt;
  - (c) To determine external or cross-boundary trading limit; and
  - (d) Approval of schemes not in performance management plans but not outside the Council’s budget or policy framework.
- 8.2 The Council’s Constitution, Part 4, Financial Regulations Part 1 section 4.17 states the Chief Finance Officer will report in detail to Cabinet Resources Committee at least four times a year on the revenue and capital budgets and wider financial standing in addition to two summary reports at the beginning and end of the financial year.

## **9. BACKGROUND INFORMATION**

## 9.1 2011/12 Revenue Monitoring

9.1.1 Table 1 gives a summary of the 2011/12 outturn analysis compared to the revised budget position. There is a net overspend of £0.991m being forecast at the end of quarter 2. A breakdown of revenue monitoring by each service directorate is set out in Appendix B.

**Table 1: 2011/12 Revenue Quarter 2 Analysis – Summary**

Description	Original Budget £'000	Revised Budget as at 30/09/11 £'000	Forecast Outturn as at 30/09/11 £'000	Forecast Outturn Variation as at 30/09/11 £'000	2010/11 Outturn £'000	Performance			
						Green	Green Amber	Red Amber	Red
Adults	98,867	100,420	100,420	-	108,065	6	2	1	4
Central Expenses	62,912	57,552	56,183	(1,369)	51,081	n/a	n/a	n/a	n/a
Chief Executive	10,558	11,299	11,316	17	11,620	3	1	1	4
Childrens Services	57,577	57,576	57,571	(5)	59,818	4	5	1	3
Commercial Services	14,633	16,194	16,517	323	15,786	3	1	0	0
Corporate Governance	5,939	6,056	6,289	233	5,706	1	0	0	2
Deputy Chief Executive	13,295	13,467	13,457	(10)	15,658	0	0	0	2
Environment, Planning & Regeneration	20,715	21,869	23,671	1,802	31,393	6	2	2	2
<b>Total 2010/11 General Fund Forecast</b>	<b>284,496</b>	<b>284,433</b>	<b>285,424</b>	<b>991</b>	<b>299,127</b>	<b>23</b>	<b>11</b>	<b>5</b>	<b>17</b>
Allocations agreed from GF Balances	-	-	-	-	-				
General Fund Balances as at 01/04/11	-	-	-	(15,780)					
<b>Projected General Fund Balances (excluding schools balances) at 31/03/12</b>				<b>(14,789)</b>					

Description	Original Budget £'000	Revised Budget as at 30/09/11 £'000	Forecast Outturn as at 30/09/11 £'000	Forecast Outturn Variation as at 30/09/11 £'000
Housing Revenue Account	-	-	-	-

Description	Original Budget £'000	Revised Budget as at 30/09/11 £'000	Forecast Outturn as at 30/09/11 £'000	Forecast Outturn Variation as at 30/09/11 £'000
DSG	(167)	(104)	(392)	(288)

9.1.2 Directors are reminded that they are accountable for any budget variations within their services and the associated responsibility to ensure costs and income are managed within agreed budgets. To ensure this is successfully achieved, it is essential that Directors develop action plans for all significant emerging variances, with the aim of ensuring that overall expenditure is kept within the total budget available.

## 9.2 Commentary about Revenue Outturn

9.2.1 The Council's overall position has declined from the projected overspend of £0.115m at the end of quarter 1. This has been increased to a projected overspend of £0.991m at the end of quarter 2. The Council's target level of balances is £15m, and is currently projected to be £14.789m, this would be below the recommended level.

- 9.2.2 Specific areas for concern are in Environment, Planning & Regeneration, Commercial Services and Corporate Governance Directorates.
- 9.2.3 Overspends on Highway Inspections and Maintenance relate to significantly reduced professional fee income from capital schemes, the requirement to meet contractual obligations on planned maintenance, inflationary pressures on certain contracts and lower crossover fees resulting from fewer footway schemes. In addition Parking income, lower than expected in a challenging environment, have caused the overspend in Environment, Planning & Regeneration.
- 9.2.4 The overspend on Information Systems are due to the full cost of Civica Open Revenues, licences and maintenance in addition to one-off costs for aspects of Pericles.
- 9.2.5 In Legal services within Corporate Governance the overspend is mainly due to a sustained increase in child protection cases and a marked increase in the complexity of these cases. Courts are struggling to hear child protection matters, resulting in hearings being cancelled, with the council having to bear the costs of counsels' fees for the aborted hearings. Courts are also now placing financial caps upon the rates of expert witnesses, with the expectation that the Council will bear the differential in cost. In addition a further pressure arises in Legal services from a projected under achievement of income targets. This is due to a reduction in work carried out for Barnet Homes and reduced transactional income in the commercial team due to the difficult economic climate.
- 9.2.6 Specific areas for concern (highlighted above) are high risk areas and it is important to ensure the budget and performance of the service is managed so it isn't a continuing budget pressure into next year's budget.
- 9.2.7 As part of the 2011/12 budget setting process the council needed to deliver total savings of £29.1m. Of this total, only one saving remains high risk. The savings in respect of the leisure contract and the waste contract (£500k and £171k respectively) were not achieved, and funding has been allocated from contingency to cover these items. The remainder have been implemented or are on course to be implemented in line with original timescales. For the high risk saving, alternative proposals or action plans have been developed by services and the full effect of these changes has been reflected in the budget monitoring position. The remaining risk is as follows:

**Table 2: Savings Monitor – key risks and remaining issues outstanding**

Directorate	Service area	Description of saving	Savings Type	Comments and risks	2011/12 £'000
Commercial	Estates- public offices	Estimated savings from renegotiation of rents and service charges for office accommodation	Efficiency	Work in progress on NLBP renegotiations. High risk as we are in a contract until 2015. Improved management information and visibility of landlords' maintenance plans enables closer scrutiny. Service charge quality control protocols, checking and costed accruals now in place.	(52)
Total					(52)

### 9.3 Q2 performance against the 2011-13 Corporate Plan Indicators (CPIs)

- 9.3.1 There are 70 CPIs in the 2011-13 Corporate Plan. In quarter 2, 57 of these reported data of which 56 were colour rated. Of the indicators that reported, 41.1% of targets were met (23 targets rated green) and 58.9% were missed (33 targets rated red, red-amber or green amber) in quarter 2. This is compared to quarter 1 where 45.5% were met (20 targets rated green) and 54.5% were not met (24 targets rated red, red-amber or green amber).
- 9.3.2 There are several areas of performance improvement in the quarter:
- 91% of schools were rated by Ofsted as having good or outstanding overall effectiveness (the national average is 54%).
  - There was a significant reduction in avoidable readmissions within 28 days of discharge from hospital (from 2297 in quarter 1 down to 898 in quarter 2) being reported,
  - over 90% of people aged over 65 are still at home 91 days after discharge into rehabilitation services and
  - strong performance around carers, with a 58% increase in the number with carers assessments/reassessments completed.
- 9.3.3 There are also a number of new and emerging challenges in quarter two:
- there has been an increase in the number of children becoming subject to a child protection plan for the second quarter in a row from 262 to 285
  - in Adult Social Care and Health there has been an increase in the number of people receiving self directed support. However, the number is not increasing at a rate sufficient to meet the end of year target. A full report on this was presented to Budget and Performance Overview and Scrutiny Committee on 6 December 2011.
  - Value for Money performance of council services has reduced with the percentage of services rated as having high performance/low spend reducing from 83.3% in quarter 1 to 67% in quarter 2 and
  - there was a 4.5% increase in the number of children who are not in education, employment or training (NEET). A report on this subject has been requested by the Budget and Performance Overview and Scrutiny Committee for quarter 3 2012.
- 9.3.4 A summary of performance against corporate priorities can be found in Appendix A. Detailed performance reports for each council directorate are published on the council's website:  
<http://www.barnet.gov.uk/index/council-democracy/corporate-plan-reports/cp-annual-performance-monitors.htm>

#### **9.4 Virements**

- 9.4.1 In accordance with the financial regulations the following virements require member approval and are detailed in Appendix E.
- 9.4.2 A virement for :-
- £1.139m is requested within the Commercial Directorate for service budget realignments, in order to merge cost centres within Property and Building Services. There is a nil impact on the service's budgets.
  - £0.952m is requested within the Deputy Chief Executive Directorate in order to realign the Pension fund recharges to reflect changes resulting from the separation of the pension fund account. The virement also corrects support service budgets being charged to the pension fund with £0.054m IS support costs being included.

- £0.119m is requested against the recharges budgets following the Finance Directorate restructure. There is a nil impact on the service's budgets. The virement also reduces income by £0.019m.
- £0.654m is requested to re-align employee insurance budgets within the EPR Directorate to reflect current staffing structures. There is a nil impact on the service's budgets.

## 9.5 Movements to and from Contingency

9.5.1 The movements to and from Contingency requested below have been assumed in the Revenue Monitoring in Table 1 and Appendix B.

9.5.2 The Environment, Planning and Regeneration directorate are requesting a one off transfer for 2011/12 of £0.500m from contingency to fund pressures on planning, building control and land charges income due to the tough economic conditions currently experienced in the housing market.

9.5.3 The Environment, Planning and Regeneration directorate are requesting an on-going transfer for 2011/12 and future years of £1.750m from an earmarked contingency to temporary accommodation rents to correct a shortfall in rental income. This arises due to a phased in reduction in rents charged to bring them into line with changes to Housing Benefit Subsidy from April 2010.

## 9.6 Agency Costs

9.6.1 The table below details all agency staff costs incurred for quarter 2 of 2011/12.

**Table 3: Agency Costs to 30 September 2011**

Directorate	2010/11	Quarter1 2011/12	Quarter 2 2011/12		
	Total Agency and Consultants expenditure	Total Agency and Consultants expenditure	Agency spend	Consultants spend	Total Agency and Consultants expenditure
	£'000	£'000	£'000	£'000	£'000
Adults	2,218	269	410	59	469
Chief Executives	1,025	183	186	22	208
Childrens' Services	8,241	2,258	714	969	1,683
Commercial	3,273	401	453	419	872
Corporate Governance	234	83	50	3	53
Deputy Chief Executive	2,867	804	841	36	877
Environment, Planning & Regeneration	5,244	2,361	588	463	1,051
<b>Totals</b>	<b>23,102</b>	<b>6,359</b>	<b>3,242</b>	<b>1,971</b>	<b>5,213</b>

\* Data as at 30th September 2011 includes revenue (£3.671m) and capital spend (£1.542m).

\*\* Commercial includes "One Barnet" project expenditure £0.073m (Agency) and £0.354m (Consultants).

## 9.7 2011/12 Capital Programme Monitoring

9.7.1 Directors are reminded that they need to continue to ensure that capital projects are closely managed during 2011/12 to ensure that they are delivered within budget and in accordance with the agreed timeframe.



## 9.8 Capital Monitoring Analysis

9.8.1 Table 4 gives a summary of the 2011/12 capital programme. The capital monitoring summary and scheme details by service directorate is set out in Appendix D

**Table 4: 2011/12 Capital Quarter 2 Analysis – Summary**

	2011/12 Latest Approved Budget	Additions/ Deletions recommended to Dec CRC	Slippage / Accelerated Spend recommended to Dec	2011/12 Budget (including Dec CRC)	Forecast to year-end	Variance from Revised Budget
	£'000	£000	£'000	£'000	£'000	£'000
Adult Social Services	1,879	-	(681)	1,198	1,198	(681)
Central Expenses	5,088	-	-	5,088	5,088	-
Chief Executive Services	1,373	-	(43)	1,330	1,330	(43)
Children's Service	51,095	353	(5,716)	45,731	45,731	(5,364)
Commercial Services	4,672	(8)	(1,688)	2,976	2,976	(1,696)
Corporate Governance	-	32	2	34	34	34
Deputy Chief Executive Services	552	(5)	-	547	547	(5)
Environment, Planning & Regeneration	22,416	(759)	(1,288)	20,369	20,369	(2,047)
<b>General Fund Programme</b>	<b>87,074</b>	<b>(387)</b>	<b>(9,414)</b>	<b>77,273</b>	<b>77,273</b>	<b>(9,801)</b>
HRA Capital	22,229	942	(1,800)	21,371	21,371	(858)
<b>Total Capital Programme</b>	<b>109,304</b>	<b>555</b>	<b>(11,214)</b>	<b>98,644</b>	<b>98,644</b>	<b>(10,659)</b>

## 9.9 Proposed changes to the Capital Programme

9.9.1 Appendix C gives details of and seeks approval for the proposed changes to the Capital Programme. These include proposed additions and deletions as well as budget movements.

