

Appendix B - Capital outturn 2017/18

	2017/18 Revised Budget £000	Additions/ Deletions £000	Slippage / Accelerated Spend £000	2017/18 Outturn £000	Variance from Approved Budget £000	% slippage of 2017/18 Revised Budget	Comments
Investing in IT	1,961	272	-	2,233	272	0.0%	
CCTV Installation	71	-	(71)	-	(71)	-100.0%	To be deleted
Adults and Communities	2,032	272	(71)	2,233	201	0.0%	

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Depot relocation	4,789	-	130	4,919	130	2.7%	Project on target and due to complete in 2018/19. Accelerated spend due to meeting all costs incurred in 2017/18
Community Centre - Tarling Road	1,231	-	427	1,658	427	34.7%	
Asset Management	535	-	38	573	38	7.1%	Ongoing works on Church End Library and Physic Well and completion of the Registry Office move.
Centre for Independent Living & Libraries	10	-	(4)	6	(4)	-40.0%	
Daws Lane Community Centre	-	-	-	-	-	0.0%	
ICT strategy	2,138	-	(210)	1,928	(210)	-9.8%	Underspend on ICT strategy in line with the office build project
Community Hub & Child Hill Library	20	-	-	20	-	0.0%	
Customer Services Transformation Programme	1,681	-	(168)	1,513	(168)	-10.0%	Slippage in spend due to contract being signed towards the end of the year.
Implementation of Locality Strategy	29	-	26	55	26	89.7%	
Sport and Physical Activities	6,000	-	(625)	5,375	(625)	-10.4%	Start of construction works were delayed and therefore resulted in budget slippage
Gaelic playing pitch relocation	-	-	-	-	-	0.0%	
Office Build	20,218	-	(2,693)	17,525	(2,693)	-13.3%	Project still ongoing. Bulk of the spend to be incurred in 2018/19.
Commissioning Group	36,651	-	(3,079)	33,572	(3,079)	-8.4%	

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Modernisation - Primary & Secondary	4,373	-	(1,975)	2,398	(1,975)	-45.2%	Within the schools capital programme, there is slippage of £1.976m on schools modernisation
Urgent Primary Places - Temporary Allocated	996	-	(985)	11	(985)	0.0%	
Millbrook Park (MHE)	139	(139)	-	-	(139)	0.0%	
Orion Primary School	75	-	(75)	-	(75)	-100.0%	Works to conclude scheme now scheduled for 2018/19 due to school operational requirements
Blessed Dominic/St James	488	2,294	-	2,782	2,294	0.0%	See St James / Blessed Dominic project below
Menorah Foundation	210	-	(182)	28	(182)	-86.7%	School have advised a delay to defects completion
St Marys and St Johns	196	(196)	-	(0)	(196)	0.0%	
Martin Primary	9	-	(9)	-	(9)	-100.0%	Some defects still to be resolved - £9k remains allocated to scheme for defects
Oakleigh School	3	-	-	3	-	0.0%	
Beis Yakov	25	-	-	25	-	0.0%	
St Joseph's RC Junior & St Joseph's RC Infants School	27	(27)	-	-	(27)	0.0%	
Monkfrith	347	-	(35)	312	(35)	-10.1%	Remaining items expected to be delivered for September 2018 due to school operational requirements
Wren Academy	234	-	(72)	162	(72)	-30.8%	Remaining items expected to be delivered for September 2018 due to school operational requirements
London Academy	166	-	(21)	145	(21)	-12.7%	Remaining items expected to be delivered for September 2018 due to school operational requirements
St Agnes	70	-	(70)	-	(70)	-100.0%	Due to feasibility study alternative delivery (Non Modular) to be undertaken in 2018/19
Watling Park school	-	350	-	350	350	0.0%	
Permanent Secondary Expansion Programme							
Christ College	-	10	-	10	10	0.0%	
Copthall	136	-	(134)	2	(134)	-98.5%	Remaining items expected to be delivered for Sept 2018
Compton	61	-	(24)	37	(24)	-39.3%	Retention to be slipped
Oak Lodge Special School	700	-	(253)	447	(253)	-36.1%	Signing off on defects has moved to July 2018
St Mary's & St John's	10,185	196	(4,777)	5,604	(4,581)	-46.9%	School managed scheme has slippage of £4.580m and of £1.103m on other projects.
St James / Blessed Dominic	3,713	(2,294)	(1,419)	-	(3,713)	-38.2%	Net slippage £1.418m on the Blessed Dominic / St James project, due to planning delays (see above).