**Table 5: Capital Funding Changes**

	Grants	S106 / Other	Capital Receipts	Revenue	Borrowing	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social Services	(577)	-	(104)	-	-	(681)
Central Expenses	-	-	-	-	-	-
Chief Executive Services	(917)	-	(2,434)	327	(2,339)	(5,363)
Children's Service	-	-	2	-	32	34
Commercial Services	-	-	(43)	-	-	(43)
Corporate Governance	-	-	-	(5)	-	(5)
Deputy Chief Executive	-	-	(1,376)	-	(320)	(1,696)
Environment, Planning & Regeneration	(135)	(382)	(756)	(742)	(32)	(2,047)
<b>General Fund Programme</b>	<b>(1,629)</b>	<b>(382)</b>	<b>(4,711)</b>	<b>(420)</b>	<b>(2,659)</b>	<b>(9,801)</b>
HRA Capital	-	-	(102)	(756)	-	(858)
<b>Total Capital Programme</b>	<b>(1,629)</b>	<b>(382)</b>	<b>(4,813)</b>	<b>(1,176)</b>	<b>(2,659)</b>	<b>(10,659)</b>

9.9.2 The main changes relate to the realignment of the Budget between HRA Capital and The Housing Association Programme in Environment Planning and Regeneration, and the addition to the Children's capital programme for PCP- Colindale.

9.9.3 The main programmes with slippage include;

- Swift (£0.681m)
- Urgent Primary places (£2.004m)
- PSCIP (£1.665m)

- PCP-Colindale (£1.142m)
- IS refresh (£0.700m)
- CCTV Installation (£0.427m)
- HRA Capital M&E/Gas (£1.800m).

This spend is planned to be incurred in future years and has been re-profiled appropriately.

#### **9.10 Proposed changes to the HRA Structure**

The current HRA capital programme has been reviewed and Table 7 below details the new proposed HRA structure. The overall funding source has not changed. The current 2011/12 budget and the Projected Outturn for 2011/12 are reported in Table 4 and appendix D.

#### **Table 6: HRA structure change**

CURRENT HRA	PRIOR YEAR SPEND £'000	Original 2011/12 Budget £'000	Current 2011/12 Budget £'000	Projected Outturn for 2011/12 £'000	2012/13 Budget £'000	2013/14 Budget £'000
Cash Incentives	3,529	102	400	400	-	-
Barnet	41,060	1,438	1,911	2,011	700	1,167
Finchley	22,250	1,438	1,682	1,782	700	1,167
Hendon/Edgware	44,888	1,438	1,488	1,488	700	1,167
Sheltered/Hostels	8,508	73	108	108	61	53
Renovations / Modernisation	2,850	5,949	6,423	2,423	4,932	4,302
Granville Road, Tower Block	1,487	7,550	7,287	8,287	100	-
Adaptations	8,162	1,000	979	1,979	1,000	1,100
Regeneration Estates	5,452	800	1,363	1,063	1,000	400
Miscellaneous Works	12,963	1,583	1,380	2,080	1,313	1,145
Extensions & Deconversions	545	50	50	50	50	50
Transitional Programme	24,255	-	-	-	-	-
GF Hostel	-	-	100	100	-	-
Other	942	-	(942)	(400)	-	-
<b>Total</b>	<b>176,891</b>	<b>21,421</b>	<b>22,229</b>	<b>21,371</b>	<b>10,556</b>	<b>10,551</b>

**Table 7: HRA proposed structure**

NEW PROPOSED HRA	PRIOR YEAR SPEND £'000	Original 2011/12 Budget £'000	Current 2011/12 Budget £'000	Projected Outturn for 2011/12 £'000	2012/13 Budget £'000	2013/14 Budget £'000
Cash Incentives	3,529	102	400	400	-	-
Major Works (excl Granv Rd)	143,413	4,387	5,190	4,990	2,161	3,554
Granville Road	1,487	7,550	7,287	8,287	100	-
Regeneration	5,230	800	1,363	1,063	1,000	400
Misc - Repairs	8,376	1,583	1,380	1,980	1,313	1,145
M&E/ GAS	1,509	5,949	6,423	2,423	4,932	4,302
Voids and Lettings	12,313	1,050	1,028	2,028	1,050	1,150
GF Hostels	-	-	100	100	-	-
Procurement and mobilisation	92	-	-	100	-	-
Other	942	-	(942)	-	-	-
<b>Total</b>	<b>176,891</b>	<b>21,421</b>	<b>22,229</b>	<b>21,371</b>	<b>10,556</b>	<b>10,551</b>

## 9.11 Key projects, including One Barnet programme

9.11.1 There are 42 projects in total including the 11 within the One Barnet Programme. Of the 42, one project has a red rating for its current status:

- Corporate IM Platform – Commercial Services

9.11.2 Additionally, two projects have reported as being completed for this quarter:

- Foulds School Primary (Children's Service)
- SAP Optimisation (Deputy Chief Executive's Service).

## **10. LIST OF BACKGROUND PAPERS**

10.1 None.

Legal – SWS  
CFO – MC/JH

Performance Report, Quarter Two, 2011-12

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## A. Corporate performance overview

### 1. Corporate performance dashboard

The methodology for calculating these health ratings is explained in appendix 15 of this report.

Directorate	Corporate Plan performance	Revenue budget actual variance £'000	Capital actual variance £'000	HR/People	Key project rating
Adult Social Care and Health	2.5	0	681	-5	1
Children's Service	3	(5)	(5,364)	-2.5	2.545
Environment, Planning & Regeneration	4	1,802	(2,047)	-4.5	-3
Commercial Services	2.5	323	(1,696)	-1	-2
Deputy Chief Executive's Service	-2	(10)	(5)	-3	1.5
Chief Executive's Service (incl. Customer Services & Libraries)	-3	17	(43)	-4.5	1
Corporate Governance	1	233	34	-2.5	n/a
Central Expenses	n/a	(1,369)	0	n/a	n/a
<b>Totals<sup>1</sup></b>	<b>2.5</b>	<b>991</b>	<b>(10,659)</b>	<b>-6.5</b>	<b>0.5</b>

<sup>1</sup> Organisational totals are based on a simple sum of overall RAG ratings for each service, where each colour is given a number e.g. green equals 1, red equals -1 as set out in appendix 15.

## 2: Corporate Plan performance - corporate overview

Directorate	Total no. of Corp Plan indicators	RAG ratings				Negative DoT	No. of indicators expected to report data in Q2
		Green	Green amber	Red amber	Red		
Adult Social Care and Health	15	6	2	1	4	3	13
Children's Services	15	4	5	1	3	4	14*
Environment , Planning & Regeneration	15	6	2	2	2	4	12
Commercial Service	5	3	1	0	0	0	4
Deputy Chief Executive	3	0	0	0	2	2	2
Chief Executive's Service	14	3	1	1	4	1	9
Corporate Governance	3	1	0	0	2	1	3
<b>Total</b>	<b>70</b>	<b>23</b>	<b>11</b>	<b>5</b>	<b>17</b>	<b>15</b>	<b>57</b>

\* One CPI is not traffic lighted. This has not been included in the statistics

### 3: Corporate risks

The following is the 5 X 5 impact and probability 'heat map' highlighting the number of risks and their ratings:

	Score:	IMPACT				
		1	2	3	4	5
		Negligible	Minor	Moderate	Major	Catastrophic
PROBABILITY	5 Almost Certain	0	0	0	0	0
	4 Likely	0	0	0	3	0
	3 Possible	0	0	3	4	0
	2 Unlikely	0	0	0	0	0
	1 Rare	0	0	0	0	0

**Risk Commentary** - The corporate risk profile of Council has remained similar to the previous quarter. The reasons for this are that a number of risks are long term such as reducing financial envelope, period of transformation whilst continuing business as usual, and long-term regeneration projects. Some issues require behaviour change within the community, such as waste, and we would expect time before the risks are mitigated to an acceptable level. Senior managers across the organisation are ensuring business and financial planning is robust over this period of change. Mitigation has been noted during the period for controls and monitoring within general procurement activity. We expect that the revenues and benefits system issues will be resolved by December. Risks are considered within the relevant directorate on a monthly basis by the senior management team who then give assurances to the Council Directors Group on a quarterly basis.

Those rated as 12 and above on the above 'heat map' are listed below:

Risk	Current Assessment			Control Actions	Risk Status	Target Date (Priority)	Target Assessment		
	Impact	Probability	Rating				Impact	Probability	Rating
<b>ORG0004 – Reputational/Internal Control</b> Governance – The Council faces a period of major change with potential organisational trauma impacting on core governance systems and processes. Risk – breakdown in core governance systems leading to financial loss or reputational damage.	Major 4	Likely 4	High 16	Ongoing comprehensive performance management reporting process including key risks at Directorate and Corporate level. <i>Implemented (100% complete)</i> Ongoing Governance reporting to Statutory Officers Group. <i>Implemented (100% complete)</i> All Corporate Leadership Group members to have a corporate governance target. <i>Implemented (100% complete)</i>	Treat	- (normal)	Moderate 3	Possible 3	Medium High 9



Risk	Current Assessment			Control Actions	Risk Status	Target Date (Priority)	Target Assessment		
	Impact	Probability	Rating				Impact	Probability	Rating
<b>ORG0006 – Reputational/Financial</b> Procurement- failure to deliver value for money, uncommercial contracts with suppliers.	Major 4	Possible 3	Medium High 12	Consolidate procurement activity within the Commercial Directorate <i>In progress (10% complete)</i>	Treat	31/10/2011 (normal)	Moderate 3	Unlikely 2	Medium Low 6
				Develop and implement an up to date procurement strategy <i>In progress (60% complete)</i>		30/09/2011 (normal)			
				Develop a complete Council contracts register <i>In progress (100% complete)</i>		-			
				Deliver actions as set out in Procurement Controls and Monitoring Action Plan <i>In progress (95% complete)</i>		30/09/2011 (high)			
<b>ORG0010 – Reputational/Strategic</b> Development and infrastructure – Development within the Borough through the medium-term is planned to deliver 8,800 new homes and an increase in population of 20,000 by 2015. There is a risk that funding and delivery mechanisms will not be in place to deliver the necessary physical, green and social infrastructure to accommodate the requirements of an increased population.	Major 4	Likely 4	High 16	Explore other innovative forms of funding <i>Implemented (100% complete)</i>	Treat		Moderate 3	Possible 3	Medium High 9
				Section 106 negotiations underway for BX and other major developments as required <i>Implemented (100% complete)</i>					
				Consider opportunities around TIF, particularly for BX/CR <i>In progress (20% complete)</i>		30/09/2011 (normal)			
				Adopt a Community Infrastructure Levy (CIL) charging schedule for Barnet <i>In progress (30% complete)</i>		29/06/2012 (high)			
				Develop a corporate approach to infrastructure delivery and securing of funding <i>In progress (50% complete)</i>		31/12/2011 (normal)			
Development of CIL tariff for Barnet anticipated introduction Summer 2012 <i>In progress (0% complete)</i>	- (normal)								
<b>ORG0011 – Compliance/Strategic</b> Waste management and sustainability – The cost of waste disposal will increase significantly in the medium-term due to landfill tax increases and the procurement of new waste disposal facilities by the NLWA. The loss of £258.4m PFI credits presents further risk to the affordability and progress of the procurement. Waste minimisation, collection and recycling	Major 4	Likely 4	High 16	Establish Barnet Waste Project Board to enable informed officer input to the process & prepare briefings for members. <i>In progress (100% complete)</i>	Treat		Moderate 3	Almost certain 5	High 15
				NLWA Procurement risk register maintained and updated including review at Waste Project Board meetings. <i>In progress (100% complete)</i>		15/12/2011 (normal)			
				Make progress at NLWA meetings, critical review of NLWA papers, with additional support from specialist consultant <i>In progress (50% complete)</i>					

Risk	Current Assessment			Control Actions	Risk Status	Target Date (Priority)	Target Assessment		
	Impact	Probability	Rating				Impact	Probability	Rating
arrangements will significantly impact on cost and the amount of waste sent for disposal. In addition, the carbon reduction scheme will impose financial penalties in respect of wider sustainability issues. Government likely to further increase penalties/incentives. Risk – increased waste sent for disposal at significantly increased cost. Lack of progress on wider sustainability agenda attracting additional carbon commitment penalties.				Develop, implement and review Waste Action Plan <i>In progress (30% complete)</i> Annual communications plan to include more targeted communications based on the intelligence available. <i>In progress (40% complete)</i> Establish & Embed Carbon Reduction Commitment Steering Group to strengthen management focus on Carbon Reduction commitment <i>In progress (50% complete)</i> Consider options put forward by the NLWA for the procurement and their affordability <i>Implemented (100% complete)</i> Prepare business case for members' decision on future waste collections <i>In progress (60% complete)</i> Prepare business case for members' decision on future involvement with NLWA, including decision on Inter Authority Agreement. <i>In progress (70% complete)</i>		15/12/2011 (normal) 15/12/2011 (normal) 03/10/2011 (normal) - 15/12/2011 (normal) 15/12/2011 (normal)			
<b>ORG0002 – Financial</b> Central government support has been cut and our response has been agreed by Cabinet. Risk – given the scale of the savings there will be key concerns in delivering those savings over the next 4 years and managing to deliver services in times of such uncertainty.	Major 4	Possible 3	Medium High 12	2011/12 Financial and Business Planning Process <i>Implemented (100% complete)</i> Risk assessment of savings plans <i>Implemented (100% complete)</i> 2012/13 Finance and business planning process <i>In progress (50% complete)</i> Risk assessment of savings plans <i>In progress (50% complete)</i>	Treat  On-going	-  1/03/2012	Moderate 3	Possible 3	Medium High 9
<b>ORG0014 – Financial</b> New revenues and benefits systems went live February however with process inefficiencies, data conversion issues and batch processes running slowly. In	Major 4	Possible 3	Medium High 12	Investigating the support of the current product beyond its proposed termination date as a contingency plan as a result of delay. <i>Implemented (100% complete)</i> Legal advice ongoing	Treat	-	Moderate 3	Possible 3	Medium High 9

Risk	Current Assessment			Control Actions	Risk Status	Target Date (Priority)	Target Assessment		
	Impact	Probability	Rating				Impact	Probability	Rating
<p>addition, due to the downtime from December to February, the main billing exercise took two weeks to process compared to 3/4 days initially specified. Significant backlog of workload is required to be processed. When the Council needs to submit its grant subsidy claim for March 2012 the risk will be that the LA error will not be in the tolerable ranges which would result in the threshold being lost circa £1.2m. As at the end of June 2011 the threshold is currently at £500k. LA error is intervening period between receipt and assessment of the claim - with a backlog situation this will always be the case.</p>				<p><i>Implemented (100% complete)</i> Constant monitoring and reporting of risks, issues and progress through the various departments and companies involved. <i>In progress (80% complete)</i> Go Live of new system once reconciled. <i>Implemented (100% complete)</i> Existing system shut down whilst the data converts to the new system. <i>Implemented (100% complete)</i> Additional resource required to process backlog of transactions. <i>Implemented (100% complete)</i> Source better solution with Civica for hosting. <i>Implemented (100% complete)</i> Review LA error account and data cleanse <i>In progress (10%)</i></p>		01/09/2011 (normal)			
<p><b>ORG0001 – Reputational/Strategic</b> Transformation – The Council's strategic agenda is defined by the One Barnet programme which is designed to transform public services to Barnet citizens, working with our partners and the community, in the context of severe resource constraint. Risk – failure to deliver One Barnet effectively, with declining service performance and citizen satisfaction. Leading to sub-optimal commercial arrangements with third parties.</p>	Major 4	Possible 3	Medium High 12	<p>Communication and Engagement strategy to ensure project level communications and engagement plans are in place. <i>Implemented (100% complete)</i> Transition Strategy to ensure business as usual is maintained during the delivery of the programme. <i>Implemented (100% complete)</i> Benefits Realisation Framework <i>In progress (50% complete)</i> Programme plan produced and signed off <i>Implemented (100% complete)</i> Project communications plans for live projects produced and signed off. <i>Implemented (100% complete)</i> Risk management framework included risk and issue standards. <i>Implemented (100% complete)</i> Risk management framework communicated to all live and pending projects and stakeholders. <i>Implemented (100% complete)</i> Implementation partnership has been put in place to fill the knowledge and experience</p>	Treat		Minor 2	Possible 3	Medium Low 6

Risk	Current Assessment Impact Probability Rating			Control Actions	Risk Status	Target Date (Priority)	Target Assessment Impact Probability Rating		
				gap. <i>Implemented (100% complete)</i> Ensure effective governance arrangements with both Cabinet Members and senior management engaged. <i>In progress (0% complete)</i> Annual Assurance Work <i>Proposed (5% complete)</i>		31/03/2011 (normal)  29/02/2012 (normal)			

The following risks have been escalated

Risk	Current Assessment Impact Probability Rating			Control Actions	Risk Status	Target Date (Priority)	Target Assessment Impact Probability Rating		
ET0042 – Financial (Street Lighting PFI Contract) Contractor has struggled to deliver the required standards and as a consequence has suffered large financial adjustments. Contractor has indicated this is not sustainable and has threatened to withdraw from contract. The financial implications could be up to 50% increase annually potentially equating to £2.25m annually.	Catastrophic 5	Likely 4	High 20	Working on proposed amendments to contract to improve sustainability - general service provision alterations In Progress (5% complete) Working on proposed amendments to contract to improve sustainability - Invest a Safe Programme Agreements In Progress (5% complete) A report is currently being drafted providing detailed explanation analysis of risks and options to reduce some of those risks In Progress (75% complete)	Treat	31/10/2011 (normal)  05/01/2013 (normal)  31/12/2011 (normal)	Catastrophic 5	Possible 3	High 15

## B. Whole council summary tables

### 4: Key finance indicators

Indicator		2011/12 (Position at 30/09/11)	2011/12 (Position at 30/06/11)	Achieved /Trend
<b>1 Revenue Expenditure</b>				
(a) Balances and Reserves:				
(i) General Fund Balance	£'m	14.79	15.67	
(ii) HRA Balances	£'m	4.23	4.23	
(iii) School Balances	£'m	14.73	14.73	
(b) Performance against Budget: Variations:				
(i) Overspends	£'m	5.57	3.47	
(ii) Underspends	£'m	4.54	3.36	
<b>2 Capital Expenditure</b>				
(i) Cumulative Slippage	£'m	11.21	3.74	
<b>3 Debt Management</b>				
(i) Total Debt Outstanding over 30 days	£'m	5.56	6.08	
(i) Total Debt Outstanding over 12 months	£'m	1.79	1.86	
(iii) Council Tax - % paid	%	55.1	29.0	
<b>4 Creditor Payment Performance</b>				
(i) % of Creditors paid within 30 days	%	98.52	99.00	

**5: Revenue budget – see Table 1 of main report**

**6: Capital budget – see Table 5 of main report**

**7: Human Resource/People performance - corporate overview**

**Key corporate HR targets and indicators**

Performance Indicator	Period covered	Target	Amber criteria	Q2 Actual (No.)	Q2 Actual % of total	Q2 (numerator/denominator)	Target Variance	Q1 DoT	Benchmarking
Average number of absence days per employee (Rolling year)	Oct 10 - Sept 11	6	6 - 6.5	8.1	N/A	23354/2888	-34.8%	▼ 0.9%	9 days (CIPFA, All Members & other Unitary Authorities 2010)
Average number of absence days per employee this quarter (target is seasonally adjusted)	July 11 - Sept 11	1.44	>1.44 - 1.55	1.8	N/A	4945/2790	-22.9%	▼ 4.1%	2.25 days (CIPFA, All Members & other Unitary Authorities 2010)
% managers submitting a monthly absence return	July 11 - Sept 11	100%	>90%	252	55.9%	252/451	44.1%	▼ 23.1%	N/A : measure applicable to LBB only
% objectives set for eligible staff only	July 11 - Sept 11	100%	>90%	2390	84.1%	2390/2841	15.9%	▲ 4.1%	N/A : measure applicable to LBB only
% mid year performance reviews undertaken for eligible staff only (to be reported in Q3)	July 11 - Sept 11	100%	>90%	Available for Quarter 3 2011/2012					84% (CIPFA, All Members & other Unitary Authorities 2010)
Variance of total paybill to budget	July 11 - Sept 11	31,346,838	+/-5%	29,879,053	-4.7%	29879053/31346838	-4.7%	▼ 146.4%	N/A : measure applicable to LBB only

## Appendix A

Management Indicator	Period covered	Q2 Actual (No.)	Q2 Actual % of total	Q2 (numerator/denominator)	DoT Q1 outturn %	Benchmarking
Percentage of top 5% earners that are female	As at 30 September 2011	87	50.9%	87/171	▲ 4.4%	Women in leadership posts 37% (CIPFA, All Members & other Unitary Authorities 2010)
Number of BME employees as % of total employees	As at 30 September 2011	956	32.8%	956/2916	▼ 2.6%	Black and Minority Ethnic local population 33.1% (State of the Borough June 2011)
Number of declared disabled staff as % of total employees	As at 30 September 2011	53	1.7%	53/3183	▲ 8.5%	5.1% (CIPFA, All Members & other Unitary Authorities 2010)
High Risk - Employee Relations cases as % of total cases	As at 30 September 2011	13	12.5%	13/104	▲ 30%	N/A : measure applicable to LBB only

## Staff numbers by service area

	ESTABLISHMENT				OCCUPANCY				Variance	OTHER	
	Permanent	Fixed Term	Vacant	TOTAL	Permanent	Fixed Term	Agency / Interim	TOTAL		Consultants	Casual
Adult Social Care and Health	384.08	19.9	35.86	439.84	396.42	21.61	53.00	471.02	31.18	2	87.00
Children's Service	654.57	90.31	116.64	861.52	669.23	109.22	93.00	871.44	9.92	0	6.00
Chief Executives Service	182.59	25.81	26.8	235.2	185.83	26.38	20.00	232.21	(2.99)	0	300.00
Commercial Directorate	115.91	34	18.17	168.08	117.31	31.00	17.00	165.31	(2.77)	3	0.00
Corporate Governance	61.34	8.5	14.1	83.94	64.67	9.37	10.00	84.05	0.11	0	2.00
Deputy Chief Executive Service	270.54	36.53	39.49	346.56	284.34	39.39	76.00	399.72	53.16	4	6.00
Planning Environment and Regeneration	773.16	47.8	129.5	950.46	790.85	53.89	171.00	1,015.74	65.28	16	86.00
	2,442.19	262.85	380.56	3,085.6	2,508.63	290.85	440.00	3,239.48	153.88	25	487.00

## 8: Key projects – corporate overview

Service Area	Red Status	Amber Status	Green Status
Adult Social Services		2	2
Chief Executive's Office			1
Children's Services		3	4
Commercial Services	1	4	1
Deputy Chief Executive		1	2
Environment, Planning & Regeneration		6	0
<b>Totals</b>	<b>1</b>	<b>16</b>	<b>10</b>

Although there are considerably more projects under each service than shown here, the discrepancies are due to some projects reporting as being in either the 'concept' stage or no key milestones reporting for this quarter therefore a RAG status can not be established.

### Key projects, including One Barnet Programme

There are 42 projects in total including the 11 within the One Barnet Programme. Of the 42, one project has a red rating for their current status:

- Corporate IM Platform – Commercial Services

Additionally two projects have reported as being completed for this quarter: Foulds School Primary (Children's Service) and SAP Optimisation (Deputy Chief Executive).



## C. Methodology for traffic light ratings

### 1.1 Thresholds for awarding directorate-level health rating traffic lights

	Green	Green Amber	Red Amber	Red
	Good performance	Good, with some concerns	Some concerns	Serious concerns
Revenue & capital budget mgt - variance % (above and below)	0%	< 0.5%	0.5 - 1%	More than 1%
Corporate Plan & HR performance scores	More than 2	0.5 to 2	-1 to 0.	Less than -1

### 1.2 Method for producing the Corporate Plan, HR/People and Project health ratings

Each individual performance indicator is traffic lighted according to the same four point traffic light scale: Green, Green Amber, Red Amber and Red. Points for each are awarded, as shown in the table below, and then added together to produce the overall health rating score for each directorate.

	Points for each indicator
Green	1
Green Amber	0.5
Red Amber	-0.5
Red	-1

For example, if there were four indicators in a particular directorate and each achieved one of the four traffic lights, the net result would be a score of 0 and this would produce a Red Amber overall health rating, based on the table above in paragraph 1.2.

### 1.3 Method for producing individual performance indicator traffic light ratings

Any target that is met achieves a Green traffic light. Targets that have not been met, but where 80% or more of the targeted improvement has been achieved, will be given a Green Amber traffic light.

## Appendix A

Traffic Light	% of targeted improvement achieved	Description
Green	100% or more	Meeting or exceeding target
Green Amber	>80% <100%	Near target with some concerns
Red Amber	>65% <80%	Problematic
Red	<65%	Serious concerns

If the targeted improvement is below 80% but above 65% the indicator will get a Red Amber rating.

For example, if the baseline is 80 people and the target is 100 people, the targeted improvement is 20. 80% of 20 is 16, so the outturn would need to be at least 96 people to achieve Green Amber and at least 93 people to achieve a Red Amber.

Whilst initial traffic lights will be based on this objective criteria, they may subsequently be changed through discussion between Directorates and the Performance team, based on the individual circumstances and prospects for each target. Where this has occurred it will be

clearly stated in the report with the reasons given.

The criteria for red and amber traffic lights for HR/People measures differs for each indicator; the amber criteria for each is shown alongside the indicator in the individual data tables.