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Other Projects							
Wave 1 - Northway/Fairway	295	9	-	304	9	0.0%	
Colindale primary	79	-	-	79	-	0.0%	
East Barnet & Project Faraday	200	(108)	-	92	(108)	0.0%	
School place planning (Primary)	750	(95)	(655)	0	(750)	-87.3%	Primary and secondary places earmarked funding slippage £2.422m
School place planning (Secondary)	783	-	(783)	-	(783)	-100.0%	
SEN	1,692	-	(1,262)	430	(1,262)	-74.6%	SEN schemes are being developed, slippage £1.264m.
Alternative Provision	815	-	(554)	261	(554)	-68.0%	There is also slippage of £0.553m on alternative provision due to delays in procurement,
Contingency	(0)	-	-	(0)	-	0.0%	
Education and Skills	26,767	-	(13,285)	13,482	(13,285)	-49.6%	

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Capital Schemes managed by Schools	1,166	-	-	1,166	-	0.0%	
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Libraries	224	-	(3)	221	(3)	-1.3%	
Early Education and Childcare place sufficiency	1,886	-	(195)	1,691	(195)	-10.3%	The early education and childcare place sufficiency project slippage of £0.195m will be used for three projects to be completed in 2018/19.
Information Management	400	-	22	422	22	5.5%	Accelerated spend
Youth Zone	301	-	(301)	-	(301)	-100.0%	There have been delays to the Youth Scheme project with planning taking longer than expected resulting in slippage of £0.300m.
Loft conversion and extension policy for Foster Carers	200	-	(170)	30	(170)	-85.0%	Various applications to be approved
New Park House Children's home	78	-	(20)	58	(20)	-25.6%	Delays due to unfavourable weather conditions
Libraries Capital works	5,593	(648)	(373)	4,572	(1,021)	-6.7%	Libraries building compliance costs have been transferred to the Family Services Estate budget. Slippage of £0.373m will be used for final works and retention payments in 2018/19.
Meadow Close Children's Homes	369	-	(140)	229	(140)	-37.9%	A delay in the planning application for a children's home scheme has resulted in slippage of £0.140m.
Family Services Estate - building compliance, extensive R&M, H&S, DDA	1,500	-	(1,152)	348	(1,152)	-76.8%	Family Services Estates – building compliance, extensive R&M, H&S, DDA majority of spend will occur in 2018/19 – slippage £1.15m
Family Services	10,551	(648)	(2,332)	7,571	(2,980)	-22.1%	

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Empty Properties	1,000	-	(843)	157	(843)	-84.3%	Two properties in the pipeline due to complete next year
Out of borough acquisition	8,958	-	(7)	8,951	(7)	-0.1%	
Modular Homes	-	-	32	32	32	0.0%	Site preparation works undertaken this year
Open Door	10,000	-	(4,882)	5,118	(4,882)	-48.8%	Delays to Open Door Homes loan draw down
Tranche 3 Open Door	700	-	-	700	-	0.0%	
Micro sites	100	-	95	195	95	95.0%	Additional professional fees for design and other works
Housing Needs Resources	20,758	-	(5,605)	15,153	(5,605)	-27.0%	

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Lines and Signs	50	-	(50)	-	(50)	-100.0%	Works to be completed as and when requested in 2018/19
Parking Machines	11	(11)	-	-	(11)	0.0%	Budget no longer required
CCTV	752	-	(501)	251	(501)	-66.6%	Ongoing project to implement new road traffic cameras.
CCTV Projects Retention	84	-	(84)	-	(84)	-100.0%	Ongoing project to implement new road traffic cameras.
Highways (permanent re-instatement)	500	-	(69)	431	(69)	-13.8%	Works are continuing into 2018/19 for new road signage and road islands.
Highways proactive patching	600	-	640	1,240	640	106.7%	The majority of the proactive patching work was completed in 2017/18; this is an ongoing project, which will continue over the next two years.
DLO restructure and Investment project	250	-	(250)	-	(250)	-100.0%	Budget no longer required
Parking and Infrastructure	2,247	(11)	(314)	1,922	(325)	-14.0%	