In addition to the above criteria, Any performance indicator that is less than 10% off target and has a positive direction of travel will automatically qualify to be amber rated. Both of the following criteria need to be met if a service is to have a red-rated performance indicator amended to either a green-amber or a red-amber:

### For an indicator to be rated as Green amber:

1. No more than 5% off target, and;
2. A positive direction of travel

### For an indicator to be rated as Red amber:

1. Between >5% and no more than 10% off target, and;
2. Positive direction of travel or negative direction of travel not in excess of 2.5% (if the service has a clear story and improvement activity in place)

## Adult Social Care and Health

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
	£000	£000	£000	£000	
Care Services - Learning Disabilities	34,596	34,203	34,557	354	Work is on going with providers to reduce spend and continuing to move people from Residential Care to Supported Living and other Community support to realise savings in year. To date £1.6m savings have been achieved in this financial year.
Care Services - Mental Health	6,766	6,840	6,898	58	Work is ongoing to move clients on from Residential Care to Supported Living and other Community support. Pressures caused from increase in Autism diagnosis and continuing health care placements.
Care Services - Older Adults - Physical Disabilities	43,513	45,294	44,867	(427)	Continued effort to demand manage continuing care cases and no allowance made for increase in demand from seasonal variations.
Transformation & Resources	2,984	3,493	3,549	56	Ongoing work to manage implemented savings.
Strategic Commissioning & Supply Management	11,069	10,651	10,610	(41)	Delays in filling staff vacancies.
Government Grant Income	(61)	(61)	(61)	-	
<b>Total</b>	<b>98,867</b>	<b>100,420</b>	<b>100,420</b>	<b>-</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 26 cost centres over £100,000
- 22 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

## Central Expenses

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
	£000	£000	£000	£000	
Corporate Subscriptions	314	314	262	(52)	Underspend due to reduction in LGA subscription.
Levies	27,926	27,926	27,273	(653)	Projected underspend on NLWA and Concessionary fares.
Central Contingency	9,199	3,839	3,221	(618)	Underspend due to additional grant income received for Flood Management, Free Travel & Youth Offending Service.
Rate Relief	433	433	433	-	
Capital Financing	17,219	17,219	17,219	-	
Early Retirement costs	7,004	7,004	7,004	-	
FRS17 Adjustment	-	-	0	-	
Car Leasing	2	2	0	(2)	
Corporate Fees & Charges	799	799	755	(44)	Underspend due to reduction in audit fees
Miscellaneous Finance	16	16	16	-	
CDC DRM	-	-	0	0	
<b>Total</b>	<b>62,912</b>	<b>57,552</b>	<b>56,183</b>	<b>(1,369)</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 2 cost centres over £100,000
- 1 cost centre over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
	£000	£000	£000	£000	
Strategic Directors	652	652	652	-	
Assistant Chief Executive Service	2,015	2,299	2,223	(76)	Savings generated by holding posts vacant and underspends on general office costs.
Grants	839	826	831	5	
Library Services	5,738	5,738	5,796	58	Contingency for maintenance work through the winter. To be mitigated, if necessary, through management to discretionary budgets such as stock and temporary staff.
Customer Services & Registration	1,314	1,784	1,814	30	Extra expenditure required to maintain quality of wedding room (in order to maintain fee income) and costs incurred for Tell Us Once to go live. To be mitigated through management of temporary staff costs.
<b>Total</b>	<b>10,558</b>	<b>11,299</b>	<b>11,316</b>	<b>17</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 1 cost centre over £100,000
- 6 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Childrens' Services**

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
	£000	£000	£000	£000	
<b>CHILDREN'S SERVICE - GENERAL FUND</b>					
Management Team	793	1,049	1,049	-	
Social Care Division					
Social Care Management	2,784	2,527	2,299	(228)	Uncommitted budgets held to offset overspends elsewhere in the social care budget.
Children In Care	19,880	20,160	20,677	517	Budget pressure from cost of external placements and court ordered placements for families.
Children In Need	4,189	4,180	4,213	33	Projected overspend on social work staffing budgets mainly due to agency staff cover.
Schools & Learning	2,423	1,809	1,809	-	
Safeguarding, Partnerships & Prevention					
Safeguarding	1,086	1,106	1,193	87	Overspend due to use of agency staff and professional fees.
Early Intervention & Prevention (BRSI)	10,453	9,346	9,342	(4)	
Integrated Youth & Play Services	3,887	5,089	5,089	-	
Access to Learning & Complex Needs	10,107	10,434	10,082	(352)	Underspend due to transport savings - held to offset overspends elsewhere.
Other Children's Service Budgets (including PPP & Schools Funding)	1,975	1,876	1,818	(58)	Underspend due to budgeted staff starting later than anticipated.
Schools Direct Management	-	-	-	-	
<b>Total</b>	<b>57,577</b>	<b>57,576</b>	<b>57,571</b>	<b>(5)</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 23 cost centres over £100,000
- 32 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
	£000	£000	£000	£000	
Corporate Programmes & Consultancy	86	807	726	(81)	Underspend from vacant posts.
Property Services & Asset Management	7,075	8,000	8,031	31	Shortfall on Building Services rechargeable income.
Corporate Procurement	413	211	260	49	Shortfall on Procurement savings partly offset by vacant posts.
Information Systems	7,059	7,176	7,500	324	Overspend due to full cost of Civica Open Revenues, licences and maintenance in addition to one-off costs for aspects of Pericles. Partly offset by inflation pressure on IT Services contracts now funded.
One Barnet Programme	-	-	-	-	
<b>Total</b>	<b>14,633</b>	<b>16,194</b>	<b>16,517</b>	<b>323</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 7 cost centres over £100,000
- 1 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Corporate Governance**

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
	£000	£000	£000	£000	
Legal Services	1,850	1,921	2,223	302	There has been a sustained increase in child protection cases and a marked increase in the complexity of these cases. Courts are struggling to hear child protection matters, resulting in hearings being cancelled, with the council having to bear the costs of counsels' fees for the aborted hearings. Courts are also now placing financial caps upon the rates of expert witnesses, with the expectation that the Council will bear the differential in cost. In addition a further pressure arises in Legal services from a projected under achievement of income targets. This is due to a reduction in work carried out for Barnet Homes and reduced transactional income in the commercial team due to the difficult economic climate.
Democratic Services	704	722	786	64	Staffing budget adjustments and overspend on Printing and Courier costs.
Members	1,591	1,591	1,518	(73)	Underspend from revised Members Allowances and part vacant post.
Corporate Anti Fraud Team	733	719	729	10	Additional spend on counsel fees due to large complex benefit fraud case.
Elections	423	407	426	19	Pressure on budget due to need to achieve corporate plan target for Electoral Registration.
Civil Protection	177	177	143	(34)	Underspend on part year vacancy.
Performance and Organisation Development	180	250	188	(62)	Underspend on staff vacancies and staff training.
Corporate Governance Directors	279	267	280	13	Administrative costs associated with hearings.
Leaders Office	10	10	4	(6)	Underspend on supplies and services.
Insurance	(8)	(8)	(8)	-	Insurance recharged to services.
<b>Total</b>	<b>5,939</b>	<b>6,056</b>	<b>6,289</b>	<b>233</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 1 cost centre over £100,000
- 5 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Deputy Chief Executive**

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
	£000	£000	£000	£000	
Finance	3,917	4,066	4,066	-	Managing expenditure within budget
Human Resources	2,091	2,091	2,081	(10)	This is due to additional income from Health and Safety and CRB traded service
Revenues and Benefits	7,287	7,310	7,310	-	
<b>Total</b>	<b>13,295</b>	<b>13,467</b>	<b>13,457</b>	<b>(10)</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 0 cost centre over £100,000
- 4 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

## Environment, Planning &amp; Regeneration

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
	£000	£000	£000	£000	
Land Charges	(960)	(960)	(956)	4	
Environmental Health/ Cem & Crem	1,199	1,199	1,260	61	Pest control income below target and running cost pressures within cem & crem.
Planning	471	534	677	143	Overspend due to establishment pressures and a higher than budgeted running costs including legal costs for anticipated planning appeal cases.
Strategy (Planning & Housing)	580	580	622	42	Staffing pressure as a result of project slippage.
Building Control	(320)	(430)	(631)	(201)	Favourable variance due to staff and running cost savings.
Housing	1,614	1,613	1,300	(313)	Rental income pressures on Nightly Purchase, Private Sector Leasing and Barbara Langston House due to move to charging at LHA rates has previously been flagged and will be covered through appropriate contingency and reserves. The reported variance relates to a likely underspend on the LBB allocation of the Sub Regional base budget. This is also offsetting pressures within Homechoice.
Regeneration Service	16	41	(215)	(256)	Underspend represents an increase in income from regeneration buybacks.
Management and performance	73	563	1,460	897	Underlying establishment pressure. Directorate is holding posts vacant to minimise the establishment pressures wherever possible.
Highways Inspection/Maintenance	2,155	1,867	3,173	1,306	Overspend relates to significantly reduced professional fee income from capital schemes, the requirement to meet contractual obligations on planned maintenance, inflationary pressures on certain contracts and lower crossover fees resulting from fewer footway schemes.
Highways income budgets incl. NRSWA	(589)	(927)	(818)	109	Overspend due to unachievable income for rechargeable works for crossovers, due to economic downturn.
Greenspaces	4,229	4,859	5,065	206	Overspend due to underlying establishment pressures in Parks and Open Spaces, higher than budgeted fuel charges, and the repairs and grounds maintenance costs for King George Playing Field.
Cleansing	4,486	4,402	4,242	(160)	Under spend relates to the review of planned overtime and the tight control of agency spend, and also a hold on the purchasing of new equipment. Some additional cost from higher fuel charge.
Refuse (domestic and trade waste)	3,558	3,365	3,283	(82)	Trade Waste underspend due to higher sales income arising from fees increase and new business. Overspend in Domestic refuse due to use of agency staff and higher fuel costs.
Parking	(1,164)	(1,348)	(1,037)	311	Overspend relates to the shortfall in Off Street parking income, due to adverse economic conditions.
Transport	(66)	(65)	(310)	(245)	Surplus is due to the transport savings from Street Cleansing and Refuse fleet retained within Transport.
Recycling	3,373	3,498	3,207	(291)	Surplus is a result of additional May Gurney materials income projected and one off Bonus Incentive Payment from NLWA.
Street Lighting	5,320	6,013	6,071	58	Adverse variance from use of agency staff covering a permanent post, redundancy costs and legal fees.
Community Safety	387	355	241	(114)	Underspend includes savings of £90k for project work, no longer taking place and staff savings.
Community Protection	1,223	1,191	1,114	(77)	Underspend relates to vacant posts and reduced maintenance contract costs.
Leisure	1,053	1,553	1,539	(14)	Budget saving on Copthall Stadium, pending outcome of leisure review.
WOM	-	-	-	-	
<b>Environment, Planning &amp; Regeneration</b>	<b>26,638</b>	<b>27,903</b>	<b>29,287</b>	<b>1,384</b>	
<b>Special Parking Account</b>	<b>(5,923)</b>	<b>(6,034)</b>	<b>(5,616)</b>	<b>418</b>	Income below target in challenging environment.
<b>Environment, Planning &amp; Regeneration Total (inc SPA)</b>	<b>20,715</b>	<b>21,869</b>	<b>23,671</b>	<b>1,802</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 12 cost centres over £100,000
- 7 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
<b>CHILDREN'S SERVICE - DSG</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
SEN Placements, Recoupment & Therapies	9,176	9,668	9,503	(165)	Underspend on projection for placements.
Pupil Referral Unit	1,514	1,682	1,675	(7)	
Other Centrally Retained Schools Budgets	12,859	13,830	13,714	(116)	Underspend based on projecting staffing costs.
ISB	248,278	223,042	223,042	-	
DSG & LSC Grant	(271,994)	(248,326)	(248,326)	-	
<b>Total</b>	<b>(167)</b>	<b>(104)</b>	<b>(392)</b>	<b>(288)</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 0 cost centres over £100,000
- 0 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

**Housing Revenue Account**

Description	Variations				Comments
	Original Budget	Budget V1	Forecast 2011/12	Variation	
<b>Housing Revenue Account</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
LBB Retained	1,632	1,632	1,690	58	Realignment of establishment between GF and HRA.
HRA Regeneration	1,091	1,091	906	(185)	Anticipated recovery of consultants costs from developers.
HRA Other Income and Expenditure (net)	(5,118)	(5,118)	(5,613)	(495)	Improved dwelling rent forecast based on second quarters control accounts.
Support Service recharges	576	576	725	149	Based on 10-11 actuals.
Interest on Balances	(40)	(40)	(80)	(40)	Based on 10/11 actuals and the forecasted HRA financial performance.
HRA Surplus/Deficit for the year	1,859	1,859	2,372	513	Total HRA surplus to be transferred to balance sheet.
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 5 cost centres over £100,000
- 4 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

Directorate	Year	Capital Programme	Funding Type	if Additions/ Deletions	if Slippage/ Accelerated Spend	Explanation for request
				Amount (£'000)	Amount (£'000)	
Environment, Planning and Regeneration	2011/12	Road Traffic Act - Controlled Parking Zones	s106	27		Additional funding for existing scheme - Barnet College Wood Street
Environment, Planning and Regeneration	2011/12	Road Traffic Act - Controlled Parking Zones - 2011/12 Programme	s106	12		Request for 7 new Permit Exemption Schemes
Environment, Planning and Regeneration	2011/12	Cartwright Memorial, St Mary's Church	Prudential Borrowing	(32)		Project being transferred to Corporate Governance
Environment, Planning and Regeneration	2011/12	Travel Plan Implementation 2011/12 Programme	s106	10		Request for 2 new Travel Plan Monitoring Schemes
Environment, Planning and Regeneration	2011/12	Corridors	Grant	(140)		Final plan value reductions to the now completed 2010 TfL programme
Environment, Planning and Regeneration	2011/12	Enabling Works - 2011/12 Programme	Grant	5		Enabling (Footways) Works addition to the 2011 TfL Programme
Environment, Planning and Regeneration	2011/12	Footway Reconstruction 2009/10	s106		(21)	Delayed due to ongoing consultations with School. To be completed in 2012
Environment, Planning and Regeneration	2011/12	Traffic Management	s106		(95)	This Stonegrove Regeneration s106 project is ongoing & will be completed in 2012
Environment, Planning and Regeneration	2011/12	A41 Aerodrome Road junction improvement works	s106		(290)	Due to ongoing discussions with the developers, this project is largely profiled to be completed next year.
Environment, Planning and Regeneration	2011/12	Aerodrome Road - additional pedestrian facilities	s106		(11)	Due to ongoing discussions with the developers, this project is largely profiled to be completed next year.
Environment, Planning and Regeneration	2011/12	Colindale Station interchange	s106		(15)	Due to ongoing discussions with the developers, this project is largely profiled to be completed next year.
Environment, Planning and Regeneration	2011/12	CCTV Installation	Capital Receipts		(427)	No capacity at control room for further schemes to be incorporated. CCTV review to be undertaken 2012 as agreed by Cabinet
Children Services	2011/12	Urgent Primary Places - Temp Unallocated	Grant	(15)		Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Edgware Inf
Children Services	2011/12	Urgent Primary Places - Temp Edgware Inf	Grant	15		Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Edgware Inf
Children Services	2011/12	Urgent Primary Places - Temp Unallocated	Grant	(3)		Substitution of Urgent Primary Places Temp to PSCIP - Broadfields (ICT)
Children Services	2011/12	PSCIP - Broadfields	Grant	3		Substitution of Urgent Primary Places Temp to PSCIP - Broadfields (ICT)
Children Services	2011/12	Urgent Primary Places - Permanent - Unallocated	Grant	(1,200)		Substitution in programme from Urgent Primary Places Perm - Unallocated to Urgent Primary Places Perm - Graham Park (This was approved at CRC 27/9/11 - to note only)
Children Services	2011/12	Urgent Primary Places - Permanent - Graham Park (CRC - 27/9/11)	Grant	1,200		Substitution in programme from Urgent Primary Places Perm - Unallocated to Urgent Primary Places Perm - Graham Park (This was approved at CRC 27/9/11 - to note only)
Children Services	2011/12	Urgent Primary Places Temp - Unallocated	Grant	(5)		Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Holly Park
Children Services	2011/12	Urgent Primary Places Temp - Holly Park	Grant	5		Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Holly Park
Children Services	2011/12	Urgent Primary Places Perm - Unallocated	Grant	(150)		Substitution of Urgent Primary Places Perm - Unallocated to Kitchen & Dining - Garden Suburb



Directorate	Year	Capital Programme	Funding Type	if Additions/ Deletions	if Slippage/ Accelerated Spend	Explanation for request
				Amount (£'000)	Amount (£'000)	
Children Services	2011/12	Kitchen & Dining - Garden Suburb	Grant	150		Substitution of Urgent Primary Places Perm - Unallocated to Kitchen & Dining - Garden Suburb
Children Services	2011/12	Urgent Primary Places Temp - Unallocated	Grant	(5)		Substitution of Urgent Primary Places Temp - Unallocated to Urgent Primary Places Perm - Broadfields
Children Services	2011/12	Urgent Primary Places Perm - Broadfields	Grant	5		Substitution of Urgent Primary Places Temp - Unallocated to Urgent Primary Places Perm - Broadfields
Children Services	2011/12	Urgent Primary Places Temp - Unallocated	Grant	(150)		Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Churchill
Children Services	2011/12	Urgent Primary Places Temp - Churchill	Grant	150		Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Churchill
Children Services	2011/12	Urgent Primary Places Temp - Unallocated	Grant	(10)		Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Claremont
Children Services	2011/12	Urgent Primary Places Temp - Claremont	Grant	10		Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Claremont
Children Services	2011/12	Urgent Primary Places Temp - Hollickwood	Grant	(100)		To redirect resources from Urgent Primary Places - Hollickwood no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011/12	Urgent Primary Places Temp - Unallocated	Grant	100		To redirect resources from Urgent Primary Places - Hollickwood no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011/12	PSCIP - Broadfields	Borrowing	(50)		Substitution of PSCIP - Broadfields to Urgent Primary Places Perm - Broadfields
Children Services	2011/12	Urgent Primary Places Perm - Broadfields	Borrowing	50		Substitution of PSCIP - Broadfields to Urgent Primary Places Perm - Broadfields
Children Services	2011/12	PSCIP - Northway/Fairway	Capital Receipts	(50)		Substitution of PSCIP - Northway/Fairway to Kitchen & Dining - Garden Suburb
Children Services	2011/12	Kitchen & Dining - Garden Suburb	Capital Receipts	50		Substitution of PSCIP - Northway/Fairway to Kitchen & Dining - Garden Suburb
Children Services	2011/12	SAI 2009/10 - Oakleigh	Borrowing	(7)		To redirect resources from SAI 2009/10 no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011/12	SAI 2009/10 - Brookland Inf	Borrowing	(5)		To redirect resources from SAI 2009/10 no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011/12	Urgent Primary Places - Temp Unallocated	Borrowing	12		To redirect resources from SAI 2009/10 no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011/12	Modernisation 2008/09 - Holly Park	Borrowing	(4)		from Modernisation 2008/09 - Holly Park to Modernisation 2008/09 - Cromer Rd
Children Services	2011/12	Modernisation 2008/09 - Cromer Rd	Borrowing	4		from Modernisation 2008/09 - Holly Park to Modernisation 2008/09 - Cromer Rd
Children Services	2011/12	Modernisation 2010/11 - Underhill	Borrowing	(2)		To redirect resources from Modernisation 2010/11 - Underhill to Modernisation 2008/09 - Cromer Rd
Children Services	2011/12	Modernisation 2008/09 - Cromer Rd	Borrowing	2		To redirect resources from Modernisation 2010/11 - Underhill to Modernisation 2008/09 - Cromer Rd
Children Services	2011/12	Modernisation 2009/10 - Urgent Responsive Works	Borrowing	(43)		To redirect resources from Modernisation 2010/11 - Urgent Responsive Works to Modernisation 2010/11
Children Services	2011/12	Modernisation 2010/11 - Roofing Programmes	Borrowing	25		To redirect resources from Modernisation 2010/11 - Urgent Responsive Works to Modernisation 2010/11 - Roofing Programmes

Directorate	Year	Capital Programme	Funding Type	if Additions/ Deletions	if Slippage/ Accelerated Spend	Explanation for request
				Amount (£'000)	Amount (£'000)	
Children Services	2011/12	Modernisation 2010/11 - Edgware Jnr	Borrowing	18		To redirect resources from Modernisation 2010/11 - Urgent Responsive Works to Modernisation 2010/11 - Edgware Jnr
Children Services	2011/12	Modernisation 2011/12 - QE Girls	Grant	(50)		To redirect resources from Modernisation 2011/12 - QE Girls to Modernisation 2011/12 - Unallocated
Children Services	2011/12	Modernisation 2011/12 - Unallocated	Grant	50		To redirect resources from Modernisation 2011/12 - QE Girls to Modernisation 2011/12 - Unallocated
Children Services	2011/12	Modernisation 2011/12 - DDA Allocation	Grant	(248)		To re-align the Modernisation DDA programme allocation 2011/12 to fund the specific projects outlined below.
Children Services	2011/12	Modernisation 2011/12 - Mapledown	Grant	15		To incorporate within Modernisation DDA programme 2011/12 - Mapledown Covered Walkway
Children Services	2011/12	Modernisation 2011/12 - Danegrove	Grant	25		To incorporate within Modernisation DDA programme 2011/12 - Danegrove Sensory Room
Children Services	2011/12	Modernisation 2011/12 - Dollis Inf	Grant	5		To incorporate within Modernisation DDA programme 2011/12 - Dollis Inf Sensory Garden
Children Services	2011/12	Modernisation 2011/12 - Wessex Gardens	Grant	25		To incorporate within Modernisation DDA programme 2011/12 - Wessex Gardens Building Improvements
Children Services	2011/12	Modernisation 2011/12 - Underhill Jnr	Grant	45		To incorporate within Modernisation DDA programme 2011/12 - Underhill Jnr External Lift
Children Services	2011/12	Modernisation 2011/12 - Queenswell Inf	Grant	7		To incorporate within Modernisation DDA programme 2011/12 - Queenswell Inf Sensory Room
Children Services	2011/12	Modernisation 2011/12 - Courtland	Grant	6		To incorporate within Modernisation DDA programme 2011/12 - Courtland Sensory Garden
Children Services	2011/12	Modernisation 2011/12 - Woodridge	Grant	24		To incorporate within Modernisation DDA programme 2011/12 - Woodridge Building Adaptations
Children Services	2011/12	Modernisation 2011/12 - Edgware Inf	Grant	5		To incorporate within Modernisation DDA programme 2011/12 - Edgware Inf Medical Room Improvements
Children Services	2011/12	Modernisation 2011/12 - Friern Barnet	Grant	35		To incorporate within Modernisation DDA programme 2011/12 - Friern Barnet DDA site improvements
Children Services	2011/12	Modernisation 2011/12 - Northside	Grant	26		To incorporate within Modernisation DDA programme 2011/12 - Northside DDA site improvements
Children Services	2011/12	Kitchen & Dining - Garden Suburb	Grant	30		Substitution of Modernisation 2011/12 - DDA to Kitchen & Dining - Garden Suburb Lift
Children Services	2011/12	Modernisation 2011/12 - Emergency Reactive Works	Grant	(66)		To re-align the Modernisation programme Emergency Reactive Works allocation 2011/12 to fund the specific projects outlined below.
Children Services	2011/12	Modernisation 2011/12 - Manorside Primary School	Grant	16		To incorporate within Modernisation programme 2011/12 - Manorside Boundary Wall Repair works
Children Services	2011/12	Modernisation 2011/12 - Summerside Primary School	Grant	12		To incorporate within Modernisation programme 2011/12 - Summerside Roof Repair works
Children Services	2011/12	Modernisation 2011/12 - Coppetts Wood Primary School	Grant	38		To incorporate within Modernisation programme 2011/12 - Coppetts Wood Roof & Chimney Repair works
Children Services	2011/12	Modernisation 2011/12 - Contingency	Grant	(120)		To incorporate within Modernisation programme 2011/12 - QE Girls Electrical capacity upgrade
Children Services	2011/12	Modernisation 2011/12 - QE Girls	Grant	120		To incorporate within Modernisation programme 2011/12 - QE Girls Electrical capacity upgrade

Directorate	Year	Capital Programme	Funding Type	if Additions/ Deletions	if Slippage/ Accelerated Spend	Explanation for request
				Amount (£'000)	Amount (£'000)	
Children Services	2011/12	PSCIP/PCP - Colindale	Capital Receipts	(500)		To redirect resources from PSCIP/PCP - Colindale
Children Services	2011/12	PSCIP/PCP - Colindale	Capital Receipts	500		To redirect resources from PSCIP/PCP - Colindale
Children Services	2011/12	PCP - Childs Hill	Contributions	40		Addition to capital programme - Childs Hill
Children Services	2011/12	PCP - Colindale	Contributions	300		Addition to capital programme - Colindale
Children Services	2011/12	PSCIP - Broadfields	Contributions	11		Addition to capital programme - Broadfields
Children Services	2011/12	PSCIP - Northway/Fairway	Contributions	2		Addition to capital programme - Northway/Fairway
Children Services	2011/12	Building Schools for the Future	Grant	(397)		To redirect resources from Building Schools for the Future to Modernisation 2011/12
Children Services	2011/12	Modernisation 2011/12	Grant	397		To redirect resources from Building Schools for the Future to Modernisation 2011/12
Children Services	2011/12	Modernisation 2011/12 - Copthall	Grant	(38)		To redirect resources from Modernisation 2011/12 to Modernisation20 08/09 (Copthall) (Correcting previous error)
Children Services	2011/12	Modernisation 2008/09 - Copthall	Grant	38		To redirect resources from Modernisation 2011/12 to Modernisation20 08/09 (Copthall) (Correcting previous error)
Children Services	2011/12	Modernisation 2011/12 - Edgware Jnr	Grant	(10)		To redirect resources from Modernisation 2011/12 to Modernisation 2010/11 (Edgware Jnr) (Correcting previous error)
Children Services	2011/12	Modernisation 2010/11 - Edgware Jnr	Grant	10		To redirect resources from Modernisation 2011/12 to Modernisation 2010/11 (Edgware Jnr) (Correcting previous error)
Adult Social Care & Health	2011/12	Swift	Grant		(577)	To reprofile monies into the following year
Adult Social Care & Health	2011/12	Swift	Capital Receipts		(104)	To reprofile monies into the following year
Corporate Governance	2011/12	Emergency Response Command Centre	Capital Receipts		2	The emergency suite is now set up, there are no further spend expected on the equipment required at this stage.Q2 2011/12 agreed spend for Airwave equipment for new handsets.
Corporate Governance	2011/12	Cartwright Memorial, St Mary's Church	Prudential Borrowing	32		Project being transferred to Corporate Governance
Deputy Chief Executive Services	2011/12	Pericles	RCCO	(5)		Project is complete.Overspend due to additional consultancy costs required. (ongoing dispute with contractors but relate to revenue costs)
Commercial Services	2011/12	Arts Depot Lift	Capital Receipts		(82)	Revised prices being sought. Slippage required for whole budget
Commercial Services	2011/12	ESCR	Capital Receipts		(283)	This project will be combined with EDRMS - This amount will slip to next year
Commercial Services	2011/12	Electronic Documents and Records Management System (EDRM)	Capital Receipts	(960)		Merge ESCR & EDRMS into one project - Corporate IM platform
Commercial Services	2011/12	Corporate IM Platform	Capital Receipts	960		Merge ESCR & EDRMS into one project - Corporate IM platform
Commercial Services	2011/12	Business System Disaster Recovery	Capital Receipts		(366)	Procurement delayed and subject to CRC mid-Jan 2012 prior to award. Implementation likely to complete early in FY2012/13 (366k)