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HIGHWAYS TfL - LOCAL IMPLEMENTATION PLAN					-		
Local Implementation Plan 2016/17 and onwards	4,868	(408)	(170)	4,290	(578)	-3.5%	£170k underspend agreed with TfL to be carried forward
Bus stop Accessibility	150	(49)	-	101	(49)	0.0%	
Bridge Assessment	400	(125)	-	275	(125)	0.0%	
HIGHWAYS non-TfL					-		
Carriageways	793	-	191	984	191	24.1%	Accelerated spend in line with agreed works
Road Traffic Act - Controlled Parking Zones	112	-	(112)	-	(112)	-100.0%	To be deleted
Investment in Roads & Pavement (NRP)	11,167	-	(2,114)	9,053	(2,114)	-18.9%	Delay in certain projects therefore spend to occur in next financial year
Mill Hill East	35	-	(35)	-	(35)	-100.0%	Project costs expected from 2018/19
BXC - Funding for land acquisition	37,229	-	(33,320)	3,909	(33,320)	-89.5%	The Secretary of State received a high court challenge on CPO1 and CPO2 hence the delay and slippage into 2018/19. Subject to a court hearing on 5th July payments are expected to be processed once the GVD Notices have been served, and this likely to be occur sometime after September 2018.
Colindale – Highways and Transport	450	-	(208)	242	(208)	-46.2%	The construction works have been delayed due to TfL therefore further surveys required; the majority of the spend will therefore happen in 2018/19.
Colindale – Parks, Open Spaces and Sports	300	-	35	335	35	11.7%	Accelerated spend for final year end spend. Majority of works to start from 2018/19 .
Colindale Station Works	500	-	(500)	-	(500)	-100.0%	Works to start in new financial year
Grahame Park – Community Facilities	200	-	(63)	137	(63)	-31.5%	Spend to continue in 2018/19
Town Centre	300	-	30	330	30	10.0%	Remaining budget to be slipped for other town centres upcoming projects which have been delayed
Thames Link Station	14,842	-	5	14,847	5	0.0%	
Development pipeline	100	-	(100)	-	(100)	-100.0%	Project has been delayed. Plan to be written and submitted in new financial year.
Disabled Facilities Grants Programme	2,587	-	651	3,238	651	25.2%	Particularly high grant approvals during the third quarter
Refurbish and regenerate Hendon Cemetery and Crematorium	300	-	(266)	34	(266)	-88.7%	Project board will determin plan for project going forward
Hendon Cemetery & Crematorium Enhancement	50	-	32	82	32	64.0%	Project board will determin plan for project going forward
Decent Homes Programme	221	-	(25)	196	(25)	-11.3%	Costs to continue in 2018/19
DECC - Fuel Povety	30	-	(4)	26	(4)	-13.3%	Increase take-up of this grant stream to continue into 2018/19
Regional Enterprise	74,634	(582)	(35,973)	38,079	(36,555)	-48.2%	

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Parks & Open Spaces and Tree Planting	133	-	(54)	79	(54)	-40.7%	The completion of work will take place in 2018/19
Park Infrastructure	134	-	(134)	-	(134)	-100.0%	There was delay in implementing the works due to plans and procurement; works will take place in 2018/19
Victoria Park Infrastructure	183	-	(171)	12	(171)	-93.4%	The works will be completed in 2018/19 for the refurbishment of the park and play area equipment.
Parks Equipment	100	(5)	(7)	88	(12)	-7.0%	
Waste	294	-	(234)	60	(234)	-79.6%	Procurement of new vehicles will take place in 2018/19 for the revision of routes and also the replacement of ageing vehicles
Weekly Collection Support Scheme	488	-	(488)	-	(488)	-100.0%	Procurement of new vehicles will take place in 2018/19, due to new policies and the revision of routes, where additional or replacement vehicles are required.
Replacement Bins	300	-	(20)	280	(20)	-6.7%	Spend for the replacement of household waste bins will be as and when required.
Street litter bins	40	-	(40)	-	(40)	-100.0%	Spend for the replacement of street litter bins will be as and when required.
Vehicles	888	-	(684)	204	(684)	-77.0%	Procurement of new vehicles will take place in 2018/19, due to new policies and the revision of routes.
Street cleansing and greenspaces - vehicles and equipment	734	-	(557)	177	(557)	-75.9%	Procurement of new vehicles will take place in 2018/19 to 2019-20 due to the replacement of ageing vehicles
Street Scene	3,294	(5)	(2,389)	899	(2,394)	-72.5%	
General Fund Programme	178,100	(974)	(63,048)	114,077	(64,022)	-35.4%	

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Major Works (excl Granv Rd)	5,229	22	-	5,251	22	0.0%	
Regeneration	1,019	(66)	-	953	(66)	0.0%	
Misc - Repairs	2,238	181	-	2,419	181	0.0%	
M&E/ GAS	11,009	(42)	-	10,967	(42)	0.0%	
Voids and Lettings	4,460	(444)	-	4,016	(444)	0.0%	
New Affordable Homes	214	130	-	344	130	0.0%	
Advanced Acquisitions (Regen Estates)	5,794	-	(516)	5,278	(516)	-8.9%	
Moreton Close	4,300	-	2,442	6,742	2,442	56.8%	Project costs brought forward following earlier than expected completion of foundation remedial works
Tranche 3	1,277	310	-	1,587	310	0.0%	
Direct Acquisitions	1,800	100	-	1,900	100	0.0%	
Dollis Valley	5,000	-	(320)	4,680	(320)	-6.4%	
Burnt Oak Broadway Flats	25	-	(18)	7	(18)	-72.0%	
Upper & Lower Fosters Community Led Design	1,342	-	(376)	966	(376)	-28.0%	
Development Pipeline Stag House	1,206	-	(1,025)	181	(1,025)	-85.0%	Purchase of four flats required for vacant possession to take place in 2018/19.
HRA Fire Safety Programme	5,500	5	(1,418)	4,087	(1,413)	-25.8%	Re-cladding of Granville Road not completing until 2018/19
Housing Revenue Account	50,414	196	(1,231)	49,379	(1,035)	-2.4%	
Total Capital Programme	228,513	(778)	(64,279)	163,456	(65,057)	-28.1%	