Directorate	Year	Capital Programme	Funding Type	if Additions/ Deletions	if Slippage/ Accelerated Spend	Explanation for request
				Amount (£'000)	Amount (£'000)	
Commercial Services	2011/12	Business System Disaster Recovery	Capital Receipts	(366)		Merge Business System Disaster Recovery and IT refresh project
Commercial Services	2011/12	IS Refresh	Capital Receipts	366		Merge Business System Disaster Recovery and IT refresh project
Commercial Services	2011/12	Office Consolidation	Borrowing		26	TAP budget has been reviewed and forecasts accommodate all expected spends for the rest of the year.
Commercial Services	2011/12	Friary House	Borrowing	(8)		Remaining budget not required, all works complete and possible additional works that were being allowed for are not required.
Commercial Services	2011/12	Modernising the Way We Work	Borrowing		(338)	Reviewing the MWW budget and likely activities has resulted in this forecast being reduced with a view that 373k is slipped into next year
Commercial Services	2011/12	Air Conditioning: Resources Centre - Bldg 4	Capital Receipts		8	This project will be completed by March 2012. This also includes 2½% retention monies into the 2012/13 financial year
Commercial Services	2011/12	Depot relocation	Capital Receipts		47	I expect to spend approximately £47K over the figure that was originally forecast, (£200K) this includes Depot Relcoation, Satellite Depots and Pinkham Way site Maintenance. The increase is due to additional amendments being made to the Satellite Depots designs in order to satisfy Barnet Planners and being advised by Technical Consultants to allow much more than I had been for surveys to the satellite depot sites.
Commercial Services	2011/12	IS Refresh	Capital Receipts		(700)	IP telephony upgrade (100k) to complete in year. Desktop refresh projected 200k in year. 700k deferred to 2012/13 includes remainder of virtualisation and DR (484k) and part of desktop refresh (160k).
Chief Executive Services	2011/12	GIS	Capital Receipts		(43)	£11,000 identified in commitments for retention and ordered application enhancements. Anticipated spend on GIS Integration with web unlikely to be delivered in Phase 1 of web project. Currently under review to direct money at intranet project or request budget to be carried forward to support a later phase of the web project in next financial year
Environment, Planning and Regeneration	2011/12	Mill Hill East	Capital Receipts		(140)	Slippage due to reflect the proper lifecycle of project in future years
Environment, Planning and Regeneration	2011/12	Housing Management System	Capital Receipts		(291)	Program on hold, discussion to take place, over future of project with Barnet Homes Budget slipping to 2012/13.
Environment, Planning and Regeneration	2011/12	Housing Association Programme	S106		14	Realigning of Funding
Environment, Planning and Regeneration	2011/12	Housing Association Programme	S106	(14)		Realigning of Funding
Environment, Planning and Regeneration	2011/12	Mill Hill East	S106	14		Realigning of Funding
Environment, Planning and Regeneration	2011/12	Mill Hill East	S106		(14)	Realigning of Funding
Environment, Planning and Regeneration	2011/12	Housing Association Programme	MRA	(942)		Substitution with HRA Capital budget to correct previous budget error - Realigning of Budget
HRA	2011/12	HRA Capital	MRA	942		Substitution with Hsg Association budget to correct previous budget error - Realigning of Budget
Children Services	2011/12	Modernisation 2011/12 - Garden Suburb	Grant		(163)	To reprofile monies from 2011/12 into 2012/13

Directorate	Year	Capital Programme	Funding Type	<i>if</i> Additions/ Deletions	<i>if</i> Slippage/ Accelerated Spend	Explanation for request
				Amount (£'000)	Amount (£'000)	
Children Services	2011/12	Urgent Primary Places Temp - Manorside	Grant		(31)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	Urgent Primary Places Temp - Brunswick Park	Grant		(23)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	Urgent Primary Places Perm - Broadfields	Capital Receipts		(1,400)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	PSCIP - Whittings Hill	Borrowing		(1,100)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	PSCIP - Broadfields	Borrowing		(123)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	PSCIP - Northway/Fairway	Capital Receipts		(442)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	East Barnet - Playing Fields	Capital Receipts		(500)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	PCP - Colindale	Borrowing		(976)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	PCP - Childs Hill	Borrowing		(140)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	PCP - Childs Hill	Contributions		(26)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	14-19 SEN - Oakleigh	Grant		(150)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	14-19 SEN - Oakleigh	Capital Receipts		(92)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011/12	Modernisation 2011/12 - Emergency Reactive Works	Grant	(20)		To re-align the Modernisation programme Emergency Reactive Works allocation 2011/12 to fund mechanical works in Brooklands infant & junior
Children Services	2011/12	Modernisation 2011/12 - Brookland infant & junior mechanical	Grant	20		To incorporate within Modernisation programme 2011/12 - Brooklands infant and junior mechanical works
Children Services	2011/12	Urgent Primary Places - Permanent - Unallocated	Grant		(550)	To reprofile monies from 2011/12 into 2012/13
HRA	2011/12	Major Works (excl Granv Rd)	MRA		(200)	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011/12	Granville Road	MRA		1,000	Accelerated spend due to reflect the proper lifecycle of project in future years
HRA	2011/12	Regeneration	MRA		(300)	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011/12	Procurement and mobilisation	MRA		100	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011/12	Misc - Repairs	MRA		600	Accelerated spend due to reflect the proper lifecycle of project in future years
HRA	2011/12	M&E/ GAS	MRA		(4,000)	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011/12	Voids and Lettings	MRA		1,000	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011/12	Cash Incentives	Capital Receipts	(102)		To meet additional demand for Disabled Facilities Grants
Environment, Planning and Regeneration	2011/12	Disabled Facilities Grant	Capital Receipts	102		To meet additional demand for Disabled Facilities Grants
Environment, Planning and Regeneration	2011/12	Disabled Facilities Grant	RCCO	200		Revenue contribution to meet additional demand for Disabled Facilities Grants
HRA	2011/12	Cash Incentives	MRA	102		Realignment of funding

Directorate	Year	Capital Programme	Funding Type	if Additions/ Deletions	if Slippage/ Accelerated Spend	Explanation for request
Environment,Planning and Regeneration		Road Traffic Act - Controlled Parking Zones	s106		27	Additional funding for existing scheme - Barnet College Wood Street
Environment,Planning and Regeneration	2011-12	Road Traffic Act - Controlled Parking Zones - 2011	s106		12	Request for 7 new Permit Exemption Schemes
Environment,Planning and Regeneration	2011-12	Cartwright Memorial, St Mary's Church	Prudential Borrowing		(32)	Project being transferred to Corporate Governance
Environment,Planning and Regeneration	2011-12	Travel Plan Implementation 2011/12 Programme	s106		10	Request for 2 new Travel Plan Monitoring Schemes
Environment,Planning and Regeneration	2011-12	Corridors	Grant		(140)	Final plan value reductions to the now completed 2010 TfL programme
Environment,Planning and Regeneration	2011-12	Enabling Works - 2011/12 Programme	Grant		5	Enabling (Footways) Works addition to the 2011 TfL Programme
Environment,Planning and Regeneration	2011-12	Footway Reconstruction 2009/10	s106			Delayed due to ongoing consultations with School. To be completed in 2012
Environment,Planning and Regeneration		Traffic Management	s106			(95) This Stonegrove Regeneration s106 project is ongoing & will be completed in 2012
Environment,Planning and Regeneration	2011-12	A41 Aerodrome Road junction improvement works	s106			(290) Due to ongoing discussions with the developers, this project is largely profiled to be completed next year.
Environment,Planning and Regeneration	2011-12	Aerodrome Road - additional pedestrian facilities	s106			(11) Due to ongoing discussions with the developers, this project is largely profiled to be completed next year.
Environment,Planning and Regeneration	2011-12	Colindale Station interchange	s106			(15) Due to ongoing discussions with the developers, this project is largely profiled to be completed next year.
Environment,Planning and Regeneration	2011-12	CCTV Installation	Capital Receipts			(427) No capacity at control room for further schemes to be incorporated. CCTV review to be undertaken 2012 as agreed by Cabinet
Children Services	2011-12	Urgent Primary Places - Temp Unallocated	Grant		(15)	Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Edgware Inf
Children Services	2011-12	Urgent Primary Places - Temp Edgware Inf	Grant		15	Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Edgware Inf
Children Services	2011-12	Urgent Primary Places - Temp Unallocated	Grant		(3)	Substitution of Urgent Primary Places Temp to PSCIP - Broadfields (ICT)
Children Services	2011-12	PSCIP - Broadfields	Grant		3	Substitution of Urgent Primary Places Temp to PSCIP - Broadfields (ICT)
Children Services	2011-12	Urgent Primary Places - Permanent - Unallocated	Grant		(1,200)	Substitution in programme from Urgent Primary Places Perm - Unallocated to Urgent Primary Places Perm - Graham Park (This was approved at CRC 27/9/11 - to note only)
Children Services	2011-12	Urgent Primary Places - Permanent - Graham Park	Grant		1,200	Substitution in programme from Urgent Primary Places Perm - Unallocated to Urgent Primary Places Perm - Graham Park (This was approved at CRC 27/9/11 - to note only)
Children Services	2011-12	Urgent Primary Places Temp - Unallocated	Grant		(5)	Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Holly Park
Children Services	2011-12	Urgent Primary Places Temp - Holly Park	Grant		5	Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Holly Park
Children Services	2011-12	Urgent Primary Places Perm - Unallocated	Grant		(150)	Substitution of Urgent Primary Places Perm - Unallocated to Kitchen & Dining - Garden Suburb
Children Services	2011-12	Kitchen & Dining - Garden Suburb	Grant		150	Substitution of Urgent Primary Places Perm - Unallocated to Kitchen & Dining - Garden Suburb
Children Services	2011-12	Urgent Primary Places Temp - Unallocated	Grant		(5)	Substitution of Urgent Primary Places Temp - Unallocated to Urgent Primary Places Perm - Broadfields
Children Services	2011-12	Urgent Primary Places Perm - Broadfields	Grant		5	Substitution of Urgent Primary Places Temp - Unallocated to Urgent Primary Places Perm - Broadfields
Children Services	2011-12	Urgent Primary Places Temp - Unallocated	Grant		(150)	Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Churchill
Children Services	2011-12	Urgent Primary Places Temp - Churchill	Grant		150	Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Churchill
Children Services	2011-12	Urgent Primary Places Temp - Unallocated	Grant		(10)	Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Claremont
Children Services	2011-12	Urgent Primary Places Temp - Claremont	Grant		10	Substitution in programme from Urgent Primary Places Temp - Unallocated to Urgent Primary Places Temp - Claremont
Children Services	2011-12	Urgent Primary Places Temp - Hollickwood	Grant		(100)	To redirect resources from Urgent Primary Places - Hollickwood no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011-12	Urgent Primary Places Temp - Unallocated	Grant		100	To redirect resources from Urgent Primary Places - Hollickwood no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011-12	PSCIP - Broadfields	Borrowing		(50)	Substitution of PSCIP - Broadfields to Urgent Primary Places Perm - Broadfields
Children Services	2011-12	Urgent Primary Places Perm - Broadfields	Borrowing		50	Substitution of PSCIP - Broadfields to Urgent Primary Places Perm - Broadfields
Children Services	2011-12	PSCIP - Northway/Fairway	Capital Receipts		(50)	Substitution of PSCIP - Northway/Fairway to Kitchen & Dining - Garden Suburb
Children Services	2011-12	Kitchen & Dining - Garden Suburb	Capital Receipts		50	Substitution of PSCIP - Northway/Fairway to Kitchen & Dining - Garden Suburb
Children Services	2011-12	SAI 09/10 - Oakleigh	Borrowing		(7)	To redirect resources from SAI 2009/10 no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011-12	SAI 09/10 - Brookland Inf	Borrowing		(5)	To redirect resources from SAI 2009/10 no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011-12	Urgent Primary Places - Temp Unallocated	Borrowing		12	To redirect resources from SAI 2009/10 no longer needed to Urgent Primary Places Temp - Unallocated
Children Services	2011-12	Modernisation 08/09 - Holly Park	Borrowing		(4)	from Modernisation 2008/09 - Holly Park to Modernisation 2008/09 - Cromer Rd
Children Services	2011-12	Modernisation 08/09 - Cromer Rd	Borrowing		4	from Modernisation 2008/09 - Holly Park to Modernisation 2008/09 - Cromer Rd
Children Services	2011-12	Modernisation 10/11 - Underhill	Borrowing		(2)	To redirect resources from Modernisation 2010/11 - Underhill to Modernisation 2008/09 - Cromer Rd
Children Services	2011-12	Modernisation 08/09 - Cromer Rd	Borrowing		2	To redirect resources from Modernisation 2010/11 - Underhill to Modernisation 2008/09 - Cromer Rd
Children Services	2011-12	Modernisation 09/10 - Urgent Responsive Works	Borrowing		(43)	To redirect resources from Modernisation 2010/11 - Urgent Responsive Works to Modernisation 2010/11
Children Services	2011-12	Modernisation 10/11 - Roofing Programmes	Borrowing		25	To redirect resources from Modernisation 2010/11 - Urgent Responsive Works to Modernisation 2010/11 - Roofing Programmes
Children Services	2011-12	Modernisation 10/11 - Edgware Jnr	Borrowing		18	To redirect resources from Modernisation 2010/11 - Urgent Responsive Works to Modernisation 2010/11 - Edgware Jnr
Children Services	2011-12	Modernisation 11/12 - QE Girls	Grant		(50)	To redirect resources from Modernisation 2011/12 - QE Girls to Modernisation 2011/12 - Unallocated
Children Services	2011-12	Modernisation 11/12 - Unallocated	Grant		50	To redirect resources from Modernisation 2011/12 - QE Girls to Modernisation 2011/12 - Unallocated
Children Services	2011-12	Modernisation 11/12 - DDA Allocation	Grant		(248)	To re-align the Modernisation DDA programme allocation 2011/12 to fund the specific projects outlined below.
Children Services	2011-12	Modernisation 11/12 - Mapledown	Grant		15	To incorporate within Modernisation DDA programme 2011/12 - Mapledown Covered Walkway
Children Services	2011-12	Modernisation 11/12 - Danegrove	Grant		25	To incorporate within Modernisation DDA programme 2011/12 - Danegrove Sensory Room
Children Services	2011-12	Modernisation 11/12 - Dollis Inf	Grant		5	To incorporate within Modernisation DDA programme 2011/12 - Dollis Inf Sensory Garden
Children Services	2011-12	Modernisation 11/12 - Wessex Gardens	Grant		25	To incorporate within Modernisation DDA programme 2011/12 - Wessex Gardens Building Improvements
Children Services	2011-12	Modernisation 11/12 - Underhill Jnr	Grant		45	To incorporate within Modernisation DDA programme 2011/12 - Underhill Jnr External Lift
Children Services	2011-12	Modernisation 11/12 - Queenswell Inf	Grant		7	To incorporate within Modernisation DDA programme 2011/12 - Queenswell Inf Sensory Room
Children Services	2011-12	Modernisation 11/12 - Courtland	Grant		6	To incorporate within Modernisation DDA programme 2011/12 - Courtland Sensory Garden



Directorate	Year	Capital Programme	Funding Type	if Additions/Deletions		if Slippage/ Accelerated Spend	Explanation for request
				Amount (£'000)	Amount (£'000)		
Children Services	2011-12	Modernisation 11/12 - Woodridge	Grant		24		To incorporate within Modernisation DDA programme 2011/12 - Woodridge Building Adaptations
Children Services	2011-12	Modernisation 11/12 - Edgware Inf	Grant		5		To incorporate within Modernisation DDA programme 2011/12 - Edgware Inf Medical Room Improvements
Children Services	2011-12	Modernisation 11/12 - Friern Barnet	Grant		35		To incorporate within Modernisation DDA programme 2011/12 - Friern Barnet DDA site improvements
Children Services	2011-12	Modernisation 11/12 - Northside	Grant		26		To incorporate within Modernisation DDA programme 2011/12 - Northside DDA site improvements
Children Services	2011-12	Kitchen & Dining - Garden Suburb	Grant		30		Substitution of Modernisation 2011/12 - DDA to Kitchen & Dining - Garden Suburb Lift
Children Services	2011-12	Modernisation 11/12 - Emergency Reactive Works	Grant		(66)		To re-align the Modernisation programme Emergency Reactive Works allocation 2011/12 to fund the specific projects outlined below.
Children Services	2011-12	Modernisation 11/12 - Manorside Primary School	Grant		16		To incorporate within Modernisation programme 2011/12 - Manorside Boundary Wall Repair works
Children Services	2011-12	Modernisation 11/12 - Summerside Primary School	Grant		12		To incorporate within Modernisation programme 2011/12 - Summerside Roof Repair works
Children Services	2011-12	Modernisation 11/12 - Coppetts Wood Primary School	Grant		38		To incorporate within Modernisation programme 2011/12 - Coppetts Wood Roof & Chimney Repair works
Children Services	2011-12	Modernisation 11/12 - Contingency	Grant		(120)		To incorporate within Modernisation programme 2011/12 - QE Girls Electrical capacity upgrade
Children Services	2011-12	Modernisation 11/12 - QE Girls	Grant		120		To incorporate within Modernisation programme 2011/12 - QE Girls Electrical capacity upgrade
Children Services	2011-12	PSCIP/PCP - Colindale	Capital Receipts		(500)		To redirect resources from PSCIP/PCP - Colindale
Children Services	2011-12	PSCIP/PCP - Colindale	Capital Receipts		500		To redirect resources from PSCIP/PCP - Colindale
Children Services	2011-12	PCP - Childs Hill	Contributions		40		Addition to capital programme - Childs Hill
Children Services	2011-12	PCP - Colindale	Contributions		300		Addition to capital programme - Colindale
Children Services	2011-12	PSCIP - Broadfields	Contributions		11		Addition to capital programme - Broadfields
Children Services	2011-12	PSCIP - Northway/Fairway	Contributions		2		Addition to capital programme - Northway/Fairway
Children Services	2011-12	Building Schools for the Future	Grant		(397)		To redirect resources from Building Schools for the Future to Modernisation 2011/12
Children Services	2011-12	Modernisation 11/12	Grant		397		To redirect resources from Building Schools for the Future to Modernisation 2011/12
Children Services	2011-12	Modernisation 11/12 - Copthall	Grant		(38)		To redirect resources from Modernisation 2011/12 to Modernisation20 08/09 (Copthall) (Correcting previous error)
Children Services	2011-12	Modernisation 08/09 - Copthall	Grant		38		To redirect resources from Modernisation 2011/12 to Modernisation20 08/09 (Copthall) (Correcting previous error)
Children Services	2011-12	Modernisation 11/12 - Edgware Jnr	Grant		(10)		To redirect resources from Modernisation 2011/12 to Modernisation 2010/11 (Edgware Jnr) (Correcting previous error)
Children Services	2011-12	Modernisation 10/11 - Edgware Jnr	Grant		10		To redirect resources from Modernisation 2011/12 to Modernisation 2010/11 (Edgware Jnr) (Correcting previous error)
Adult Social Care & Health	2011-12	Swift	Grant			(577)	To reprofile monies into the following year
Adult Social Care & Health	2011-12	Swift	Capital Receipts			(104)	To reprofile monies into the following year
Corporate Governance	2011-12	Emergency Response Command Centre	Capital Receipts			2	The emergency suite is now set up, there are no further spend expected on the equipment required at this stage.Q2 2011/12 agreed spend for Airwave equipment for new handsets.
Corporate Governance	2011-12	Cartwright Memorial, St Mary's Church	Prudential Borrowing		32		Project being transferred to Corporate Governance
Deputy Chief Executive Services	2011-12	Pericles	RCCO		(5)		Project is complete.Overspend due to additional consultancy costs required. (ongoing dispute with contractors but relate to revenue costs)
Commercial Services	2011-12	Arts Depot Lift	Capital Receipts			(82)	Revised prices being sought. Slippage required for whole budget
Commercial Services	2011-12	ESCR	Capital Receipts			(283)	This project will be combined with EDRMS - This amount will slip to next year
Commercial Services	2011-12	Electronic Documents and Records Management System (EDRM)	Capital Receipts		(960)		Merge ESCR & EDRMS into one project - Corporate IM platform
Commercial Services	2011-12	Corporate IM Platform	Capital Receipts		960		Merge ESCR & EDRMS into one project - Corporate IM platform
Commercial Services	2011-12	Business System Disaster Recovery	Capital Receipts			(366)	Procurement delayed and subject to CRC mid-Jan 2012 prior to award. Implementation likely to complete early in FY2012/13 (366k)
Commercial Services	2011-12	Business System Disaster Recovery	Capital Receipts		(366)		Merge Business System Disaster Recovery and IT refresh project
Commercial Services	2011-12	IS Refresh	Capital Receipts		366		Merge Business System Disaster Recovery and IT refresh project
Commercial Services	2011-12	Office Consolidation	Borrowing			26	TAP budget has been reviewed and forecasts accommodate all expected spends for the rest of the year.
Commercial Services	2011-12	Friary House	Borrowing		(8)		Remaining budget not required, all works complete and possible additional works that were being allowed for are not required.
Commercial Services	2011-12	Modernising the Way We Work	Borrowing			(338)	Reviewing the MWW budget and likely activities has resulted in this forecast being reduced with a view that 373k is slipped into next year
Commercial Services	2011-12	Air Conditioning: Resources Centre - Bldg 4	Capital Receipts			8	This project will be completed by March 2012. This also includes 2½% retention monies into the 2012/13 financial year
Commercial Services	2011-12	Depot relocation	Capital Receipts			47	I expect to spend approximately £47K over the figure that was originally forecast,(£200K) this includes Depot Relcoation, Satellite Depots and Pinkham Way site Maintenance. The increase is due to additional amendments being made to the Satellite Depots designs in order to satisfy Barnet Planners and being advised by Technical Consultants to allow much more than I had been for surveys to the satellite depot sites.
Commercial Services	2011-12	IS Refresh	Capital Receipts			(700)	IP telephony upgrade (100k) to complete in year. Desktop refresh projected 200k in year. 700k deferred to 2012/13 includes remainder of virtualisation and DR (484k) and part of desktop refresh (160k).
Chief Executive Services	2011-12	GIS	Capital Receipts			(43)	£11,000 identified in commitments for retention and ordered application enhancements. Anticipated spend on GIS Integration with web unlikely to be delivered in Phase 1 of web project. Currently under review to direct money at intranet project or request budget to be carried forward to support a later phase of the web project in next financial year
Environment,Planning and Regeneration	2011-12	Mill Hill East	Capital Receipts			(140)	Slippage due to reflect the proper lifecycle of project in future years
Environment,Planning and Regeneration	2011-12	Housing Management System	Capital Receipts			(291)	Program on hold, discussion to take place, over future of project with Barnet HomesBudget slipping to 2012/13.
Environment,Planning and Regeneration	2011-12	Housing Association Programme	S106			14	Realigning of Funding
Environment,Planning and Regeneration	2011-12	Housing Association Programme	S106		(14)		Realigning of Funding
Environment,Planning and Regeneration	2011-12	Mill Hill East	S106		14		Realigning of Funding
Environment,Planning and Regeneration	2011-12	Mill Hill East	S106			(14)	Realigning of Funding
Environment,Planning and Regeneration	2011-12	Housing Association Programme	MRA		(942)	<b>74</b>	Substitution with HRA Capital budget to correct previous budget error - Realigning of Budget

Directorate	Year	Capital Programme	Funding Type	if Additions/ Deletions	if Slippage/ Accelerated Spend	Explanation for request
				Amount (£'000)	Amount (£'000)	
HRA		HRA Capital	MRA	942		Substitution with Hsg Association budget to correct previous budget error - Realignment of Budget
Children Services	2011-12	Modernisation 11/12 - Garden Suburb	Grant		(163)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	Urgent Primary Places Temp - Manorside	Grant		(31)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	Urgent Primary Places Temp - Brunswick Park	Grant		(23)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	Urgent Primary Places Perm - Broadfields	Capital Receipts		(1,400)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	PSCIP - Whitings Hill	Borrowing		(1,100)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	PSCIP - Broadfields	Borrowing		(123)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	PSCIP - Northway/Fairway	Capital Receipts		(442)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	East Barnet - Playing Fields	Capital Receipts		(500)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	PCP - Colindale	Borrowing		(976)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	PCP - Childs Hill	Borrowing		(140)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	PCP - Childs Hill	Contributions		(26)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	14-19 SEN - Oakleigh	Grant		(150)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	14-19 SEN - Oakleigh	Capital Receipts		(92)	To reprofile monies from 2011/12 into 2012/13
Children Services	2011-12	Modernisation 11/12 - Emergency Reactive Works	Grant	(20)		To re-align the Modernisation programme Emergency Reactive Works allocation 2011/12 to fund mechanical works in Brooklands infant & junior
Children Services	2011-12	Modernisation 11/12 - Brookland infant & junior mechanical	Grant	20		To incorporate within Modernisation programme 2011/12 - Brooklands infant and junior mechanical works
Children Services	2011-12	Urgent Primary Places - Permanent - Unallocated	Grant		(550)	To reprofile monies from 2011/12 into 2012/13
HRA	2011-12	Major Works (excl Granv Rd)	MRA		(200)	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011-12	Granville Road	MRA		1,000	Accelerated spend due to reflect the proper lifecycle of project in future years
HRA	2011-12	Regeneration	MRA		(300)	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011-12	Procurement and mobilisation	MRA		100	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011-12	Misc - Repairs	MRA		600	Accelerated spend due to reflect the proper lifecycle of project in future years
HRA	2011-12	M&E/ GAS	MRA		(4,000)	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011-12	Voids and Lettings	MRA		1,000	Slippage due to reflect the proper lifecycle of project in future years
HRA	2011-12	Cash Incentives	Capital Receipts	(102)		To meet additional demand for Disabled Facilities Grants
Environment,Planning and Regeneration	2011-12	Disabled Facilities Grant	Capital Receipts	102		To meet additional demand for Disabled Facilities Grants
Environment,Planning and Regeneration	2011-12	Disabled Facilities Grant	RCCO	200		Revenue contribution to meet additional demand for Disabled Facilities Grants
HRA	2011-12	Cash Incentives	MRA	102		Realignment of funding
				<b>555</b>	<b>(11,214)</b>	

**555 (11,214)**



	2011/12 Latest Approved Budget	Additions/ (Deletions) recommended to Dec CRC	(Slippage) / Accelerated Spend recommended to Dec CRC	2011/12 Budget (including Dec CRC)	Forecast to year- end	Variance from Approved Budget	% slippage of 2011/12 Approved Budget
	£000	£000	£000	£000	£000	£000	%
Mental Health and Adults Personal Social Services Allocations	1,879	-	(681)	1,198	1,198	(681)	(36%)
<b>Adult Social Care &amp; Health</b>	<b>1,879</b>	<b>-</b>	<b>(681)</b>	<b>1,198</b>	<b>1,198</b>	<b>(681)</b>	<b>(36%)</b>
Capitalised Redundancies	5,088	-	-	5,088	5,088	-	-
<b>Central Expenses</b>	<b>5,088</b>	<b>-</b>	<b>-</b>	<b>5,088</b>	<b>5,088</b>	<b>-</b>	<b>-</b>
Schools Access Initiatives	53	(12)	-	41	41	(12)	-
Schools Modernisation & Access Improvement Programmes	5,094	367	(163)	5,298	5,298	204	(3%)
Urgent Primary Places							
Temporary Expansions - Allocated	2,105	(75)	(54)	1,976	1,976	(129)	(3%)
Other Temporary Expansions	1,480	79	-	1,559	1,559	79	-
Broadfields	3,100	55	(1,400)	1,755	1,755	(1,345)	(45%)
Other Permanent Expansions - Allocated	21,985	(150)	(550)	21,285	21,285	(700)	(3%)
Surestart Programme	190	-	-	190	190	-	-
Major School Rebuild Total	294	-	-	294	294	-	-
Primary Schools Capital Investment Programme	3,015	(585)	(1,665)	766	766	(2,250)	(55%)
East Barnet Schools Rebuild	1,595	0	(500)	1,095	1,095	(500)	(31%)
Other Schemes	12,184	673	(1,384)	11,473	11,473	(711)	(11%)
<b>Children's Service</b>	<b>51,095</b>	<b>353</b>	<b>(5,716)</b>	<b>45,731</b>	<b>45,731</b>	<b>(5,364)</b>	<b>(11%)</b>
Capital Schemes Managed by Schools	2,568	-	-	2,568	2,568	-	-
<b>Capital Schemes Managed by Schools</b>	<b>2,568</b>	<b>-</b>	<b>-</b>	<b>2,568</b>	<b>2,568</b>	<b>-</b>	<b>-</b>
Corporate Governance Projects	-	32	2	34	34	34	200%
<b>Corporate Governance</b>	<b>-</b>	<b>32</b>	<b>2</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>200%</b>
Chief Executive Services	1,373	-	(43)	1,330	1,330	(43)	(3%)
<b>Chief Executive Services</b>	<b>1,373</b>	<b>-</b>	<b>(43)</b>	<b>1,330</b>	<b>1,330</b>	<b>(43)</b>	<b>(3%)</b>
Deputy Chief Executive Services	552	(5)	-	547	547	(5)	-
<b>Deputy Chief Executive Services</b>	<b>552</b>	<b>(5)</b>	<b>-</b>	<b>547</b>	<b>547</b>	<b>(5)</b>	<b>-</b>
Commercial Services	4,672	(8)	(1,688)	2,976	2,976	(1,696)	(36%)
<b>Commercial Services</b>	<b>4,672</b>	<b>(8)</b>	<b>(1,688)</b>	<b>2,976</b>	<b>2,976</b>	<b>(1,696)</b>	<b>(36%)</b>
CCTV	510	-	(427)	84	84	(427)	(84%)
Greenspaces & Leisure	670	-	-	670	670	-	-
Highways - non-TfL	6,940	(22)	(431)	6,487	6,487	(453)	(6%)
Highways - TfL	6,468	(135)	-	6,333	6,333	(135)	-
Parking	1,310	39	-	1,348	1,348	39	-
Waste	94	-	-	94	94	-	-
Housing Association Programme	956	(956)	14	14	14	(942)	1%
General Fund Regeneration	1,504	14	(154)	1,364	1,364	(140)	(10%)
Disabled Facilities Projects	1,741	302	-	2,043	2,043	302	-
Housing Management System	291	-	(291)	-	-	(291)	(100%)
Other Projects	1,932	-	-	1,932	1,932	-	-
<b>Environment, Planning and Regeneration</b>	<b>22,416</b>	<b>(759)</b>	<b>(1,288)</b>	<b>20,369</b>	<b>20,369</b>	<b>(2,047)</b>	<b>(6%)</b>
<b>General Fund Programme</b>	<b>87,074</b>	<b>(387)</b>	<b>(9,414)</b>	<b>77,272</b>	<b>77,272</b>	<b>(9,801)</b>	<b>(11%)</b>
HRA Capital	22,229	942	(1,800)	21,371	21,371	(858)	(8%)
<b>Total Capital Programme*</b>	<b>109,304</b>	<b>555</b>	<b>(11,214)</b>	<b>98,644</b>	<b>98,644</b>	<b>(10,659)</b>	<b>(10%)</b>

\*Excludes Capital Schemes Managed by Schools

**virements requiring member approval.**

A virement for £1.139m is requested within the Commercial Directorate for service budget realignments, in order to merge cost centres within Property and Building Services. There is a nil impact on the service budgets.

Cost Centre	Account Group	Amount £'000
10640 Building Services- Management	Support and Services	(171,000)
10640 Building Services- Management	Customer Clients	(162,850)
10880 Traded Building Maintenance Services	Premises	(104,550)
10640 Building Services- Management	Support and Services	(100,000)
10640 Building Services- Management	Real Recharges	(100,000)
10255 Capital	Real Recharges	(100,000)
11022 Business Systems and Partnerships	Real Recharges	(68,210)
10880 Traded Building Maintenance Services	Real Recharges	(57,510)
10640 Building Services- Management	Employee Related	(55,410)
10640 Building Services- Management	Employee Related	(55,410)
11040 NLBP Building 4	Premises	(48,660)
11062 NLBP Building 2	Support and Services	(35,000)
11293 Friary House	Premises	(22,500)
10640 Building Services- Management	Support and Services	(15,000)
11048 Fenella	Premises	(8,180)
10621 War Memorials	Premises	(6,670)
11043 Church Lane	Premises	(3,060)
10255 Capital	Transport Costs	(3,000)
10255 Capital	Support and Services	(3,000)
11047 Stag House	Premises	(2,880)
11048 Fenella	Premises	(2,150)
10255 Capital	Support and Services	(1,770)
10255 Capital	Support and Services	(1,600)
10621 War Memorials	Premises	(1,590)
10255 Capital	Real Recharges	(1,400)
10255 Capital	Support and Services	(1,000)
10255 Capital	Support and Services	(940)
10255 Capital	Support and Services	(810)
11042 Friern Park	Premises	(800)
10255 Capital	Transport Costs	(700)
10255 Capital	Employee Related	(620)
10255 Capital	Employee Related	(610)
10255 Capital	Support and Services	(600)
10255 Capital	Employee Related	(400)
10255 Capital	Support and Services	(370)
10255 Capital	Support and Services	(300)
10255 Capital	Support and Services	(200)
10621 War Memorials	Premises	(100)
10621 War Memorials	Premises	(100)
11003 General Fund Properties	Recharges	(10)
11047 Stag House	Recharges	10
10640 Building Services- Management	Support and Services	200
10640 Building Services- Management	Support and Services	300
10640 Building Services- Management	Support and Services	370
10640 Building Services- Management	Employee Related	400
10640 Building Services- Management	Support and Services	600
10640 Building Services- Management	Employee Related	610
10640 Building Services- Management	Employee Related	620
10640 Building Services- Management	Transport Costs	700
11003 General Fund Properties	Premises	800
10640 Building Services- Management	Support and Services	810
10640 Building Services- Management	Support and Services	940
10640 Building Services- Management	Support and Services	1,000
10640 Building Services- Management	Real Recharges	1,400
10640 Building Services- Management	Support and Services	1,600
10640 Building Services- Management	Support and Services	1,770

## Appendix E

Cost Centre	Account Group	Amount £'000
11003 General Fund Properties	Premises	2,150
11003 General Fund Properties	Premises	2,880
10640 Building Services- Management	Transport Costs	3,000
10640 Building Services- Management	Support and Services	3,000
11003 General Fund Properties	Premises	3,060
11003 General Fund Properties	Premises	8,180
10621 War Memorials	Real Recharges	8,460
10640 Building Services- Management	Real Recharges	15,000
11293 Friary House	Premises	22,500
11062 NLBP Building 2	Employee Related	35,000
11040 NLBP Building 4	Premises	48,660
10640 Building Services- Management	Real Recharges	55,410
10640 Building Services- Management	Real Recharges	55,410
10640 Building Services- Management	Real Recharges	57,510
11197 Core Systems Improvement & Control	Real Recharges	68,210
10255 Capital	Real Recharges	100,000
10640 Building Services- Management	Real Recharges	100,000
10640 Building Services- Management	Real Recharges	100,000
10640 Building Services- Management	Premises	104,550
10880 Traded Building Maintenance Services	Customer Clients	162,850
10640 Building Services- Management	Real Recharges	171,000
TOTAL		-

A virement for £0.952m is requested within the Deputy Chief Executive directorate in order to realign the Pension fund recharges to reflect changes resulting from the separation of the pension fund account. The virement also corrects support service budgets being charged to the pension fund with £0.054m IS support costs being included.

Cost Centre	Account Group	Amount £'000
11024 Pensions Service	Supplies and Services	897,990
11001 IT Strategy	Employee related costs	54,010
11001 IT Strategy	Recharges	(54,010)
11024 Pensions Service	customer and client receipts	(952,000)
11024 Pensions Service	Recharges	54,010
TOTAL		-

A virement for £0.119m is requested against the recharges budgets following the Finance Directorate restructure. The virement also reduces income by £.019m. This virement also reduces income by £0.019m.

Cost Centre	Account Group	Amount £'000
11219 Finance Management	Recharges	118,760
11264 E&O, PHR & Corporate team	Recharges	(68,210)
11271 Rotational Support Team	Recharges	(16,980)
11266 Treasury Pensions Tax	Recharges	(13,660)
11219 Finance Management	Supplies & Services	(19,910)
TOTAL		-

A virement for £0.654m is requested to re-align employee insurance budgets within the EPR Directorate to reflect current staffing structures. There is a nil impact on the service budgets.

Cost Centre	Account Group	Amount £'000
10021 Safer Communities	Employee Related	4,010
10583 Drug & Alcohol Team	Employee Related	5,000
10617 HD-Management & Performance	Employee Related	14,170
10618 Highways Other	Employee Related	(649,930)
10619 Drainage (Gully Cleansing)	Employee Related	(180)
10623 Safer Routes	Employee Related	(330)
10624 School Crossing Patrol	Employee Related	(150)
10631 R.A.S.W.A.	Employee Related	22,800
10632 Private Works Reinstatement	Employee Related	23,150
10633 Rechargeable Works	Employee Related	(40)
10635 Road Structural Planned	Employee Related	14,510
10638 Traffic Management	Employee Related	(450)
10648 Parking Design	Employee Related	23,880
10651 CCTV	Employee Related	27,410
10652 Street Cleansing	Employee Related	149,490
10653 PIT	Employee Related	17,200
10654 Trade Waste	Employee Related	(270)
10655 Domestic Refuse	Employee Related	144,560
10656 Recycling	Employee Related	11,000
10664 Highways Maintenance-Responsive	Employee Related	17,310
10674 Trading Stds & Licng	Employee Related	11,700
10764 Parks & Open Spaces	Employee Related	80,310
10771 ES-Transport Oheads	Employee Related	5,130
10775 ES-SEN Transp	Employee Related	4,920
10776 ES-Comctran	Employee Related	24,200
10890 Road Structural Response	Employee Related	18,630
10938 HM-Winter Maintenance	Employee Related	4,630
10939 HM-Stand-by	Employee Related	2,260
10941 HM-Sign Erection	Employee Related	6,920
10996 SSCF	Employee Related	2,800
11031 Copthall Stadium	Employee Related	(20)
11032 Fitness For Life	Employee Related	660
11097 Rechargeable Works	Employee Related	(260)
11120 CPG Technical Supp	Employee Related	(360)
11200 E & T Directors	Employee Related	(1,750)
11208 Street Lighting Other	Employee Related	7,300
11324 Asset Management	Employee Related	9,790
<b>TOTAL</b>		<b>-</b>